

Appendix I. List of Client and Other External Stakeholders Interviewed

World Bank Staff Consulted

Alison Rosenberg, Lead Partnership Specialist, AFRPG
Jerome Wolgin, Consultant, AFRPG
Anthony Hegarty, Chief Financial Management Officer, AFTFM
Alain Catalan, Senior Financial Management Specialist, AFTFM
Marius Koen, Senior Financial Management Specialist, AFTFM
Leif Jensen, Lead Financial Management Specialist, AFTFM
Gert van der Linde, Lead Financial Management Specialist, AFTFM
V. S. Krishnakumar, Regional Procurement Manager, AFTPC
Bernard Abeille, Procurement Adviser, AFTPC
Asha Ayoung, Senior Procurement Specialist, AFTPC
Navin Girishankar, Senior Public Sector Specialist, AFTPR
John Oliver (Shaun) Moss, Manager, EAPCO
Iraj Talai, Manager, Financial Management, EAPCO
David Shand, Financial Management Adviser, EAPCO
Sunil Bhattacharya, Manager, ECSPS
John Hegarty, Manager, ECSPS
John Otieno Ogallo, Senior Financial Management Specialist, ECSPS
Sanjay Vani, Senior Financial Management Specialist, ECSPS
Johannes Stenbaek Madsen, Financial Management Specialist, ECSPS
Andrew Mackie, Consultant, ECSPS
Devesh Mishra, Senior Procurement Specialist, ECSPS
Karina Mostipan, Senior Procurement Specialist, ECSPS
Maria Vannari, Senior Procurement Specialist, ECSPS
Roberto Tarallo, Manager, LCOAA
Jamil Sopher, Consultant, LCOAA
Rajeev Swami, Financial Management Specialist, LCOAA
Bernard A. Becq, Manager, LCOPR
Enzo de Laurentiis, Lead Procurement Specialist, LCOPR
Ivonna Kratynski, Lead Finance Officer, LOADR
Valerie Jan Wright, Director, LOADR
Frederick P. Kranz, Consultant, MNACS
Samia Msadek, Manager, MNAFM
Pierre Messali, Senior Financial Management Specialist, MNAFM
Nadjib Sefta, Regional Procurement Manager, MNAPR
Andreas Wildt, Lead Procurement Specialist, MNAPR
John Schwartz, Consultant, MNC02
Trichur K. Balakrishnan, Senior Financial Management Specialist, OPCFM
Parminder P. S. Brar, Lead Financial Management Specialist, OPCFM
Rafika Chaouali, Lead Financial Management Specialist, OPCFM
M. Mozammel Hoque, Senior Financial Management Specialist, OPCFM
Omowunmi Ladipo, Lead Financial Management Specialist, OPCFM
Pamela Bigart, Lead Procurement Specialist, OPCPR
Robert Hunja, Manager, OPCPR
William Dorotinsky, Lead Public Sector Specialist, PRMPS
Anand Rajaram, Lead Economist, PRMPS
Nicola Smithers, Adviser, PRMPS
Robert Saum, Manager, SARFM
Els Hinderdael-Forger, Manager, SARPS
Joel Turkewitz, Senior Procurement Specialist, SARPS
Debabrata Chakraborti, Procurement Specialist, SARPS
Philip C. Adoteye, Senior Auditor, IADDR
Kathleen G. Mikitin, Senior Auditor, IADDR
Dzung Minh Nguyen, Senior Auditor, IADDR
Ahmad Sartip, Senior Auditor, IADDR
John Johnson, Senior Evaluation Officer, IEGCR

RESIDENT MISSION STAFF CONSULTED IN WASHINGTON, D.C.

Abdul Gabbar Hasan Al-Qattab, Procurement Specialist, World Bank, Cairo, Egypt
Badr Kamel, Senior Procurement Specialist, World Bank, Cairo, Egypt
Gervais Rakotoarimanana, Senior Financial Management Specialist, World Bank, Antananarivo, Madagascar
Manuel Vargas, Senior Financial Management Specialist, World Bank, Managua, Nicaragua
Mamadou Yaro, Senior Financial Management Specialist, World Bank, Niamey, Niger
Yao Wottor, Senior Procurement Specialist, World Bank, Niamey, Niger
Iwona Warzecha, Senior Financial Management Specialist, World Bank, Warsaw, Poland
Mirela Mart, Financial Management Specialist, World Bank, Bucharest, Romania
Jennifer Thomson, Senior Financial Management Specialist, World Bank, Hanoi, Vietnam
Mikael Mengesha, Senior Procurement Specialist, World Bank, Sana'a, Yemen

RESIDENT MISSION STAFF CONSULTED IN-COUNTRY

Patricia De la Fuente Hoyes, Senior Financial Management Specialist, World Bank, Santo Domingo, Dominican Republic
Ishac Diwan, Country Director, World Bank, Addis Ababa, Ethiopia
Hubert Acquay, Senior Operations Officer, World Bank, Addis Ababa, Ethiopia
Elsa Araya, Operations Analyst, World Bank, Addis Ababa, Ethiopia
Francois Roguette, Operations Analyst, World Bank, Addis Ababa, Ethiopia
Eshetu Yimer, Senior Financial Management Specialist, World Bank, Addis Ababa, Ethiopia
Samuel Haile Selassie, Procurement Specialist, World Bank, Addis Ababa, Ethiopia
S. Krishnan, Lead Procurement Specialist, World Bank, New Delhi, India
K. N. Venkata Raman, Procurement Consultant, World Bank, New Delhi, India
Khundhavi Kadiresau, Operations Manager, World Bank, Jakarta, Indonesia
Rajiv Sondhi, Senior Financial Management Specialist, World Bank, Jakarta, Indonesia
Wolfgang Fengler, Senior Economist, World Bank, Jakarta, Indonesia
Imad Saleh, Senior Procurement Specialist, World Bank, Jakarta, Indonesia
Rizal Rivai, Procurement Specialist, World Bank, Jakarta, Indonesia
Alaleh Motamedi, Procurement Specialist, World Bank, Rabat, Morocco
Abid Hasan, Operations Adviser, World Bank, Islamabad, Pakistan
Ismaila Ceessay, Senior Financial Management Specialist, World Bank, Islamabad, Pakistan
Asif Ali, Senior Procurement Specialist, World Bank, Islamabad, Pakistan
Uzma Sadaf, Procurement Specialist, World Bank, Islamabad, Pakistan
Hassan Masood Mirza, Consultant, World Bank, Islamabad, Pakistan

Appendix I

List of Clients and other Stakeholders Interviewed

Christopher Hoban, Manager, Portfolio and Operations, World Bank, Manila, Philippines
 Ernesto Diaz, Senior Financial Management Specialist, World Bank, Manila, Philippines
 Preselyn Abella, Financial Management Specialist, World Bank, Manila, Philippines
 Joseph G. Reyes, Financial Management Specialist, World Bank, Manila, Philippines
 Vera Songwe, Senior Economist, World Bank, Manila, Philippines
 Dominic Aumentado, Procurement Specialist, World Bank, Manila, Philippines
 Noel Sta. Ines, Procurement Specialist, World Bank, Manila, Philippines
 Cecilia Vales, Senior Procurement Specialist, World Bank, Manila, Philippines
 Owaise Saadat, Country Manager, World Bank, Bucharest, Romania
 Bogdan Constantinescu, Senior Financial Management Specialist, World Bank, Bucharest, Romania
 Vladislav Krasikov, Senior Procurement Specialist, World Bank, Bucharest, Romania
 Alan Pratley, Consultant, World Bank, Brussels, Belgium (in Bucharest, Romania)
 Patrick Umah Tete, Senior Financial Management Specialist, World Bank, Kampala, Uganda
 Young Kim, Senior Country Economist, World Bank, Kampala, Uganda
 Paul Mpuga, Economist, World Bank, Kampala, Uganda
 Rogati Kayani, Lead Procurement Specialist, World Bank, Kampala, Uganda
 Richard Olowo, Procurement Specialist, World Bank, Kampala, Uganda
 Isaac Mutenyo, Procurement Specialist, World Bank, Kampala, Uganda

Client Stakeholders Interviewed

DOMINICAN REPUBLIC

Lic. Manuel Monegro, Sub-Director General, Dirección General Contabilidad Gubernamental, Secretaría de Estado de Finanzas
 Lic. Bernardino Pichardo, Director de Información, Análisis y Estadística, Dirección General Contabilidad Gubernamental, Secretaría de Estado de Finanzas
 Lic. Maria Felisa Gutierrez, Directora Técnica, Programa de Administración Financiera Integrada, Secretaría de Estado de Finanzas
 Lic. Martín Zapata Sánchez, Director, Departamento de Estudios Económicos, Secretaría de Estado de Finanzas
 Lic. Manuel A. Concepcion V., Sub-Director Técnico, Programa de Administración Financiera Integrada, Secretaría de Estado de Finanzas
 America Bastidas, Subsecretaria Técnica de la Presidencia Para la Cooperación Internacional, Secretariado Técnico de la Presidencia
 Dra. Magdalena Lizardo Espinal, Economista-Jefe, Secretariado Técnico de la Presidencia
 Licda. Katuska Bobe de Brebes, Juez Miembro, Cámara de Cuentas de la República Dominicana
 Lic. Daniel Omar Caamaño Santana, Director General de las Unidades de Auditoría Interna Gubernamentales, Contraloría General de la República, Presidencia de la República
 Lic. Simón Lizardo Mezquita, Contralor General de la República, Contraloría General de la República, Presidencia de la República
 Luis A. Hernández G., Director Nacional, Oficina Nacional de

Presupuesto
 Rodolfo Espiñeira Ceballos, Procurador General Adjunto, Procuraduría General de la República
 Lic. Ignacio I. Matos R., Enc. De Articulación y Sistematización de la Convención Interamericana Contra la Corrupción, Procuraduría General de la República
 Dr. Octavio Lister Henriquez, Procurador General Adjunto Director Dpto. Prevención de la Corrupción, Procuraduría General de la República
 Dr. Jose Joaquin Bidó Medina, Presidente, Secretario de Estado, Asistente Especial del Presidente, Comisión Nacional de Ética y Combate a la Corrupción, Presidencia de la República
 Carlos Villaverde Gómez, Director de Proyectos, Fundación Institucionalidad y Justicia, Inc.
 Gustavo Montalvo, Director Ejecutivo, Grupo Gestión Moderna

ETHIOPIA

Ato Fisseha Aberra, Head, Multilateral Cooperation Department, Ministry of Finance and Economic Development
 Ato Dejene Demissie, IFI Unit, Multilateral Cooperation Department, MoFED
 W/O Almaz Abebe, Department Head, Inspection Department, Ministry of Finance and Economic Development
 W/O Aster Haile Selassie, Head, Accounts Department, Ministry of Finance and Economic Development
 Ato Fantahun, Macroeconomic Department, Ministry of Finance and Economic Development
 Ato Mammo Gito, Treasury Department, Ministry of Finance and Economic Development
 Ato Degu Lakew, Federal Accounts Consolidating Team Leader, MoFED
 Ato Girir Taju, Senior Accountant, Federal Accounts, MoFED
 Ato Zeleke Afesa, Accountant, Federal Accounts, MoFED
 Ato Famose Habtewold, Economic Sector, Budget Department, Economic Sector, MoFED
 Ato Worku Ayele, Social and Administrative Sector, Budget Department, MoFED
 Ato Melku Kifle, Head, Expenditure Management and Control Reform Sub-Program, Ministry of Finance and Economic Development
 Ato Wassihun Abate, Senior Legal Expert, Ministry of Finance and Economic Development
 Ato Tolossa Gedefa, Bureau of Finance and Economic Development (BoFED), Oromia
 Ato Tedla Mulugeta, IFMIS, Department of IT, Ministry of Finance and Economic Development
 Ato Ermias Demere, Director, Planning and Programming Directorate, Ministry of Capacity Building
 Ato Kumlachew Abera, Ministry of Capacity Building
 Ato Mesfin Abebe, Head, Reform Development and Consultancy Services Department, Civil Service Reform Program, Ministry of Capacity Building
 Ato Tezera Belay, Ministry of Education
 Ato Sallehunae Kefyalew, Team Leader, Ministry of Health
 Ato Demissie Tassew, Senior Expert, Ministry of Health
 Ato Abebe Negash, Procurement Officer, Ministry of Trade and Industry
 Ato Zerfu Tessema, Deputy General Manager, Engineering and Regulatory Department, Ethiopian Roads Authority
 Ato Assefa Desta, Deputy Federal Auditor General, Office of the Federal Auditor General
 Ato Zeurdu Lemma, Project Engineer, CARTP
 Ato Tsegaye Abebe, Head, Public Procurement Agency
 Ato Kebede Worku, Monitoring and Follow-Up Team Leader, Public Procurement Agency
 Ato Woldeab Demissie, Procurement Data Organization/ Training Team Leader, Public Procurement Agency

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List of Clients and other Stakeholders Interviewed

Ato Amare Mezgebu, General Manager, Procurement Service Enterprise

Ato Kebremanam Teklecorgis, Head, Training Division, Procurement Service Enterprise

Ato Abebe Terefe, Head, Orientation Department, Procurement Service Enterprise

Ato Phanuel Getahun, Manager, Secretariat Office, Contractors' Association

Ato Emlaelu Worade, Manager, Emlaelu Construction (Chairman, Contractors' Association), Emlaelu Construction, Contractors' Association

Ato Samuel Teklay, General Manager, Satcon (Secretary, Contractors' Association)

Ato Melaku Tadesse, General Manager, Tiner Construction, plc (Board Member, Contractors' Association)

Ato Phanuel Getahun, Manager, Secretariat Office, Contractors' Association

World Bank-financed project procurement officers (for Pastoral Community Development, Rural Electrification Fund, PSCAP, ICT, Energy II, Agricultural Research and Training Project (ARTP), Multi-sectoral HIV/AIDS Project, Health Programming and Planning, Civil Service College, PCDP, Food Security Project)

Ato Abebe Negash, Procurement Officer

Ato Bogale Lemma, Procurement Officer

Ato Daniel Joseph, Procurement Officer

Ato Sileshi Debebe, Procurement Officer

Ato Ashebir W. Maria, Procurement Officer

W/O Almaz Belayneh, Energy II Project Secretary to PIU

Ato Yoseph Seshame, Project Procurement Head

Ato Endale Hirma, Procurement Officer

Ato Getachew Bekure, Procurement Expert

Ato Zewdu Lemma, Project Engineer, Central ARTP

Ato Amde Selassie Jenberu, Project Procurement Specialist

Ato Assefa Gashaw, Procurement Specialist

Ato Mehari Guitom, Procurement Specialist

Ato Abebe Asrat, Senior Procurement Specialist

Ato Sallelhunae Kefyalew, Team Leader, Ministry of Health

Ato Demissie Tassew, Senior Expert, Ministry of Health

Ato Kebede Ourgessa, Procurement Specialist, PCDP

Ato Fasil Asaye, Procurement Officer, Food Security Project

INDIA

Dr. S. Subramanya, Secretary (Budget and Resources), Finance Department, Karnataka

M. S. Krishna Murthy, Special Officer (Budget), Finance Department, Karnataka State (India)

Kavitha Kestur, Controller (Accounts and Management), Finance Department, Karnataka

A. N. Sridhara, Joint Secretary (PMU), Finance Department, Karnataka

J. Manjunath, Deputy Director, Finance Department, Karnataka

U. Umesh, Joint Secretary (Procurement Cell), Finance Department, Karnataka

C. M. Shirol, Controller, State Accounts Department, Karnataka

G. Gurucharan, Visiting Fellow, Indian Institute of Management, Bangalore, Karnataka

A. P. Joshi, Managing Director, KBLNL-Public Works Department, Karnataka

P. N. Sreenivasachay, Managing Director, KBLNL-Public Works Department, Karnataka

Anil Kumar, Executive Engineer, KBLNL-Public Works Department, Karnataka

G. S. Prakash, Company Secretary, KBLNL-Public Works Department, Karnataka

R. S. Pashupathi, Executive Director, KBLNL-Public Works Department, Karnataka

K. P. Shivakumar, Exe-Engineer, KBLNL-Public Works Department, Karnataka

K. Duisdra, GR (F), CNNL, Public Works Department, Karnataka

A. Nagendra, Joint Secretary, Public Works Department, Karnataka

T. Gopala Krishna, Assistant Engineer, Public Works Department, Karnataka

Shrikant B. Vanhalli, Special Officer, Finance Cell, Public Works Department, Karnataka

G. C. Tallur, Advisor, Strategy Cell, Public Works Department, Karnataka

A. K. M. Naik, Principal Secretary to Government, Water Resources Department, Karnataka State (India)

T. G. Radhakrishna, Chairman, Committee for Revision of Public Works Department Code and Stores Manual, Karnataka State (India)

K. G. Pranes, Secretary, Committee for Revision of Public Works Department Code and Stores Manual, Karnataka State

Amlan Aditya Biswas, CEO, Raichur Zilla Panchayat, Karnataka

R. J. Srinivas, President, Karnataka State (India) State Contractors Association, Karnataka

H. C. Hopal, Vice President, Karnataka State (India) State Contractors' Association, Karnataka

H. S. Natarai, Director, Karnataka State Contractors' Association, Karnataka

D. Kempanna, General Secretary, Karnataka State Contractors' Association, Karnataka

S. M. Halaswamy, Member, Karnataka State Contractors' Association, Karnataka

M. Rajesh, Member, Karnataka State Contractors' Association, Karnataka

Ganesh Babu, Member, Karnataka State Contractors' Association, Karnataka

Ningana Gowda, Member, Karnataka State Contractors' Association, Karnataka

S. Raja, Joint Secretary, Karnataka State Contractors' Association, Karnataka

H. V. Nagesh, Member, Karnataka State Contractors' Association, Karnataka

G. M. Nandakumar, Member, Karnataka State Contractors' Association, Karnataka

I. S. N. Praasd, Chief Project Officer, Karnataka State Contractors' Association, Karnataka

Samuel Paul, Chairman, Public Affairs Centre, Karnataka

Dr. A. Ravindra, Director, Public Affairs Centre, Karnataka

V. R. Sheela, Highway Engineer, Scott Wilson, Karnataka

Peter Daick, Team Leader, Scott Wilson, Karnataka

INDONESIA

Dr. Mulia P. Nasution, Director General, Directorate General of Treasury, Ministry of Finance

Achmad Rochjadi, Director General, Directorate General Budget and Fiscal Balance, Ministry of Finance

Parluhutan Hutahaean, Direktur Angarran, Ministry of Finance

Drs. Paruli Lubis, Director, Directorate General of Treasury/Budget Execution, Ministry of Finance

Wismana Adi Suryabrata, Director of Budget Allocation and Development, Ministry of Finance

Agus Muhammad, Inspector General, Ministry of Finance

Oni Syahroni Priatna, Inspektur Bidang II, Department of Inspector General, Ministry of Finance

Irla Ampri, Head Of Audit Analysis Department, Inspectorate General, Ministry of Finance

Ir. Benny Setiawan, Director, Directorate of Monitoring and Fund Evaluation, State Ministry of National Development Planning/Bappenas

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List of Clients and other Stakeholders Interviewed

- Syahrial Loetan, Executive Secretary for the Minister of State, National Development Planning Agency/Chief Executive Secretary of Bappenas
- Agus Raharjo, Director, Director of System and Procedure for Development Funding, National Planning Development Agency/Bappenas
- Yahya R. Hidayat, Head, Bureau for Planning, Organizational and Procedural Affairs, National Development Planning Agency/Bappenas
- Binsar H. Simanjuntak, Chairman, Government Accounting Standards Committee
- Hekinus Manao, Government Accounting Standards Committee
- Mohammad Hatta, Project Director, Government Financial Management and Revenue Administration
- Freddy H. Tulung, Expert Staff of Communication & Information, Economic Affairs and Partnership, Department of Communication and Information Technology
- Arzul Andaliza, Head, Financial and Development Supervisory Board
- Drs. Dharma Bhakti, Secretary General, Audit Board of Indonesia
- B. Dwita Pradana, Project Director, Audit Board of Indonesia
- Radja Sjahman, Staff, Research & Development, Audit Board of Indonesia
- Drs. Soekoyo, Tortama II, Audit Board of Indonesia
- Alphonsa Animaharsi, Director, Audit Board of Indonesia
- Bambang Widaryanto, Head of Sub-Directorate, Audit Board of Indonesia
- Ir. Suroto, Deputy Executive Director, National Association of Indonesian Consultants
- Dr. R. Anwar Isham, Vice President, National Association of Indonesian Consultants
- Chonega Imaita, Sekretaris Komunikasi, National Association of Indonesian Consultants
- Ir. Reza Abidin, Wakil Bendahara Bidang Anggaran, National Association of Indonesian Consultants
- Ir. Eri Heriyadi, Wakil Sekretaris Bidang Konsultansi, National Association of Indonesian Consultants
- Ir. Bambang H. Wikanta, Wakil Ketua Bidang Konsultansi Konstruksi, National Association of Indonesian Consultants
- Anung Karyadi, Lobby and Advocacy Coordinator, Transparency International Indonesia
- Ms. Marini, Researcher, Transparency International Indonesia
- Rezki Sri Wibowo, Deputy Executive Director, Transparency International Indonesia
- Budihardjo Hardjowiyono, Executive Director, Indonesia Procurement Watch
- MOROCCO**
- Abdelatif Loudyi, Secretary General, Ministry of Finance
- Abdelmajid Boutaqbout, Chef, Division de l'assistance et du partenariat, CED, Ministry of Finance
- M. Haddad, Chef, Division arbitrage, CED, Ministry of Finance
- M. Chaqchaq, Chef, Division statistique, CED, Ministry of Finance
- Abdellatif Bennani, Directeur du budget, Direction du budget, Ministry of Finance
- Mohammed Haddah, Chef, Service suivi de l'exécution du budget, Direction du Budget, Ministry of Finance
- Mohammed Badir, Chef division du financement multilatéral, Direction du Budget, Ministry of Finance
- Saad El Alaoui, Directeur de l'entité Projet chargée de la Gestion Intégrée de la Dépense, General Treasury of Kingdom, Ministry of Finance
- Mimoun Lmimouni, Directeur de la comptabilité publique et de la centralisation, General Treasury of Kingdom, Ministry of Finance
- Abdelali Benbrik, Inspecteur général des finances, Ministry of Finance
- Ahmed Janani, Inspecteur des Finances, Ministry of Finance
- Chafik Azeba, Inspecteur des Finances, Ministry of Finance
- Ms. Fatiha Boukhima, Inspecteur des Finances, Ministry of Finance
- Sabah Benchekroun, Chargée d'études auprès du premier ministre relations économiques internationales, Ministère des affaires économiques et générales
- Bahia Omari, Chargée d'études auprès du premier ministre relations économiques internationales, Ministère des affaires économiques et générales
- AhmedEl Midaoui, Président Cour des Comptes, Court of Accounts
- Younes Tazi, Directeur des programmes et études, Ministry of Equipment
- Nabaoui Mohammed, Conseil juridique des administrations, Commission des marchés, General Secretary of Government
- PAKISTAN**
- Nawid Ahsan, Secretary Finance, Islamabad
- Ghulam Qadir, Deputy Secretary Finance, Ministry of Finance, Islamabad
- Iftikhar Malik, Joint Secretary, Ministry of Finance, Islamabad
- Moihammad Ikram, AEA/EFC-II, Ministry of Finance, Islamabad
- Sajjad Ahmad Shaikh, Deputy Secretary (EF/P), Ministry of Finance, Islamabad
- Shazia Amjad, Section Officer (WB-IDA-II), Ministry of Finance, Islamabad
- M. Munir Sadiq, Section Officer, Ministry of Finance, Islamabad
- Irshad Ahmed Kaleemi, Deputy Secretary World Bank & Islamic Development Wings, Ministry of Finance, Islamabad
- Arif Mansur, Additional Secretary, Budget, Ministry of Finance, Islamabad
- Ahmed Jawad, Additional Secretary, Ministry of Finance, Islamabad
- Asif Bajwa, Additional Secretary Finance, Ministry of Finance, Islamabad
- Younas Khan, Auditor General of Pakistan, Islamabad
- Mohammed Moshin Khan, Deputy Auditor General, Islamabad
- Iftikhar Ahmed Khan, Controller General of Accounts, Islamabad
- Brig. M. Khalid Sohail Cheema, Director General, Public Works Department, Islamabad
- Mueen Aftab Sheikh, Project Director, PIFRA, Islamabad
- Riaz Khan, Consultant, NRB, Islamabad
- Mukhtar A Malik, PTDC Director Finance (Former Deputy Secretary Ministry of Finance), Islamabad
- Furqan Saleem, Research Consultant (PFAA), Islamabad
- Sajid Hasan, Secretary Education, Islamabad
- Sami Saeed, Secretary Excise and Taxation, Islamabad
- Ghazanfar Sherazi, Director Administration, Islamabad
- Khalid Javed, Managing Director, PPRA, Islamabad
- Sharafat H Niazi, Deputy Secretary Finance, National Assembly, Islamabad
- Maj. Gen. (Ret'd.) Mehboobul Muzaffar, Secretary, Pakistan Engineering Council, Islamabad
- Azim Amin, General Manager, Procurement & Contract Administration, Pakistan Engineering Council, Islamabad
- Liaqat Hayat, Procurement Specialist, Pakistan Engineering Council, Islamabad
- Prakash, Deputy Director (PS&CA), Pakistan Engineering Council, Islamabad
- Shahid Rafique, Contractors Association of Pakistan, Islamabad
- Maj. General Farrukh Javed, Chairman, NHA, Islamabad
- Ghulam Hussain, Director, Association of Consulting Engineers, Islamabad
- Ijaz Ahmed, Procurement Consultant, Islamabad
- Bilal Khwaja, Legal Consultant, Islamabad
- Zia ur Rahman, Secretary Finance, Peshawar, North West Frontier Province
- Ahmed Rasool Bangesh, Accountant General, Peshawar, North West Frontier Province

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List of Clients and other Stakeholders Interviewed

Abdul Sattar, Director General, Audit, Peshawar, North West Frontier Province
 Zafar Hassan, Chief Economist P&D Department, Peshawar, North West Frontier Province
 Riaz Khan, Secretary, Communication & Works, Peshawar, North West Frontier Province
 Ahmed Nawaz Sukhera, Additional Secretary Finance FD, Lahore, Punjab
 Mohammad Zubair Ahmed, Chief Inspector of Treasuries FD, Lahore, Punjab
 Mohammad Arshed, Deputy Secretary Budget FD, Lahore, Punjab
 Ahmad Raza Sarimar, Deputy Secretary Resources FD, Lahore, Punjab
 Iftikhar Mir, Director, General Accounts Lahore, Punjab
 Wazir Ali Qureshi, Accountant General, Lahore, Punjab
 Saqlain A Koreja, Additional Accountant General, Lahore, Punjab
 Anees Marghoob, Director General, Audit, Lahore, Punjab
 Rana Tanveer, Director PIFRA Accountant General, Lahore, Punjab
 Ejaz Ahmed, Member CPAR Team, Lahore, Punjab
 Ghulam Hussain, Secretary Association of Consulting Engineers, Lahore, Punjab
 Younas Khan, Secretary All Pakistan Contractors Association, Lahore, Punjab

PHILIPPINES

Laura Pascua, Undersecretary, Department of Budget and Management
 Christine Lacson-Sanchez, Director, Research Service, Bureau of the Treasury, Department of Finance
 Honorable M. Emmanuel Dalman, Commissioner, Commission on Audit
 Emma M. Espina, Assistant Commissioner, National Government Sector, Commission on Audit
 Arcadio Cuenco, Assistant Commissioner, Technical Services & Management Services, Commission on Audit
 Carmela S. Perez, Assistant Commissioner, Government Accountancy and Financial Management Information System, Commission on Audit
 Honorable Koni P. de Guzman, Chairman, Presidential Anti-Graft Commission, Office of the President of the Philippines
 Elmer Dorado, Government Procurement Policy Board
 Genmaries Entredicho, Government Procurement Policy Board
 Mila Manalastas, Government Procurement Policy Board
 Manolito P. Madrastra, Secretary-General, International Federation of Asian & Western Pacific Contractors Association
 Josefina U. Esguerra, Chief Executive Officer, Procurement Watch, Inc.
 Dondon Parafina, Government Watch, Ateneo School of Government

ROMANIA

Doina Ilie, Director General, Ministry of Public Finance
 Sofia Horobean, Director, Ministry of Public Finance
 Mioara Ionescu, Advisor, Ministry of Public Finance
 Aurelia Coman, CHUIA, Ministry of Public Finance
 Misu Marian, Internal Controls, Ministry of Public Finance
 Mitre Liliana, General Manager, Central Harmonization Unit, Internal Audits, Ministry of Public Finance
 Dima Petre, Chief Financial Controller, Ministry of Public Finance
 Dan Drosu Saguna, President, Court of Accounts
 Anghel Alamiie, Head, Division of Audit and Methodology, Court of Accounts
 Rotaru Patru, President, Audit Authority for EU Funds, Court of Accounts
 Dragos Budulac, Liaison Officer, Court of Accounts

Gheorghe Toma, Director General, Ministry of Labor, Social Solidarity and Family
 Varujan Vosganian, Chairman, Budget and Finance Commission, Senate of Romania
 Gheorge Cazan, Director General, National Authority for Procurement Policy and Monitoring
 Alexandru Cojocaru, President, National Authority for Procurement Policy and Monitoring

UGANDA

Keith Muhakanizi, Acting Deputy Secretary to Treasury, Ministry of Finance Planning and Economic Development and Chair, PEPCOM
 Kenneth Mugambe, Acting Commissioner, Budget Policy and Evaluation Department, Ministry of Finance Planning and Economic Development
 Robert Muwanga, Project Manager, EFMP II, Ministry of Finance Planning and Economic Development
 John Etidau, Project Procurement Specialist, EFMP II, Ministry of Finance Planning and Economic Development
 Isaac Mpoza, Project Manager, IFMS, Ministry of Finance Planning and Economic Development
 John F. S. Muwanga, Auditor General
 Phillip W. Manganzi, Treasury Inspectorate and Internal Audit Commissioner
 D.J. Kisebo, Commissioner, Internal Audit
 Samuel Emiku, Clerk, Public Accounts Committee
 Godfrey Ssemugooma, Principal Accountant, Treasury Office of Accounts
 Ssemakula, Acting Accountant General (Commissioner, Treasury Office of Accounts)
 Tom Matte, Local Government Development Program
 Timothy Musherure, Procurement Specialist, LDGP II, Ministry of Local Government
 Paul Kasule Mukasa, Acting Coordinator, LDGP II, Ministry of Local Government
 James Baguma, Procurement Specialist, LDGP II, Ministry of Local Government
 Baguma James, Procurement Specialist, Program Coordination Unit, Ministry of Local Government
 Thomas M. Nkyaarwa, Commissioner, Local Authorities Inspection, Ministry of Local Government
 Onesmus Mulonndo, TA/FA, Ministry of Local Government
 Edgar Agaba, Executive Director, PPDA
 Hilda K. Mwesigwa, Officer, Compliance, PPDA
 Julius M. Mulera, Director, Procurement Audit, Inspections and Investigations, PPDA
 Marvin Baryaruha, Manager, Legal and Compliance, PPDA
 Milton G. Tumutegyereize, Director, Training and Capacity Building, PPDA
 Dan Tindiwensi, Chairman, National Association of Building and Civil Engineering
 Frankie X. Mubuke, Executive Secretary, Uganda National Association of Building and Civil Engineering
 Lillian Muyomba, Advocacy and Capacity Building Officer, Anti-Corruption Coalition Uganda
 Henry Muguzi, Information and Communications Officer, Anti-Corruption Coalition Uganda
 Peter Murphy, Regional Director for Africa, HELM Group, and Consultant to Government of Uganda

Donor Representatives Interviewed

Staffan Synnerstram, Deputy Country Director, Resident Mission, ADB, Jakarta, Indonesia
 Farzana Ahmed, Head, Financial Management and Disbursement Unit, Resident Mission, ADB, Jakarta, Indonesia

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List of Clients and other Stakeholders Interviewed

Navaid Hamid, Senior Country Director & Deputy Country Director, ADB, Islamabad, Pakistan

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Xuelin Kiu, Country Economist, Philippines Country Office, ADB Manila, Philippines

Kathleen Muktan, Principal Financial Management Specialist, Governance and Regional Cooperation Division, Regional and Sustainable Development Department, ADB Manila, Philippines

Robert Rothery, Principal Procurement Specialist, Project Coordination and Procurement Division, Central Operations Services Office, ADB Manila, Philippines

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Benedict S. Kanu, Country Operations Officer, African Development Bank and African Development Fund, Uganda Country Office

Ashie Mukungu, Macro-Economist, African Development Bank and African Development Fund, Uganda Country Office

Goekint Koen, Représentant Résident, Belgium Technical Cooperation, Rabat, Morocco

Mr. Rene van Nes, Second Secretary, Economic Affairs, Delegation of the EU in Ethiopia

Martial Laurent, Consultant, EU Délégation, Rabat, Morocco

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Anne de Ligne, Head of Section, EU, Bucharest, Romania

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Mayumi Endoh, Representative, Representative Office, JBIC, Manila, Philippines

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Agnete Eriksen, Senior Adviser, Evaluation Department, Norad

Kristen Teigland, Adviser, Evaluation Department, Norad

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Mr. Steve Peterson, Chief, DSA Project (USAID-funded), Addis Ababa, Ethiopia

Mr. Anthony Higgins, Financial Management Specialist, DSA Project, Addis Ababa, Ethiopia

Mr. Adam Abate, IT Director, DSA Project, Addis Ababa, Ethiopia

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