



**Executive Directors' FY12 Indicative Work Program  
(July 2011 - June 2012)**

July 15, 2011



**JULY 2011**

Mon	Tue	Wed	Thu	Fri
				<b>1</b>
<b>4</b>  <u>HOLIDAY</u>	<b>5</b> <u>BOARD MEETING - 10:00 AM</u> India - National Rural Livelihoods Ethiopia - Urban Local Government Development (S) Mali - Second Transport Sector AF (S) Vietnam - Clean Production/Energy Efficiency GEF (S) Grenada - Safety Net Advancement (S) Nepal - Modernization of RJK Irrigation Scheme (S)	<b>6</b>	<b>7</b> <u>IFC BOARD MEETING - 10:00 AM</u> Fed. Rep. of Brazil - Odebrecht  <u>TECHNICAL BRIEFING - 04:00 PM - EDs Lounge</u> Cleantech Innovation Transfer	<b>8</b> <u>EDS' SEMINAR 9:00 AM - 2:30 PM) - MC Preston Auditorium</u> EDs Seminar on Public Private Partnership
<b>11</b> <u>OTLY STEERING COMMITTEE MEETING - 10:00 AM</u>  <u>STEERING COMMITTEE LUNCH - 01:00 PM - MCDR A/B/C</u>  <u>HRC MTG - 03:00 PM</u> Human Resources Strategy Update - Building a Global Talent Culture <u>fol. by HRC INFORMAL MEETING</u> Benefits and Compensation: Informal Discussion on the Work Program	<b>12</b> <u>BOARD MEETING - 10:00 AM</u> World Development Report 2012: Gender Equality and Development - Draft Report Mozambique - Technical and Vocational Education (S) Brazil - Federal Integrated Water Sector (S)	<b>13</b> <u>COGAM MTG - 10:00 AM</u> Annual Meetings 2013-2015 <u>fol. by RESTR. INFORMAL CONSULTATION</u> Review of the Executive Directors' Budget to Ensure Long-Term Sustainability  <u>AC MTG - 02:30 PM</u> KPMG: FY12 Audit Plans and Draft Engagement Letters for the World Bank Group, World Bank Group Trust Funds, GFA and IFFIm	<b>14</b> <u>BOARD MEETING - 10:00 AM</u> Indonesia - 4th National Program for Community Empowerment in Rural Areas <u>fol. by BANK/IFC BUSINESS</u> Costa Rica - Country Partnership Strategy <u>fol. by BANK BUSINESS</u> Tunisia - Micro, SME Facility Ghana - West Africa Regional Fisheries (S) Central Africa - Sustainable Forest - Congo Basin (S) <u>fol. by IFC BUSINESS</u> MENA - AWI MENA SME <u>fol. by BANK/IFC/MIGA BUSINESS</u>  <u>EDS' SEMINAR - 04:00 PM - MC 2-800</u> Update on Implementation of WBI Strategy (WBI)	<b>15</b> <u>COGAM RETREAT - 09:00 AM - C8-150</u>
<b>18</b>	<b>19</b> <u>IFC BOARD MEETING - 10:00 AM</u> World Region - DB FX Facility <u>fol. by IFC INFORMAL MEETING</u> IFC Advisory Services - Annual Update  <u>EDS SEMINAR- 03:30 PM - MC4-800</u> The World Bank's Reproductive Health Action Plan: 2010-2015	<b>20</b>  <u>AC MTG - 02:30 PM</u> Use of IFC's FY11 Net Income: Retained Earnings and Designated Retained Earnings - Draft	<b>21</b> <u>BOARD MEETING - 10:00 AM</u> Colombia - CPS Colombia - Fiscal Sustainability/Growth Resilience DPL Bolivia - Community Investment in Rural Areas Georgia - DPO 3 (S) Bolivia - Agriculture Innovation and Services (S) Colombia - National Protected Areas GEF (S) Colombia - National Urban Transit (S) El Salvador - Public Health Care System (S) India - Capacity Building for Urban Development (S)  <u>TECHNICAL BRIEFING - 04:00 PM - EDs Lounge</u> Doing Business 2012	<b>22</b>
<b>25</b>  <u>AC MTG - 02:30 PM</u> MIGA - FY12 Review of Guarantee Portfolio, Risk Management and Provisioning Arrangements Sanctions Reform	<b>26</b> <u>IFC BOARD MEETING - 10:00 AM</u> <i>Eastern Africa Region - RVR Equity</i> <u>fol. by BANK BUSINESS</u> IEG Annual Report 2011: Results and Performance of the World Bank Group Burkina Faso - PRSP Burkina Faso - PRSG11 Bangladesh - Third Primary Education Development (S) Indonesia - Geothermal Clean Energy Investment (S) <u>fol. by INFORMAL MEETING</u> Update on National Currency Paid-in Capital (NCPIC)	<b>27</b> <u>COGAM MTG - 10:00 AM</u> External Review of Oversight and Accountability Units  <u>CODE INFORMAL MTG - 02:30 PM - MC 13-415</u> Restrospective of the DGE's Experience Stocktaking Exercise and discussion of Future CODE Work Program	<b>28</b> <u>IFC BOARD MEETING - 10:00 AM</u> Use of IFC's FY11 Net Income: Retained Earnings and Designated Retained Earnings <i>Egypt - OCI Fert Holc</i> <u>fol. by INFORMAL MEETING</u> Corporate Scorecard - Final Version World Bank Results Report <u>fol. by BANK BUSINESS</u> Oral Briefing on EDs Group Travel to LAC Region	<b>29</b>

July Undated

*Italicized items are items for which documents have not yet been received.*

Updated July 15, 2011

## AUGUST 2011

Mon	Tue	Wed	Thu	Fri
<b>1</b> <b>AC MTG - 10:00 AM</b> Audited IBRD and IDA Financial Statements for FY11 Audited IFC Financial Statements for FY11 Audited Multilateral Investment Guarantee Agency FY11 Financial Statements Allocation of FY11 Net Income – Final <b>fol. by RESTRICTED EXECUTIVE SESSION (MEMBERS ONLY)</b> KPMG: FY12 External Auditors Briefing	<b>2</b> <b>BOARD MTG - 10:00 AM</b> Kyrgyz Republic - ISN Kyrgyz Republic - Economic Recovery DPO Oral Briefing on Pakistan	<b>3</b> <b>CODE MTG - 9:00 AM</b> P4R – Program for Results IEG Evaluation of Strengthening World Bank Group Engagement on Governance and Anticorruption (GAC)	<b>4</b> <b>BOARD MEETING - 10:00 AM</b> Allocation of FY11 Net Income – Final Audited IBRD and IDA Financial Statements for FY11 Mauritania - PRSP Croatia - Trade and Transport Integration (S) Croatia - Integrated Land Administration (S) <b>fol. by IFC BUSINESS</b> Use of IFC's FY11 Net Income: Retained Earnings and Designated Retained Earnings Audited IFC Financial Statements for FY11 <b>fol. by MIGA BUSINESS</b> Audited Multilateral Investment Guarantee Agency FY11 Financial Statements	<b>5</b>
<u>BOARD RECESS</u>	<u>BOARD RECESS</u>	<u>BOARD RECESS</u>	<u>BOARD RECESS</u>	<u>BOARD RECESS</u>
<u>BOARD RECESS</u>	<u>BOARD RECESS</u>	<u>BOARD RECESS</u>	<u>BOARD RECESS</u>	<u>BOARD RECESS</u>
<b>22</b>	<b>23</b> <b>COW MTG - 10:00 AM</b>	<b>24</b>	<b>25</b> <b>IFC INFORMAL MEETING - 10:00 AM</b> IFC's Agribusiness Strategy <b>fol. by IFC BUSINESS</b>	<b>26</b>
<b>29</b> <b>COGAM MTG - 10:00 AM</b>	<b>30</b> <b>BOARD MTG - 10:00 AM</b>	<b>31</b> <b>CODE MTG - 10:00 AM</b>		

## SEPTEMBER 2011

Mon	Tue	Wed	Thu	Fri
			<b>1</b> <u>IFC BOARD MEETING - 10:00 AM</u> <u>fol. by MIGA BUSINESS</u>  <b>TECHNICAL BRIEFING - 04:00 PM - EDs Lounge</b> IFC's Tourism Strategy	<b>2</b>
<b>5</b>  HOLIDAY	<b>6</b> <u>STEERING COMMITTEE MTG - 11:00 AM</u>  <u>EDS' LUNCH - 01:00 PM - MCDR A/B/C</u>	<b>7</b> <u>CODE MTG - 10:00 AM</u> Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) (tbc)  <u>AC MTG - 02:30 PM</u> Treasury Report FY11 Q4 Quarterly Risk Report FY11 Q4 IAD Results Report FY11 Q4 INT Activity Report FY11 Q4 (tbc) INT Annual Report FY11 Q4 (tbc)	<b>8</b> <u>IFC BOARD MTG - 10:00 AM</u>	<b>9</b> <u>EDS' SEMINAR - 09:30 AM - venue tbc</u> Dialogue on Strategic Issues for IFC
<b>12</b> <u>COGAM MTG - 11:00 AM</u>	<b>13</b> <u>BOARD MTG - 10:00 AM</u>  <b>TECHNICAL BRIEFING - 04:00 PM - EDs Lounge</b> Update on Global Economy	<b>14</b> <u>AC MTG - 02:30 PM</u>	<b>15</b> <u>BOARD MTG - 10:00 AM</u>	<b>16</b> <u>CODE MTG - 10:00 AM</u> (IEG) World Bank Progress in Harmonization and Alignment in Low-Income Countries
<b>19</b>	<b>20</b> <u>BOARD MTG - 10:00 AM</u> No business scheduled	<b>21</b>	<b>22</b> <u>BOARD MEETING - 10:00 AM</u> No business scheduled	<b>23</b>  ANNUAL MEETINGS
<b>26</b>	<b>27</b> <u>BOARD MTG - 10:00 AM</u> No business scheduled	<b>28</b>	<b>29</b> <u>BOARD MTG - 10:00 AM</u>	<b>30</b>

**Q1 Undated**  
 EXT Quarterly Update (IM)  
 Intermediation of Risk Management Products  
 MIC Agenda (EDs' Seminar)  
 Oral Briefing on 2011 Annual Meetings  
 Oral Briefing on G20  
 Oral Briefing on Southern Sudan  
 Strengthening WBG Engagement on Governance and Anticorruption - Phase 2 - Progress Report (IM)  
 Variable Spread Loan Conversion  
 World Bank Group Subnational Program - Proposed IBRD Risk Sharing

*September 23-25 - World Bank Annual Meetings, Washington, DC*



**ANNUAL WORK PROGRAM FY12 (JULY 2011 – JUNE 2012)**

**I. Operational Framework**

**A Flagship Publications and Economic Reports**

World Development Report 2012: Gender Equality and Development - Draft Report	July 12, 2011 (R)	Yearly flagship analytical report. The subject of WDR 2012 is Gender Equality and Development.	DEC
Doing Business 2012	July 21, 2011 (TB)	Annual report benchmarking business regulations for local firms in 183 economies and selected cities at the subnational level.	FPD
Localizing Development: Does Participation Work?	October 4, 2011 (TB)	Policy Research Reports are produced every 18 months on a specific topic.	DEC
World Development Report 2013: Jobs - Concept Note	October 2011 (IM)	Yearly flagship analytical report. The subject of WDR 2013 is jobs.	DEC
Global Monitoring Report 2012 - Concept Note	FY12 QII (IM)	The GMR will monitor performance and include a thematic topic aimed at deepening knowledge and the ability to monitor MDG progress.	DEC
Global Economic Prospects 2012 (Winter Volume)	January 2012 (TB)	Explores the short, medium, and long-term outlook for the global economy and the implications for developing countries and poverty reduction.	DEC
World Development Report 2013: Jobs - Preliminary Findings and Messages	February 2012 (IM)	Yearly flagship analytical report. The subject of WDR 2013 is jobs.	DEC
Global Development Horizons 2012 - Outline	FY12 QIII (IM)	Successor of Global Development Finance. Focus on long-term trends.	DEC

AOB – Absence of Objection  
COW – Committee of the Whole  
IM – Informal Meeting  
IP – Information Paper

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**I. Operational Framework**

Global Monitoring Report 2012 - Key Messages	FY12 QIII (IM)	Draft Report - The GMR will monitor performance and include a thematic topic aimed at deepening knowledge and the ability to monitor MDG progress. GMR 2012 (title).	DEC
Global Monitoring Report 2012 - Final Report	FY12 QIII (COW)	The GMR will monitor performance and include a thematic topic aimed at deepening knowledge and the ability to monitor MDG progress.	DEC
Global Economic Prospects 2012 (Spring Volume)	May 2012 (TB)	Explores the short, medium, and long-term outlook for the global economy and the implications for developing countries and poverty reduction.	DEC
World Development Report 2013: Jobs - Preliminary Findings and Messages - Draft	June 2012 (R)	Yearly flagship analytical report. The subject of WDR 2013 is jobs.	DEC
Doing Business 2013	FY12 QIV (TB)	Annual report benchmarking business regulations for local firms in 183 economies and selected cities at the subnational level.	FPD

**B IDA Operational Framework and Replenishment**

Debt Reduction Facility for IDA-Only Countries: Progress Update	FY12 QII (IP)	Debt Reduction Facility for IDA-Only Countries: Progress Update.	PREM
IDA's Commitments, Disbursements and Funding in FY11	FY12 QIII (IP)	Reviews the uses and sources of IDA resources during FY11.	CFP

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**ANNUAL WORK PROGRAM FY12 (JULY 2011 – JUNE 2012)**

**I. Operational Framework**

IDA Commitment Charge for FY13	FY12 QIV (AOB)	IDA administrative expense allocation methodology and commitment charge for FY13.	CFP
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**C Operational Strategy and Policy (including instruments)**

**WBG/WB**

Corporate Scorecard	July 28, 2011 (IM)	Draft final version of Corporate Scorecard.	OPCS
MIC Agenda	FY12 QI (SB)	EDs' Seminar on MIC Agenda, including graduation and instruments.	OPCS
P4R – Program for Results	FY12 QII (R)	Results Based Investment Lending.	OPCS
Investment Lending Policy Framework	FY12 Undated (R)	Investment Lending Policy Framework.	OPCS
Review of Operational Policy Waivers	FY12 Undated (R)	Draft note to provide Board guidance to staff on waivers to policy.	OPCS
<b>Development Committee (DC) Preparation/ Issues</b>			
– Review of DC Draft Provisional Agenda	FY12 QI (COW)	Agenda for October 2011 Development Committee Meeting.	DCS

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**I. Operational Framework**

	– Oral Briefing on 2011 Annual Meetings	FY12 QI (OB)	Briefing on 2011 Annual Meetings.	SEC
	– Review of DC Draft Provisional Agenda	FY12 QIII (COW)	Agenda for April 2012 Development Committee Meeting.	SEC
<b>Regional Strategy Updates</b>				
	– Regional Strategy Update - Africa	FY12 QIII (SB)	Annual update on the region and the Bank's operational program.	AFR
	– Regional Strategy Update - East Asia and Pacific	FY12 QIII (SB)	Annual update on the region and the Bank's operational program.	EAP
	– Regional Strategy Update - Europe and Central Asia	FY12 QIII (SB)	Annual update on the region and the Bank's operational program.	ECA
	– Regional Strategy Update - Latin America and Caribbean	FY12 QIII (SB)	Annual update on the region and the Bank's operational program.	LAC
	– Regional Strategy Update - Middle East and North Africa	FY12 QIII (SB)	Annual update on the region and the Bank's operational program.	MNA
	– Regional Strategy Update - South Asia	FY12 QIII (SB)	Annual update on the region and the Bank operational program.	SAR

**IFC**

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**I. Operational Framework**

IFC Advisory Services - Annual Update	July 19, 2011 (IM)	Update on IFC Advisory Services.	IFC
IFC's Agribusiness Strategy	August 25, 2011 (IM)	IFC's AgribusinessStrategy.	IFC
IFC - Tourism Strategy	September 1, 2011 (TB)	IFC's Tourism Strategy.	IFC
Dialogue on Strategic Issues for IFC	September 9, 2011 (SB)	Engagement with the Board on IFC's Long Term Strategy.	IFC
Update on IFC 2013	FY12 QI (IM)	Fourth quarterly update	IFC
Dialogue on Strategic Issues for IFC	January 20, 2012 (SB)	Engagement with the Board on IFC's Long Term Strategy.	IFC

**D Reporting, Monitoring and Evaluation (including IEG Evaluation)**

**WBG/WB**

Update on Implementation of WBI Strategy (WBI)	July 14, 2011 (SB)	Update on implementation of WBI strategy and work program.	WBI
The World Bank's Reproductive Health Action	July 19, 2011 (SB)	Update on the Bank's Action Plan to support human reproductive health.	HDN

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**I. Operational Framework**

Plan: 2010-2015			
IEG Annual Report 2011: Results and Performance of the World Bank Group	July 26, 2011 (R)	IEG Integrated Report on Annual Performance of the WBG.	IEG
World Bank Results Report	July 28, 2011 (IM)	The Results Report is meant to be a comprehensive report to the Board on the results of the Bank's work.	OPCS
Update on Global Economy	September 13, 2011 (TB)	The briefing will present an update of the analysis of the impact of the ongoing global credit market turmoil on external financing of developing countries and the potential for financial distress in some vulnerable countries. The briefing will also cover the issue from the growth and development side, with focus on commodities, food and energy prices.	DEC
Report on the World Bank Group Research Program Fiscal Year 2009 and 2010, and Future Directions	October 25, 2011 (IM)	Reviews the functions of Bank research and the role and contributions of the Development Economics Vice Presidency in Fiscal Year 2008 and 2009, and outlines a research agenda for the medium-term.	DEC
Trust Funds Road Map	October 25, 2011 (IM)	Update on Implementation of the Framework for Management of World Bank Administered Trust Funds.	CFP
World Bank Annual Report 2011 - Final Text	FY12 QI (AOB)	Final text of the 2011 annual report of the Executive Directors of the World Bank to their Board of Governors.	EXT

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**I. Operational Framework**

Global Food Crisis Response Program - Update	FY12 QI (IP)	Global Food Response Program (GFRP) update.	SDN
Reports on the Observance of Standards and Codes (ROSC)	FY12 QI (IP)	Chronological and country list of FSAPs and ROSCs performed.	FPD
EXT Quarterly Update	FY12 QI (IM)	Briefing on WBG External Affairs.	EXT
Strengthening World Bank Group Engagement on Governance and Anticorruption - Phase 2 - Progress Report	FY12 QI (IM)	Strengthening World Bank Group Engagement on Governance and Anticorruption - Phase 2 - Progress Report on the implementation plan for the GAC Strategy.	PREM
Oral Briefing on G20	FY12 QI (OB)	Briefing on current G20/World Bank engagement.	MDM
Oral Briefing on Southern Sudan	FY12 QI (OB)	Update on the situation in South Sudan.	AFR
Quarterly Flash Report - Q4 FY11	FY12 QI (IP)	This report is intended as a vehicle to flag key trends and emerging issues to be addressed in greater depth in the relevant Board Committee discussions of the comprehensive reports.	CFR
Annual Report on State of Knowledge at WB	FY12 QII (IM)	Update on "Global Excellence: Transforming the Bank's Knowledge Agenda".	OPCS
EXT Quarterly Update	FY12 QII (IM)	Briefing on WBG External Affairs.	EXT

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**I. Operational Framework**

Pro-Poor Growth	FY12 QII (TB)	Briefing on links between growth and poverty reduction in developing countries.	DEC
Quarterly Flash Report - Q1 FY12	FY12 QII (IP)	This report is intended as a vehicle to flag key trends and emerging issues to be addressed in greater depth in the relevant Board Committee discussions of the comprehensive reports.	CFR
Update on Global Economy	April 2012 (TB)	The briefing will present an update of the analysis of the impact of the ongoing global credit market turmoil on external financing of developing countries and the potential for financial distress in some vulnerable countries. The briefing will also cover the issue from the growth and development side, with focus on commodities, food and energy prices.	DEC
EXT Quarterly Update	FY12 QIII (IM)	Briefing on WBG External Affairs.	EXT
Institutional Development Fund (IDF) Annual Portfolio Performance Review - FY11	FY12 QIII (IP)	Revision of the IDF recipient eligibility policy to include member countries and, with the consent of the member, any other public or private entities established and operating in a member country or countries, or any public international or regional organizations.	OPCS
Global Food Crisis Response Program - Update	FY12 QIII (IP)	Global Food Response Program (GFRP) update.	SDN
Reports on the Observance of Standards and Codes (ROSC)	FY12 QIII (IP)	Chronological and country list of FSAPs and ROSCs performed.	FPD

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World Bank Annual Report 2012 - Outline	FY12 QIII (IM)	Outline of the 2012 annual report of the Executive Directors of the World Bank to their Board of Governors.	EXT
Quarterly Flash Report - Q2 FY12	FY12 QIII (IP)	This report is intended as a vehicle to flag key trends and emerging issues to be addressed in greater depth in the relevant Board Committee discussions of the comprehensive reports.	CFR
Global Emerging Markets Local Currency Bond Fund (GEMLOC) Project - Update	FY12 QIV (IP)	Update on current activities of the GEMLOC initiative.	FPD
EXT Quarterly Update	FY12 QIV (IM)	Briefing on WBG External Affairs.	EXT
World Bank Annual Report 2012 - Draft	FY12 QIV (IM)	Draft of the 2012 annual report of the Executive Directors of the World Bank to their Board of Governors.	EXT
Quarterly Flash Report - Q3 FY12	FY12 QIV (IP)	This report is intended as a vehicle to flag key trends and emerging issues to be addressed in greater depth in the relevant Board Committee discussions of the comprehensive reports.	CFR
<b>IFC</b>			
IFC Annual Report 2011 - Final Text	FY12 QI (AOB)	Final text of the 2011 annual report of the Board of Directors of Corporation to the Board of Governors.	IFC

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IFC - Annual Portfolio Performance Review - FY11	October 20, 2011 (R)	FY11 Report on IFC's Portfolio Performance	IFC
Update on Investment Climate Facility - FY11	FY12 QII (IP)	FY11 Update on Investment Climate Facility, an initiative to improve investment climate in Africa, arising from the G8 Gleneagles Summit.	IFC
IFC Annual Report 2012 - Outline	February 23, 2012 (IM)	Outline of the 2012 annual report of the Board of Directors of IFC to their Board of Governors.	IFC
IFC Annual Report 2012 - Draft	June 7, 2012 (IM)	Draft of the 2012 annual report of the Board of Directors of the Corporation to their Board of Governors.	IFC

**MIGA**

MIGA Annual Report 2011 - Final Text	FY12 QI (AOB)	Final text of the 2011 annual report of the Board of Directors of the Agency to their Council of Governors.	MIGA
MIGA - FY12 Review of Guarantee Portfolio, Risk Management and Provisioning Arrangements	FY12 QI (AOB)	FY12 Review of MIGA's Guarantee Portfolio, Risk Management and Provisioning Arrangements.	MIGA
MIGA Annual Report 2012 - Outline	FY12 QIII (IM)	Outline of 2012 annual report of the Board of Directors of MIGA to their Council of Governors.	MIGA

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MIGA Annual Report 2012 - Draft	FY12 QIV (IM)	Draft of the 2012 annual report of the Board of Directors of MIGA to their Council of Governors.	MIGA
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**E Sector and Thematic Issues**

**WBG/WB**

World Bank Group Subnational Program - Proposed IBRD Risk Sharing	FY12 QI (R)	The joint IBRD-IFC Subnational Development Program provides technical assistance and financing to local governments and public enterprises. Bank Management directed staff to further develop the proposed risk-sharing by IBRD of subnational finance without sovereign guarantees.	SDN
WBG Environment Strategy	FY12 QII (IM)	Environment Strategy of the World Bank Group.	SDN
Education for All (EFA)-Fast-Track Initiative (FTI) Annual Report Update	FY12 QIII (IP)	Progress Report to the Board consisting of the FTI Annual Report for 2010.	HDN
Network Update – FPD	FY12 Q111 (SB)	Annual update on the FPD Network. (FPD/HDN/PREM/SDN/WBI).	FPD
Network Update – HDN	FY12 Q111 (SB)	Annual update on the HD Network.	HDN
Network Update – PREM	FY12 Q111 (SB)	Annual update on the PREM Network.	PREM

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Network Update – PREM	FY12 Q111 (SB)	Annual update on the PREM Network.	SDN
Network Update – WBI	FY12 Q111 (SB)	Annual update on WBI.	WBI
Energizing Sustainable Development: Energy Sector Strategy of the World Bank Group	FY12 Undated (IM)	The Energy Strategy of the World Bank Group.	SDN

**IFC**

Cleantech Innovation Transfer	July 7, 2011 (TB)	The Cleantech Innovation Roadmap will scale up climate-related investment and advisory activities across all regions and industries to 20-25% of IFC's program by FY13. Program will launch in FY12.	IFC
EDs Seminar on Public Private Partnership	July 8, 2011 (SB)	To provide details of the WBG's experience in helping client governments to prepare the regulatory and institutional framework for PPPs (PPIAF's main focus) and assisting them with the structuring and bidding out of PPP transactions (IFC Infrastructure Advisory's main focus). The briefing will describe lessons learnt and the measures of impact used in the WBG's PPP advisory work, and how these have been impacted by the crisis; it will emphasize how the WBG offers clients an integrated range of services relating to advising and structuring PPPs, and give relevant examples.	

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## II. Financial Issues

### A Budget Issues

#### *WBG/WB*

	FY13-15 Planning Cycle: Baseline and Prospects	FY12 QII (IM)	Indicates the likely degree of strategic change to come, signals what the changes are, and the duration of the attendant processes.	CSR
	FY13-15 Planning Cycle: Summary of Emerging Directions	FY12 QIII (IM)	Indicates the results of internal consultations arising from the "Stock-taking" paper and may refine medium-term implications in broad terms at best, including possible areas for shifts and trade-offs.	CSR
	Medium Term Strategy and Finance Paper	March 29, 2012 (COW)	Presents an integrated picture of the Bank's strategy, income and expenditure, including a more comprehensive overview of IDA's financial outlook.	CFR
	IEG-World Bank Group Work Program and Budget: FY13 and Indicative Plan (FY14-15)	June 2012 (R)	IEG-WB annual work program and budget and three-year indicative plan. The annual work program and budget are subsequently approved as part of the World Bank Group work program and budget.	IEG
	The World Bank's Budget: Trends and Recommendations for FY13	June 2012 (R)	IBRD and IDA work program, FY13 budget proposal, and multi-year budget framework.	CFR
	FY13 Development Grant Facility Budget and Review of Global Programs	June 2012 (R)	Annual review of DGF activities and priorities going forward, and FY12 budget proposal.	CFP

#### *IFC*

	IFC Road Map FY13-15	FY12 QIII (COW)	Outlines the IFC's strategic directions and priorities for the period FY13-15.	IFC
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AOB – Absence of Objection  
COW – Committee of the Whole  
IM – Informal Meeting  
IP – Information Paper

OB – Oral Briefing  
R – Regular Board Meeting  
SB – EDs' Seminar  
TB – Technical Briefing



## II. Financial Issues

	IFC's FY13 Business Plan and Budget	June 21, 2012 (R)	Outlines the IFC's business plan for FY13 and the attendant resource requirements.	IFC
<b>MIGA</b>				
	MIGA's Business Plan and Budget Framework (FY13-15) and FY13 Administrative Budget	June 2012 (R)	MIGA's FY13-15 budget framework.	MIGA
<b>B Fiduciary (including INT issues) and Audit</b>				
<b>WB/WBG</b>				
	Audited IBRD and IDA Financial Statements for FY11	August 4, 2011 (R)	Annual audited financial statements of the Bank and the Association and Management's Discussion and Analysis, report of the independent accountants, and draft resolution approving the statements and authorizing their submission to the Board of Governors.	CTR
	2010 Financial Report to the Executive Directors: Staff Retirement Plan, Retired Staff Benefits Plan and Post-Employment Benefits Plan	FY12 QI (IP)	Financial information, including actuarial valuations, asset performance and financial statements, for Staff Retirement Plan and Trust, Retired Staff Benefits Plan and Trust, and Post-Employment Benefits Plan; summarizes main deliberations of Pension Finance Committee during the calendar year.	TRE
	China Exposure Monitoring Update: FY11	FY12 QI (IP)	Regular report on the Bank's financial exposure to China.	CFR
	IBRD and IDA Financial Statements (Unaudited) as of September 30, 2011	FY12 QII (AOB)	Unaudited financial statements for FY11 Quarter I.	CTR

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## II. Financial Issues

Financial Management in World Bank Operations - Annual Report for FY11	FY12 QIII (IP)	Financial Management in World Bank Operations - Annual Report for FY11.	OPCS
IBRD and IDA Financial Statements (Unaudited) as of December 31, 2011	FY12 QIII (AOB)	Unaudited financial statements for FY12 Quarter II.	CTR
Procurement Under World Bank-Financed Projects: FY11 Annual Report	FY12 QIII (IP)	Annual Report centering on work undertaken by procurement staff to build better performing country procurement systems that contribute to the efficient use of public funds and improved aid effectiveness, and to ensure appropriate fiduciary oversight and compliance monitoring.	OPCS
IBRD and IDA Financial Statements (Unaudited) as of March 31, 2012	FY12 QIV (AOB)	Unaudited financial statements for FY12 Quarter III.	CTR
Internal Auditing Department FY13 Work Program	FY12 QIV (AOB)	Outlines the mandate, organizational structure and resources for the Internal Auditing Department of the World Bank Group, and provides details of individual audit engagements planned for the twelve month period of the fiscal year.	IAD
<b>IFC</b>			
Audited IFC Financial Statements for FY11	August 4, 2011 (R)	Annual audited financial statements of the Corporation, report of the independent accountants, draft resolution approving the financial statements and authorizing their submission to the Board of Governors, and Management's Discussion and Analysis.	IFC

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## II. Financial Issues

IFC Quarterly Financial Statements (Unaudited) as of September 30, 2011	FY12 QII (AOB)	FY12 Quarter I unaudited quarterly financial statements of the Corporation.	IFC
IFC Quarterly Financial Statements (Unaudited) as of December 31, 2011	FY12 QIII (AOB)	FY12 Quarter II unaudited quarterly financial statements of the Corporation.	IFC
IFC Quarterly Financial Statements (Unaudited) as of March 31, 2012	FY12 QIV (AOB)	FY12 Quarter III unaudited quarterly financial statements of the Corporation.	IFC
<b>MIGA</b>			
Audited Multilateral Investment Guarantee Agency FY11 Financial Statements	August 4, 2011 (R)	Annual audited financial statements of the Agency, report of the independent accountants, draft resolution approving the financial statements and authorizing their submission to the Board of Governors, and Management's Discussion and Analysis.	MIGA
Multilateral Investment Guarantee Agency Quarterly Unaudited Financial Statements as of September 30, 2011	FY12 QII (AOB)	FY12 Quarter I unaudited financial statements for the Agency.	MIGA
Multilateral Investment Guarantee Agency Quarterly Unaudited Financial Statements as of December 31, 2011	FY12 QIII (AOB)	FY12 Quarter II unaudited financial statements for the Agency.	MIGA
Multilateral Investment Guarantee Agency Unaudited Quarterly Financial Statements as of	FY12 QIV (AOB)	FY12 Quarter III unaudited financial statements for the Agency.	MIGA

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TB – Technical Briefing



## II. Financial Issues

March 31, 2012

### C Financial Policy and Strategy

#### WBG/WB

Update on National Currency Paid-in Capital (NCPIC)	July 26, 2011 (IM)	Board update on the "National Currency Paid In Capital" (NCPIC) collection effort.	CTR
Allocation of FY11 Net Income – Final	August 4, 2011 (R)	Annual year-end review and net-income allocation report.	CFR
World Bank Quarterly Business Review - Quarter 4 FY11	FY12 QI (IP)	Quarterly update on work program deliveries, expenses and staffing.	CFR
Treasury Report: Fourth Quarter FY11	FY12 QI (IP)	Reviews Treasury (TRE) business activities for the fourth quarter of FY10, including a review of TRE's performance, asset-liability management (ALM), funding operations, investment operations, credit risk, business continuity and technology initiatives, financial products and client services, and a budget update.	TRE
Variable Spread Loan Conversion	FY12 QI (R)	Enabling FSL type loan product conversions to variable spread loans.	TRE
Debt Relief Provided by IDA under the MDRI (Multilateral Debt Relief Initiative) and HIPC (Heavily Indebted Poor Countries) Initiative: Update on Costs and Donor Financing as of June	FY12 QI (IP)	The report will provide an update on the status of implementation, impact and costs of the enhanced HIPC Initiative and MDRI since mid-2007. As in the previous year, it will discuss the status of creditor participation in both initiatives and the issue of litigation of commercial creditors against HIPCs.	CFP

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## II. Financial Issues

	30, 2011.			
	IBRD Lending Rates and Spreads Applicable July 1, 2011	FY12 QI (IP)	IBRD lending rates and spreads for the period from July 1 to December 31, 2011.	TRE
	Intermediation of Risk Management Products	FY12 QI (R)	Outline and role of risk management products.	TRE
	Single Currency Lending	October 2011 (R)	Single Currency Lending.	CFP
	Advance Market Commitments for Vaccines (AMC) Assessment Paper	December 2011 (IM)	Advance Market Commitments for Vaccines (AMC) Assessment Paper.	CFP
	Heavily Indebted Poor Countries (HIPC) and Multilateral Debt Relief Initiative (MDRI) - Status of Implementation	FY12 QII (IP)	The report updates the status of implementation, impact, and costs of the Enhanced Heavily Indebted Poor Country (HIPC) Initiative and the Multilateral Debt Relief Initiative (MDRI).	PREM
	Treasury Report: First Quarter FY12	FY12 QII (IP)	Reviews Treasury (TRE) business activities for the first quarter of FY10, including a review of TRE's performance, asset-liability management (ALM), funding operations, investment operations, credit risk, business continuity and technology initiatives, financial products and client services, and a budget update.	TRE
	World Bank Quarterly Business Review - Quarter 1 FY12	FY12 QII (IP)	Quarterly update on work program deliveries, expenses and staffing.	CFR
	FY12 Credit Risk and Loan Loss Provisioning:	March 29, 2012	Periodic assessment of the Bank's credit risk and recommendations on	CFR

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## II. Financial Issues

Interim Assessment	(COW)	provisioning for loan losses.	
Financial Intermediary Funds Framework	FY12 QIII (IP)	Financial Intermediary Funds involve financial engineering or complex finance schemes, or where the Bank provides specific administrative or financial services with only a limited fiduciary or operational role.	CFP
World Bank Quarterly Business Review - Quarter 2 FY12	FY12 QIII (IP)	Quarterly update on work program deliveries, expenses and staffing.	CFR
Treasury Report: Second Quarter FY12	FY12 QIII (IP)	Reviews Treasury (TRE) business activities for the first quarter of FY10, including a review of TRE's performance, asset-liability management (ALM), funding operations, investment operations, credit risk, business continuity and technology initiatives, financial products and client services, and a budget update.	TRE
IBRD Lending Rates and Spreads Applicable January 1, 2012	FY12 QIII (IP)	IBRD lending rates and spreads for the period from January 1 to June 30, 2012.	TRE
FY12 Credit Risk and Loan Loss Provisioning: Final Assessment	FY12 QIV (R)	Final assessment of the Bank's credit risk and recommendations on the required provisions for loan losses.	CFR
IBRD Loan Pricing Review	FY12 QIV (R)	Review of the IBRD's pricing structure.	CFR
Treasury Report: Third Quarter FY12	FY12 QIV (IP)	Reviews Treasury (TRE) business activities for the third quarter of FY10, including a review of TRE's performance, asset-liability management (ALM), funding operations, investment operations, credit risk, business continuity and technology initiatives, financial products and client services, and a budget	TRE

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## II. Financial Issues

			update.	
	World Bank Quarterly Business Review - Quarter 3 FY12	FY12 QIV (IP)	Quarterly update on work program deliveries, expenses and staffing.	CFR
<b>IFC</b>				
	Use of IFC's FY11 Net Income: Retained Earnings and Designated Retained Earnings	July 28, 2011 (R)	Proposed designations of IFC FY2011 net income - Draft	IFC
	Use of IFC's FY11 Net Income: Retained Earnings and Designated Retained Earnings	August 4, 2011 (R)	Proposed designations of IFC FY2011 net income - Final.	IFC
	IFC Quarterly Report to the Board - FY12 Quarter I	FY12 QII (IP)	Covers IFC's program, portfolio and financial results for FY12 Quarter I.	
	Offshore Financial Centers	FY12 QII (R)	Joint IFC/IBRD Paper on IFC's work in offshore financial centers.	IFC
	IFC Quarterly Report to the Board - FY12 Quarter II	FY12 QIII (IP)	Covers IFC's program, portfolio and financial results for FY12 Quarter II.	IFC
	IFC FY12 Annual Report on Financial Risk Management and Capital Adequacy	June 21, 2012 (R)	FY11 integrated report on IFC's financial risk management and financial strength.	IFC
	Review of IFC's FY12 Treasury Activities and Proposed FY13 Program	FY12 QIV (R)	Reviews Treasury activities for FY12 and presents the program for FY13.	IFC

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## II. Financial Issues

	IFC Quarterly Report to the Board - FY12 Quarter III	FY12 QIV (IP)	Covers IFC's program, portfolio and financial results for FY12 Quarter III.	IFC
<b>MIGA</b>				
	MIGA 2011 EVP Quarterly Report - Fourth Quarter FY11	FY12 QI (IP)	Overview of MIGA's activities in the Fourth Quarter of FY11.	MIGA
	MIGA 2012 EVP Quarterly Report - First Quarter FY12	FY12 QII (IP)	Overview of MIGA's activities in the First Quarter of FY12.	MIGA
	MIGA 2012 EVP Quarterly Report - Second Quarter FY12	FY12 QIII (IP)	Overview of MIGA's activities in the Second Quarter of FY12.	MIGA
	MIGA 2012 EVP Quarterly Report - Third Quarter FY12	FY12 QIV (IP)	Overview of MIGA's activities in the Third Quarter of FY12.	MIGA

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### III. Corporate and Administrative Matters

#### A Governance

##### WBG/WB

	Progress Report on the Implementation of the World Bank Group Information Management and Technology (IMT) Strategy	FY12 QIII (IM)	A retrospective on some of the accomplishments and also a preview of plans for FY12 and beyond in time for discussion by the Board prior to the MTSF and budget discussions.	ISG
<b>B HR Strategy and Policy</b>				
	2012 Review of Staff Compensation for the World Bank Group	June 2012 (R)	Annual compensation review for staff of the World Bank Group. The discussion will be preceded by an HRC meeting.	HRS
<b>C Other Corporate and Administrative Matters</b>				
	Board Recess, August 8-19, 2011	August 8, 2011 (OTHER)	Yearly summer recess, customarily scheduled during the second and third weeks of August.	SEC
	Board blackout dates		September 20, 22 and 27 (pre/post-Annual Meetings) December 27, 29 and January 3 (Holiday break).	SEC

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TB – Technical Briefing

## 1. Tentative Schedule Of Meetings for Consideration by IBRD/IDA/IFC/MIGA Directors

FY12 QI to FY12 QIV

### FY12 QI

#### July

- Jul 7 Cleantech Innovation Transfer (Tech. Briefing)
- Jul 8 EDs Seminar on Public Private Partnership (Eds' Seminar)
- Jul 12 World Development Report 2012: Gender Equality and Development - Draft Report (Board Mtg)
- Jul 14 Update on Implementation of WBI Strategy (WBI) (Eds' Seminar)
- Jul 19 IFC Advisory Services - Annual Update (Informal Mtg)
- Jul 19 The World Bank's Reproductive Health Action Plan: 2010-2015 (EDs' Seminar)
- Jul 21 Doing Business 2012 (Tech. Briefing)
- Jul 26 Update on National Currency Paid-in Capital (NCPIC) (Informal Mtg)
- Jul 26 IEG Annual Report 2011: Results and Performance of the World Bank Group (Board Mtg)
- Jul 28 Corporate Scorecard (Informal Mtg)
- Jul 28 Use of IFC's FY11 Net Income: Retained Earnings and Designated Retained Earnings (Board Mtg)
- Jul 28 World Bank Results Report (Informal Mtg)

#### August

- Aug 4 Allocation of FY11 Net Income – Final (Board Mtg)
- Aug 4 Audited IBRD and IDA Financial Statements for FY11 (Board Mtg)
- Aug 4 Audited IFC Financial Statements for FY11 (Board Mtg)
- Aug 4 Audited Multilateral Investment Guarantee Agency FY11 Financial Statements (Board Mtg)
- Aug 4 Use of IFC's FY11 Net Income: Retained Earnings and Designated Retained Earnings (Board Mtg)
- Aug 8 Board Recess, August 8-19, 2011 (Other)
- Aug 25 IFC's Agribusiness Strategy (Informal Mtg)

#### August Undated

Review of DC Draft Provisional Agenda (COW)

#### September

- Sep1 IFC's Tourism Strategy

**Sep 9 Dialogue on Strategic Issues for IFC (Eds' Seminar)**

**Sep 13 Update on Global Economy (Tech. Briefing)**

**Quarter I Undated**

**EXT Quarterly Update (Informal Mtg)**

**Intermediation of Risk Management Products (Board Mtg)**

**MIC Agenda (& Graduation/Instruments) (Eds' Seminar)**

**Oral Briefing on 2011 Annual Meetings (Oral Briefing)**

**Oral Briefing on G20**

**Oral Briefing on Southern Sudan (Oral Briefing)**

**Strengthening World Bank Group Engagement on Governance and Anticorruption (GAC) - Phase 2 Progress Report (Inf. Mtg)**

**Variable Spread Loan Conversion (Board Mtg)**

**World Bank Group Subnational Program - Proposed IBRD Risk Sharing (Board Mtg)**

**FY12 QII**

**October**

**Oct 4 Localizing Development: Does Participation Work? (Tech. Briefing)**

**Oct 20 IFC - Annual Portfolio Performance Review - FY11 (Board Mtg)**

**Oct 25 Trust Funds Road Map (Informal Mtg)**

**Oct 25 WBG Research Program Fiscal Year 2009 & 2010 and Future Directions (Informal Mtg)**

**October Undated**

**Single Currency Lending (Board Mtg)**

**World Development Report 2013: Jobs - Concept Note (Informal Mtg)**

**December Undated**

**Advance Market Commitments for Vaccines (AMC) Assessment Paper (Informal Mtg)**

**Quarter II Undated**

**Annual Report on the State of Knowledge at the World Bank (Informal Mtg)**

**EXT Quarterly Update (Informal Mtg)**

**FY13-15 Planning Cycle: Baseline and Prospects (Informal Mtg)**

**Global Monitoring Report 2012 - Concept Note (Informal Mtg)**  
**Offshore Financial Centers (Board Mtg)**  
**P4R – Program for Results (Board Mtg)**  
**Pro-Poor Growth (Tech. Briefing)**  
**Update on IFC 2013 (Informal Mtg)**  
**WBG Environment Strategy (Informal Mtg)**

**FY12 QIII**

**January Undated**

**Global Economic Prospects 2012 (Winter Volume) (Tech. Briefing)**

**January**

**Jan 20 Dialogue on Strategic Issues for IFC (EDs' Seminar)**

**February**

**Feb 23 IFC Annual Report 2012 - Outline (Informal Mtg)**

**March**

**Mar 29 FY12 Credit Risk and Loan Loss Provisioning: Interim Assessment (COW)**

**Mar 29 Medium Term Strategy and Finance Paper (COW)**

**Quarter III Undated**

**EXT Quarterly Update (Informal Mtg)**  
**FY13-15 Planning Cycle: Emerging Directions (Informal Mtg)**  
**Global Development Horizons 2012 - Outline (Informal Mtg)**  
**Global Monitoring Report 2012 - Final Report (COW)**  
**Global Monitoring Report 2012 - Key Messages (Informal Mtg)**  
**IFC Road Map FY13-15 (COW)**  
**MIGA Annual Report 2012 - Outline (Informal Mtg)**  
**Network Update – FPD (EDs' Seminar)**  
**Network Update – HDN (EDs' Seminar)**  
**Network Update – SDN (EDs' Seminar)**  
**Network Update – PREM (EDs' Seminar)**

**Network Update –WBI (EDs’ Seminar)**  
**Progress Report on Implementation of WBG Info. Mgmt & Tech. (IMT) Strategy (Informal Mtg)**  
**Regional Strategy Update - Africa (Informal Mtg)**  
**Regional Strategy Update - East Asia and Pacific (Informal Mtg)**  
**Regional Strategy Update - Europe and Central Asia (Informal Mtg)**  
**Regional Strategy Update - Latin America and Caribbean (Informal Mtg)**  
**Regional Strategy Update - Middle East and North Africa (Informal Mtg)**  
**Regional Strategy Update - South Asia (Informal Mtg)**  
**Review of DC Draft Provisional Agenda (COW)**  
**World Bank Annual Report 2012 - Outline (Informal Mtg)**

**FY12 QIV**

**June**

**Jun 7 IFC Annual Report 2012 - Draft (Informal Mtg)**  
**Jun 21 IFC's FY13 Business Plan and Budget (Board Mtg)**  
**Jun 21 IFC FY12 Annual Report on Financial Risk Management and Capital Adequacy (Board Mtg)**

**June Undated**

**2012 Review of Staff Compensation for the World Bank Group (Board Mtg)**  
**IEG-WBG Work Program and Budget: FY13 and Indicative Plan (FY14-15) (Board Mtg)**  
**MIGA's Business Plan/Budget Framework (FY13-15) and FY13 Admin. Budget (Board Mtg)**

**Quarter IV Undated**

**Doing Business 2013 (Tech. Briefing)**  
**EXT Quarterly Update (Informal Mtg)**  
**FY12 Credit Risk and Loan Loss Provisioning: Final Assessment (Board Mtg)**  
**FY13 Development Grant Facility Budget and Review of Global Programs (Board Mtg)**  
**Global Economic Prospects 2012 (Spring Volume) (Tech. Briefing)**  
**IBRD Loan Pricing Review (Board Mtg)**  
**MIGA Annual Report 2012 - Draft (Informal Mtg)**

**Review of IFC's FY12 Treasury Activities and Proposed FY13 Program (Board Mtg)**

**The World Bank's Budget: Trends and Recommendations for FY13 (Board Mtg)**

**Update on Global Economy (Tech. Briefing)**

**World Bank Annual Report 2012 - Draft (Informal Mtg)**

**World Development Report 2013: Jobs - Preliminary Findings and Messages (Informal Mtg)**

**FY12 Undated**

**Energizing Sustainable Development: Energy Sector Strategy of the World Bank Group (Board Mtg)**

**Investment Lending Policy Framework (Board Mtg)**

## 2. Papers to be Circulated on an Absence-Of-Objection Basis

<b>World Bank Annual Report 2011 - Final Text</b>	<b>QI FY12</b>
<b>IFC Annual Report 2011 - Final Text</b>	<b>QI FY12</b>
<b>MIGA - FY12 Review of Guarantee Portfolio, Risk Management and Provisioning Arrangements</b>	<b>QI FY12</b>
<b>MIGA Annual Report 2011 - Final Text</b>	<b>QI FY12</b>
<b>IBRD and IDA Financial Statements (Unaudited) as of September 30, 2011</b>	<b>QII FY12</b>
<b>IFC Quarterly Financial Statements (Unaudited) as of September 30, 2011</b>	<b>QII FY12</b>
<b>MIGA Quarterly Financial Statements (Unaudited) as of September 30, 2011</b>	<b>QII FY12</b>
<b>IBRD and IDA Financial Statements (Unaudited) as of December 31, 2011</b>	<b>QIII FY12</b>
<b>IFC Quarterly Financial Statements (Unaudited) as of December 31, 2011</b>	<b>QIII FY12</b>
<b>MIGA Quarterly Financial Statements (Unaudited) as of December 31, 2011</b>	<b>QIII FY12</b>
<b>IBRD and IDA Financial Statements (Unaudited) as of March 31, 2012</b>	<b>QIV FY12</b>
<b>IDA Commitment Charge for FY13</b>	<b>QIV FY12</b>
<b>IFC Quarterly Financial Statements (Unaudited) as of March 31, 2012</b>	<b>QIV FY12</b>
<b>Internal Auditing Department FY13 Work Program</b>	<b>QIV FY12</b>
<b>MIGA Quarterly Financial Statements (Unaudited) as of March 31, 2012</b>	<b>QIV FY12</b>

<b>3. Update Reports and Other Documents to be Circulated for Information</b>	
<b>2010 Financial Report to the Executive Directors: Staff Retirement Plan, Retired Staff Benefits Plan and Post-Employment Benefits Plan</b>	<b>QI FY12</b>
<b>China Exposure Monitoring Update: FY11</b>	<b>QI FY12</b>
<b>Debt Relief Provided by IDA under the MDRI (Multilateral Debt Relief Initiative) and HIPC (Heavily Indebted Poor Countries) Initiative: Update on Costs and Donor Financing as of June 30, 2011.</b>	<b>QI FY12</b>
<b>Global Food Crisis Response Program - Update</b>	<b>QI FY12</b>
<b>IBRD Lending Rates and Spreads Applicable July 1, 2011</b>	<b>QI FY12</b>
<b>MIGA 2011 EVP Quarterly Report - Fourth Quarter FY11</b>	<b>QI FY12</b>
<b>Quarterly Flash Report - Q4 FY11</b>	<b>QI FY12</b>
<b>Reports on the Observance of Standards and Codes (ROSC)</b>	<b>QI FY12</b>
<b>Treasury Report: Fourth Quarter FY11</b>	<b>QI FY12</b>
<b>World Bank Quarterly Business Review - Quarter 4 FY11</b>	<b>QI FY12</b>
<b>Debt Reduction Facility for IDA-Only Countries: Progress Update</b>	<b>QII FY12</b>
<b>Heavily Indebted Poor Countries (HIPC) and Multilateral Debt Relief Initiative (MDRI) - Status of Implementation</b>	<b>QII FY12</b>
<b>IFC Quarterly Report to the Board - FY12 Quarter I</b>	<b>QII FY12</b>
<b>MIGA 2012 EVP Quarterly Report - First Quarter FY12</b>	<b>QII FY12</b>
<b>Quarterly Flash Report - Q1 FY12</b>	<b>QII FY12</b>
<b>Treasury Report: First Quarter FY12</b>	<b>QII FY12</b>
<b>Update on Investment Climate Facility - FY11</b>	<b>QII FY12</b>
<b>World Bank Quarterly Business Review - Quarter 1 FY12</b>	<b>QII FY12</b>
<b>Education for All (EFA)-Fast-Track Initiative (FTI) Annual Report Update</b>	<b>QIII FY12</b>
<b>Financial Intermediary Funds Framework</b>	<b>QIII FY12</b>
<b>Financial Management in World Bank Operations - Annual Report for FY11</b>	<b>QIII FY12</b>
<b>Global Food Crisis Response Program - Update</b>	<b>QIII FY12</b>
<b>IBRD Lending Rates and Spreads Applicable January 1, 2012</b>	<b>QIII FY12</b>
<b>IDA's Commitments, Disbursements and Funding in FY11</b>	<b>QIII FY12</b>

<b>IFC Quarterly Report to the Board - FY12 Quarter II</b>	<b>QIII FY12</b>
<b>Institutional Development Fund (IDF) Annual Portfolio Performance Review - FY11</b>	<b>QIII FY12</b>
<b>MIGA 2012 EVP Quarterly Report - Second Quarter FY12</b>	<b>QIII FY12</b>
<b>Procurement Under World Bank-Financed Projects: FY11 Annual Report</b>	<b>QIII FY12</b>
<b>Quarterly Flash Report - Q2 FY12</b>	<b>QIII FY12</b>
<b>Reports on the Observance of Standards and Codes (ROSC)</b>	<b>QIII FY12</b>
<b>Treasury Report: Second Quarter FY12</b>	<b>QIII FY12</b>
<b>World Bank Quarterly Business Review - Quarter 2 FY12</b>	<b>QIII FY12</b>
<b>Global Emerging Markets Local Currency Bond Fund (GEMLOC) Project - Update</b>	<b>QIV FY12</b>
<b>IFC Quarterly Report to the Board - FY12 Quarter III</b>	<b>QIV FY12</b>
<b>MIGA 2012 EVP Quarterly Report - Third Quarter FY12</b>	<b>QIV FY12</b>
<b>Quarterly Flash Report - Q3 FY12</b>	<b>QIV FY12</b>
<b>Treasury Report: Third Quarter FY12</b>	<b>QIV FY12</b>
<b>World Bank Quarterly Business Review - Quarter 3 FY12</b>	<b>QIV FY12</b>

**AUDIT COMMITTEE (AC)**

**FY12 Indicative Work Program  
(including undated items)**

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**JULY-SEPTEMBER (FY12 – Q1)**

**Wednesday, July 13 – 2:30 p.m.**

KPMG: FY12 Audit Plans for IBRD/IDA; IFC and MIGA

KPMG: FY12 External Auditors Draft Engagement Letters for IBRD/IDA; IFC, MIGA and World Bank Group Trust Funds

**Wednesday, July 20 – 2:30 p.m.**

IFC - Use of IFC's FY11 Net Income: Retained Earnings and Designation of Retained Earnings –  
Discussion Draft (Board: TBD)

**Monday, July 25 – 2:30 p.m.**

MIGA FY11 Review of Guarantee Portfolio, Risk Management and Provisioning Arrangements  
Sanctions Reform

**Monday, August 1 – 10:00 a.m.**

***Regular Session***

WBG Financial Statements (Draft) – FY11 Year-end (**Board: August 4**)

IFC - Use of IFC's FY10 Net Income: Retained Earnings and Designation of Retained Earnings  
Final (Board: August 4)

Allocation of FY11 Net Income – Final (**Board: August 4**)

*followed by Restricted Executive Session (members only)*

KPMG: External Auditors Oral Briefing

**Wednesday, September 7 – 2:30 a.m.**

***Restricted Executive Session***

Update on Current Market Events – World Bank Group

TRE: Treasury Report: FY11 Fourth Quarter

CFR: Quarterly Risk Report FY11: Fourth Quarter

Report of the INT on FY11 Q4 (April-June 2011)

INT 2011 Annual Report

**Wednesday, September 14 – 2:30 a.m.**

IDA Single-Currency Lending (**Board: October 6**)

IAD: Quarterly Results Report FY11 Q4

**Undated**

IAD: Briefing on Advisory Engagements *[to be discussed after IAD Work Program]*

IAD: FY11 Annual Report

**OCTOBER-DECEMBER (FY12 – Q2)**

**Wednesday, October 19 – 2:30 a.m.**

MIGA - FY11 COSO Report on Internal Control over Financial Reporting

IFC - FY11 COSO Report on Internal Control over Financial Reporting

IBRD/IDA - FY11 COSO Report on Internal Control over Financial Reporting  
KPMG LLP FY11 Management Letter for the World Bank Group

**OCTOBER-DECEMBER (FY12 – Q2) (Cont'd)**

**Wednesday, November 9 – 10:00 a.m. [AC Quarterly Day (including lunch)]:**

***Restricted Executive Session***

- WBG - Update on Current Market Events and Bank Group Finances
- World Bank Group Financial Statements (Unaudited) FY12 Q1
- Treasury Report: First Quarter FY12
- Quarterly Risk Report FY12: First Quarter
- IAD: FY12 First Quarter Results Report

**Undated**

GSD: World Bank Group Business Continuity Management Program (**end-October**)

OPCS: Financial Management in World Bank Operations – Annual Report for FY11

OPCS: Procurement under World Bank-Financed Projects – FY11 Annual Report

INT: FY12 First Quarter Activity Report for the World Bank Group (**November**)

**JANUARY-MARCH (FY12 – Q3)**

**Undated**

Audit Committee Annual Retreat

FY12 Credit Risk and Loan Loss Provisioning (Interim Assessment)

Medium-Term Strategy and Finance Paper

INT: FY12 Second Quarter Activity Report for the World Bank Group

***AC Quarterly Day (early-February)***

- WBG - Update on Current Market Events and Bank Group Finances
- World Bank Group Financial Statements (Unaudited) FY12 Q2
- Treasury Report: Second Quarter FY12
- Quarterly Risk Report FY12: Second Quarter
- IAD: FY12 Second Quarter Results Report

**APRIL-JUNE (FY12 – Q4)**

**Undated**

IAD: FY13 Internal Auditing Risk Assessment and Work Program for IBRD/IDA, IFC and MIGA

IBRD/IDA FY12 Credit Risk and Loan Loss Provisioning (**Board: TBD**)

IBRD/IDA Allocation of FY11 Net Income & Waivers of Loan Charges for FY12 (**Board: TBD**)

IBRD 2012 Review of New Loan Pricing (**Board: TBD**)

IFC: FY12 Annual Report on Financial Risk Management and Capital Adequacy (**Board: TBD**)

IFC: FY12 Treasury Activities and Proposed FY11 Program (**Board: TBD**)

IFC: FY12 Annual Report on Financial Risk Management

IFC: FY12 Treasury Activities and Proposed FY12 Program

KPMG: FY13 Audit Plans for IBRD/IDA; IFC and MIGA

KPMG: FY13 External Auditors Draft Engagement Letters for IBRD/IDA; IFC, MIGA and World Bank Group Trust Funds

TRE: Annual Presentation – Retirement Benefit Plans: FY13 Contributions and Outlook

**[Joint with Budget Committee]**

**APRIL-JUNE (FY12 – Q4) (cont'd)**

***AC Quarterly Day (early-May)***

- WBG - Update on Current Market Events and Bank Group Finances
- World Bank Group Financial Statements (Unaudited) FY12 Q3
- Treasury Report: Third Quarter FY12
- Quarterly Risk Report FY12: Third Quarter
- IAD: FY12 Third Quarter Results Report

**TO BE SCHEDULED**

IAD: Briefing on Specific Audits (*to be determined*)

**FOR INFORMATION**

IAD: FY11 Fourth Quarter Activity Report for the World Bank Group

IAD: FY12 First Quarter Activity Report for the World Bank Group

IAD: FY12 Second Quarter Activity Report for the World Bank Group

IAD: FY12 Third Quarter Activity Report for the World Bank Group

**STREAMLINED PROCEDURE**

IBRD Information Statement for 2011

IFC Information Statement for 2011

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**BUDGET COMMITTEE (BC)**

**FY12 Indicative Work Program  
(including undated items)**

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**JULY-SEPTEMBER (FY12 – Q1)**

**July-September**

IBRD/IDA Quarterly Report to the Board, FY11, Q4

**OCTOBER-DECEMBER (FY12 – Q2)**

**October-December**

FY13-15 Planning Cycle: Baseline and Prospects  
IBRD/IDA Quarterly Report to the Board, FY12, Q1

**JANUARY-MARCH (FY12 – Q3)**

**January–March**

Budget Committee Annual Retreat  
FY13-15 Planning Cycle - Summary of Emerging Strategic Directions and Resource Implications  
IBRD/IDA Quarterly Report to the Board: FY12 Quarter 2 Mid-Year  
IFC Quarterly Report on Program, Portfolio and Financial Results: Quarter 2, FY12  
IFC Strategic Directions FY13-FY15 [**Joint with CODE**]  
MIGA EVP Report Second Quarter, FY12  
Medium-Term Strategy and Finance Paper [**Joint with Audit Committee**]

**APRIL-JUNE (FY12 – Q4)**

**April–June**

IBRD/IDA Quarterly Report to the Board: FY12 Quarter 3  
IBRD/IDA Budget: Trends and Recommendations for FY13  
IFC Quarterly Report on Program, Portfolio and Financial Results: Quarter 3, FY12  
IFC Business Plan and Budget FY13-15  
MIGA EVP Report Third Quarter, FY12  
MIGA Business Plan (FY13-15) and FY13 Administrative Budget  
IEG: Work Program and Budget [**joint with CODE**]  
HRS: 2012 Review of Staff Compensation [**Joint with Personnel Committee**]  
TRE: Annual Presentation – Retirement Benefit Plans: FY13 Contributions and Outlook [**Joint with Audit Committee**]

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**COMMITTEE ON DEVELOPMENT EFFECTIVENESS (CODE)**

**FY12 Indicative Work Program  
(including undated items)**

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**JULY-SEPTEMBER 2011 (FY12 – Q1)**

**July**

Wednesday, July 27 - 2:30 p.m.

- Informal meeting (members only) on (i) Retrospective of the DGE's experience; and (ii) Stocktaking exercise and discussion of future CODE work program.

**August**

Wednesday, August 3

- Program for Results – P4R
- GAC Evaluation

*Board Recess August 8-19*

Wednesday, August 31

- Building Resilience and Opportunity: The World Bank's Social Protection and Labor Strategy 2012-2022 – Results of Global Consultations on the Concept Note (Informal meeting) (tbc)

**September**

Wednesday, September 7

- (OPCS) Knowledge Report (tbc) (may be considered at an Informal Board meeting without a preceded CODE meeting)

Friday, September 16

- Harmonization and Alignment in IDA Countries (IEG IDA Donor Coordination) (tbc)

*Annual Meetings September 23-24, 2011*

Wednesday, September 28 (tbc)

- Informal breakfast with IEG External Advisory Group

**OCTOBER – DECEMBER 2011 (FY12 – Q2)**

**October**

Wednesday, October 12 – 2:30 p.m. (tbc)

Wednesday, October 19

- (IEG) The WBG's Response to the Global Crisis II (tbc)

Wednesday, October 26

Undated

- ICT Sector Strategy (new) (preceded by CODE discussion on (IEG) ICT Evaluation – June 27)
- (SDN) Transformation through Infrastructure: WBG Infrastructure Strategy Update
- (IEG) Global Fund to Fight AIDS, Tuberculosis and Malaria (CODE or CODE Sub Committee)
- (SDN) WBG Environment Strategy

**Undated FY12- Q2**

- IL Policy Reform (CODE discussion on Approach Paper on April 25, 2011)
- (OPCS) Guarantee Policy – Approach Paper
- (OPCS) Procurement Policy Review (joint with Audit Committee)
- (OPCS) Safeguard Policy Consolidation – Approach Paper
- (OPCS) Partnership Strategy (tbc)
- (HDN) Social Protection Strategy (new SS) *est. November 2011*
- (SDN) Strategic Framework for Development and Climate Change (SFDCC)
- Public Sector Governance (new)
- IFC Knowledge (tbc)
- CAO Activities
- Follow-up of Review of Oversight and Accountability Units
- Review of Procedure for the Selection of the DGE

**JANUARY- JUNE 2012 (FY12 Q3-Q4 (tentative))**

**CODE**

- (IEG) Infrastructure Sustainability Phase I (Transport)
- (IEG) Impact Evaluation on Innovation and Entrepreneurship
- (IEG) Maternal and Child Health Meta-Impact Evaluation
- (IEG) Climate Change and the World Bank Group (Phase III)
- (IEG) Forestry Evaluation
- (IEG) Global Food Crisis Response
- (IEG) The Matrix System at the World Bank: An IEG Evaluation
- (IEG) IEG Annual Report 2012: Results and Performance of the World Bank Group
- (IEG) Evaluation System for Private Sector Operations
  
- (FPD) Private Sector Development (new SS)
- (FPD) Financial Sector Strategy MCIPR
- CGIAR annual briefing to CODE
- CAO briefing

**CODE Subcommittee**

- (IEG) Review of WBG Impact Evaluation
- (IEG) Country Program Evaluations
  - o Afghanistan
  - o Liberia

**COMMITTEE ON GOVERNANCE AND  
EXECUTIVE DIRECTORS' ADMINISTRATIVE MATTERS (COGAM)**

**FY12 Indicative Work Program  
(including undated items)**

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**JULY-SEPTEMBER (FY12 – Q1)**

**Wednesday, July 13 – 10:00 a.m.**

Annual Meetings 2013-2015

**fol. by Restricted Informal Consultation**

Review of the Executive Directors' Budget to ensure Long-term Sustainability

**Friday, July 15 – 10:00 a.m. - 3:00 p.m.**

COGAM Annual Retreat

- Annual Meetings & Development Committee: Phase 2 Discussions
- Review of Selection Process for Board Committees

**Wednesday, July 27 – 10:00 a.m.**

External Review of the Oversight and Accountability Units

**Wednesday, August 29 – 10:00 a.m.**

**TO BE SCHEDULED**

**FY12 – Q2-Q4 (OCTOBER 2011 THRU JUNE 2012)**

Request by Egypt to host the Annual Meetings in 2013 or 2015  
Review of Selection Process for Board Committees  
Voice Secondment Program: Standing Committee Assignment (Tentative)  
Bunching of Lending Deliverables (Tentative)  
Voice and Participation: Update on Voting (Tentative)  
Voice and Participation (Ongoing follow-up)  
Access to Information Policy: COGAM Subcommittee (Tentative/if necessary)  
Board Effectiveness: Issues Raised in Self-Assessment & Induction (Tentative)  
Board Effectiveness: Board Transcripts  
Status of Advisors to Executive Directors (Tentative)  
Standing Committee Quorum Issues (Tentative)  
Document Retention Policy for Financial and Outside Interest Disclosure Records  
Review of EDs' Benefits Implementation

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## HUMAN RESOURCES COMMITTEE (HRC)

### FY12 Indicative Work Program (including undated items)

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#### **FY12 Q1**

##### **Monday, July 11**

Human Resources Strategy Update - Building a Global Talent Culture  
Benefits and Compensation: Informal Discussion on the Work Program

#### **FY12 Q2**

##### **Wednesday, October 5**

Briefing to the Human Resources Committee on IFC Asset Management Company

##### **Monday, October 17**

Informal briefing on the impact of Renewable Term Appointments  
HR Strategy Update: Discussion Note

##### **Wednesday, December 7**

Annual Update: Diversity and Inclusion  
Annual Update: Conflict Resolution System

##### **Monday, December 12**

2012 Review of Staff Compensation - Phase 2 of compensation elements

#### **FY12Q3**

Performance Management Update (Jan TBC)  
Staff Survey Update (Feb TBC)  
HRC Annual Retreat (March TBC)

#### **FY12Q4**

IFC Strategy Update  
2012 Review of Staff Compensation [**Joint with Budget Committee**]

#### **TO BE SCHEDULED – FY12**

Informal meeting with MIGA  
Briefing from US officials on G4 employment constraints

#### **FOR INFORMATION:**

Strategic Staffing Update Paper (includes Update on Use of STCs/ETCs) (November 2011)  
Annual Review of Human Resources (Red Book) (CY2011)

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