

APPENDIX C: PUBLIC SECTOR REFORM PROJECT LIST, FISCAL 1990–2006

Appendix C: Public Sector Reform Project List, Fiscal 1990–2006

Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG outcome	IEG Bank perform	IEG ID impact
P000037	Econ Fin Mgmt I	Angola	AFR	1991	Closed	Economic Policy	I	TAL	23	33			1		U	U	MOD
P072205	AO-Econ Mgmt Technical Assistance (Fiscal 2003)	Angola	AFR	2003	Active	Economic Policy	I	TAL	17	43			1				
P000105	Agric. Services	Benin	AFR	1991	Closed	Rural Sector	I	SIL	12	50		1			MU	U	MOD
P000109	Pre-Investment	Benin	AFR	1991	Closed	Economic Policy	I	TAL	5	100		1			MS	U	MOD
P000110	SAL II	Benin	AFR	1991	Closed	Economic Policy	A	SAL	55	72		1			S	NR	NEG
P000116	Economic Management Project	Benin	AFR	1994	Closed	Public Sector Governance	I	TAL	5	100		1			MU	U	MOD
P000111	SAC III	Benin	AFR	1995	Closed	Economic Policy	A	SAL	40	0			1		MS	S	MOD
P061577	BJ - PERAC	Benin	AFR	2001	Closed	Public Sector Governance	A	SAL	10	100			1		MS	S	MOD
P072003	(Publ Expend. Adjust. Credit)	Benin	AFR	2004	Closed	Economic Policy	A	PRC	20	33		1			NR	S	NR
P074313	BJ-PRSC 1	Benin	AFR	2005	Closed	Public Sector Governance	A	PRC	30	33		1			NR	S	NR
P000301	BJ-PRSC 2 DPL (Fiscal 2005)	Benin	AFR	2005	Closed	Public Sector Governance	A	PRC	30	33		1			NR	S	NR
P000301	Public Institutional	Burkina Faso	AFR	1992	Closed	Public Sector Governance	I	TAL	15	100			1		MS	U	SUB
P058282	Economic Mgmt Reform	Burkina Faso	AFR	1999	Closed	Economic Policy	A	SAL	15	74		1			S	S	MOD
P069165	SAC III	Burkina Faso	AFR	2000	Closed	Public Sector Governance	A	SAL	25	72			1		S	S	SUB
P072106	BF-PRSC 1	Burkina Faso	AFR	2002	Closed	Economic Policy	A	PRC	45	72			1		S	S	MOD
P075378	BF-PRSC 2	Burkina Faso	AFR	2003	Closed	Poverty Reduction	A	PRC	35	29		1			S	S	MOD
P078994	BF-PRSC 4 (Fiscal 2004)	Burkina Faso	AFR	2004	Closed	Poverty Reduction	A	PRC	60	43			1		S	S	MOD
P076908	BF-PRSC 3	Burkina Faso	AFR	2004	Closed	Poverty Reduction	A	PRC	50	43			1		S	S	SUB
P078596	BF-Admin CB (Fiscal 2005)	Burkina Faso	AFR	2005	Active	Public Sector Governance	I	TAL	7	80			1		S	S	SUB
P078995	BF-PRSC 5 DPL (Fiscal 2005)	Burkina Faso	AFR	2005	Closed	Poverty Reduction	A	DPL	60	66			1				
P078996	BF-PRSC 6	Burkina Faso	AFR	2006	Closed	Poverty Reduction	A	DPL	60	57			1				
P000208	SAL III	Burundi	AFR	1992	Closed	Economic Policy	A	SAL	30	0			1		U	NR	NEG
P074602	BI-ERC (Fiscal 2003)	Burundi	AFR	2003	Closed	Public Sector Governance	A	SAL	54	38			1		MS	U	MOD
P078627	BI-Econ Mgmt Supt SIL (Fiscal 2004)	Burundi	AFR	2004	Active	Public Sector Governance	I	SIL	26	50			1				
P000403	Economic Management	Cameroon	AFR	1990	Closed	Public Sector Governance	I	TAL	9	25			1		U	NR	MOD
P035481	ERC	Cameroon	AFR	1994	Closed	Economic Policy	A	SAL	75	58			1		MS	S	NEG

P035989	SAC I	Cameroon	AFR	1994	Closed	Economic Policy	A	SAL	50	50	1	1	1	HU	U	NEG
P039856	SAC II	Cameroon	AFR	1996	Closed	Public Sector Governance	A	SAD	150	13	1	1	1	S	S	SUB
P000437	Public Sector Reform & CAP	Cape Verde	AFR	1994	Closed	Public Sector Governance	I	TAL	8	100	1	1	1	S	HS	SUB
P078860	CV-PRSC (Fiscal 2005)	Cape Verde	AFR	2005	Closed	Poverty Reduction	A	PRC	15	50	1	1	1			
P090875	CV-PRSC 2 (Fiscal 2006)	Cape Verde	AFR	2006	Closed	Poverty Reduction	A	DPL	10	50	1	1	1			
P000462	SAL III	Central African Republic	AFR	1990	Closed	Economic Policy	A	SAL	45	50	1	1	1	HU	NR	NEG
P035623	Capacity Building	Chad	AFR	1996	Closed	Public Sector Governance	I	SIL	10	67	1	1	1	S	S	SUB
P035605	SAC I	Chad	AFR	1996	Closed	Economic Policy	A	SAL	30	86	1	1	1	S	S	SUB
P044975	SAC II	Chad	AFR	1997	Closed	Economic Policy	A	SAL	25	43	1	1	1	S	S	SUB
P044974	SAC III	Chad	AFR	1999	Closed	Economic Policy	A	SAL	30	45	1	1	1	S	S	SUB
P062840	TD-Petroleum Economy Mgmt (Fiscal 2000)	Chad	AFR	2000	Closed	Public Sector Governance	I	SIL	18	43	1	1	1	U	U	MOD
P052202	SAC IV	Chad	AFR	2002	Closed	Public Sector Governance	A	SAL	40	67	1	1	1	S	S	MOD
P077781	TD-Structural Adj Credit SAL 5 (Fiscal 2003)	Chad	AFR	2003	Closed	Public Sector Governance	A	SAL	40	43	1	1	1	MS	S	MOD
P083711	TD-Inst Reform Sup Credit SAL (Fiscal 2005)	Chad	AFR	2005	Closed	Public Sector Governance	A	SAL	25	72	1	1	1	U	U	MOD
P000594	Macroeconomic Reform	Comoros	AFR	1991	Closed	Economic Policy	A	SAL	8	60	1	1	1	U	S	MOD
P075660	DRC Emergency Early Recovery Project	Congo, Dem. Rep.	AFR	2002	Closed	Private Sector Development	I	SIL	50	57	1	1	1	S	S	SUB
P057293	CD-Econ Recovery Credit SAL (Fiscal 2002)	Congo, Dem. Rep.	AFR	2002	Closed	Economic Policy	A	SAL	450	49	1	1	1	S	S	MOD
P082443	Post-Reunification Economic Recovery Credit	Congo, Dem. Rep.	AFR	2004	Closed	Economic Policy	A	SAL	200	45	1	1	1	U	U	NEG
P091990	CD - Transitional Support Credit (DPL)	Congo, Dem. Rep.	AFR	2006	Closed	Economic Policy	A	DPL	90	40	1	1	1	U	MS	
P001187	Economic Management Technical Assistance	Côte d'Ivoire	AFR	1993	Closed	Economic Policy	I	TAL	17	50	1	1	1	MU	S	MOD
P001209	HRD Management Support	Côte d'Ivoire	AFR	1993	Closed	Education	I	TAL	7	25	1	1	1	S	S	SUB
P071375	CI: ERC	Côte d'Ivoire	AFR	2002	Closed	Rural Sector	A	SAL	200	49	1	1	1	U	S	NEG
P000742	SAC I	Ethiopia	AFR	1993	Closed	Economic Policy	A	SAL	250	25	1	1	1	S	S	MOD
P072890	Ethiopia Economic Rehabilitation Support Credit	Ethiopia	AFR	2001	Closed	Economic Policy	A	SAL	150	50	1	1	1	MS	S	MOD
P074585	Ethiopia Structural Adjustment Credit	Ethiopia	AFR	2002	Closed	Economic Policy	A	SAL	120	58	1	1	1	MS	S	MOD

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Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG out-come	IEG Bank perform	IEG ID impact
P050938	ET-Dec.Serv Del CB (Fiscal 2003)	Ethiopia	AFR	2003	Active	Public Sector Governance	I	TAL	26	60	1	1	1				
P074020	ET-Pub Sec Cap Bldg Prj (Fiscal 2004)	Ethiopia	AFR	2004	Active	Public Sector Governance	I	SIL	100	80	1	1	1				
P074014	ET-PRSC 1 (Fiscal 2004)	Ethiopia	AFR	2004	Closed	Private Sector Development	A	PRC	120	58	1	1	1	MS	MS		
P077749	ET-PRSC 2 DPL (Fiscal 2005)	Ethiopia	AFR	2005	Closed	Public Sector Governance	A	DPL	130	33	1	1	1	MU	MS		
P000784	Technical Assistance 1	Gabon	AFR	1990	Closed	Public Sector Governance	I	TAL	5	40	1	1	1	U	NR		NEG
P057995	GM-Econ Mgmt Cap Bldg SIL (Fiscal 2002)	Gambia, The	AFR	2002	Active	Economic Policy	I	SIL	15	57	1	1	1				
P000940	Economic Management Support	Ghana	AFR	1991	Closed	Economic Policy	I	TAL	15	50	1	1	1	MU	U		MOD
P000916	Private Invest. Promotion	Ghana	AFR	1991	Closed	Economic Policy	A	SAL	120	86	1	1	1	MU	NR		MOD
P000967	Private Sector Adjustment	Ghana	AFR	1995	Closed	Private Sector Development	A	SAL	70	33	1	1	1	MU	U		MOD
P045588	Public Financial Management TAP	Ghana	AFR	1997	Closed	Public Sector Governance	I	TAL	21	100	1	1	1	U	U		MOD
P055989	Economic Reform Support Op	Ghana	AFR	1998	Closed	Economic Policy	A	SAL	50	78	1	1	1	S	S		NEG
P050615	Public Sector Management Program	Ghana	AFR	1999	Closed	Public Sector Governance	I	APL	14	100	1	1	1	HU	U		NEG
P076808	GH: PRSC I	Ghana	AFR	2003	Closed	Public Sector Governance	A	PRC	125	20	1	1	1	S	S		MOD
P083246	GH-PRSC 2 DPL (Fiscal 2005)	Ghana	AFR	2005	Closed	Public Sector Governance	A	PRC	125	34	1	1	1	S	S		SUB
P095730	GH-PRSC 4- DPL	Ghana	AFR	2006	Closed	Economic Policy	A	DPL	140	49	1	1	1				
P078619	GH-PRSC 3 DPL (Fiscal 2006)	Ghana	AFR	2006	Closed	Economic Policy	A	DPL	125	34	1	1	1	HS	HS		MOD
P001046	Educ Sec Adj Program	Guinea	AFR	1990	Closed	Education	A	SAD	20	34	1	1	1	S	S		MOD
P001090	Higher Education Management	Guinea	AFR	1996	Closed	Education	I	TAL	7	66	1	1	1	U	U		MOD
P049690	Pub.Exp.Mng.Adj.Crd- ICR	Guinea	AFR	1998	Closed	Public Sector Governance	A	SAL	70	58	1	1	1	U	U		MOD
P049716	GN-Svcs Delivery CB APL (Fiscal 2000)	Guinea	AFR	2000	Closed	Public Sector Governance	I	APL	19	72	1	1	1	HU	U		NEG
P065128	SAC IV	Guinea	AFR	2002	Closed	Economic Policy	A	SAL	50	67	1	1	1	U	U		MOD
P001011	Technical Assistance	Guinea-Bissau	AFR	1992	Closed	Public Sector Governance	I	TAL	7	50	1	1	1	S	S		SUB

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P001326	Ag. Sector Adjust. II	Kenya	AFR	1991	Closed	Rural Sector	A	SAD	75	17	1	1	1	S	S	MOD
P001367	Inst. Development	Kenya	AFR	1995	Closed	Private Sector Development	I	TAL	25	67	1	1	1	U	U	MOD
P001334	SAC I	Kenya	AFR	1996	Closed	Economic Policy	A	SAL	90	50	1	1	1	U	S	NEG
P069501	Kenya Economic & Public Sector Reform	Kenya	AFR	2001	Closed	Public Sector Governance	A	SAL	150	38	1	1	1	U	U	MOD
P066490	KE-Public Sector Management TAL (Fiscal 2002)	Kenya	AFR	2002	Closed	Public Sector Governance	I	TAL	15	100	1	1	1	U	U	MOD
P090567	KE-Inst Reform & CB TA (Fiscal 2006)	Kenya	AFR	2006	Active	Public Sector Governance	I	TAL	25	100	1	1	1			
P040019	LKD Capacity Building	Madagascar	AFR	1997	Closed	Public Sector Governance	I	SIL	14	78	1	1	1	U	U	MOD
P074448	MG-Gov & Inst Dev TAL (Fiscal 2004)	Madagascar	AFR	2004	Active	Public Sector Governance	I	TAL	30	83	1	1	1			
P070999	MG-PRSC 1 DPL (Fiscal 2005)	Madagascar	AFR	2005	Closed	Social Protection	A	PRC	125	29	1	1	1	MS	S	SUB
P068326	MG-PRSC 2 DPL (Fiscal 2006)	Madagascar	AFR	2006	Closed	Education	A	DPL	80	50	1	1	1			
P001657	Institutional Dev. II	Malawi	AFR	1994	Closed	Public Sector Governance	I	TAL	23	100	1	1	1	MU	U	MOD
P001648	Fiscal RESTR&DERE	Malawi	AFR	1996	Closed	Economic Policy	A	SAL	102	44	1	1	1	U	S	MOD
P056376	FRDP II TA	Malawi	AFR	1999	Closed	Public Sector Governance	I	SIL	2	50	1	1	1	MS	S	MOD
P073682	Technical Assistance - Adjustment (FRDP III)	Malawi	AFR	2001	Closed	Public Sector Governance	I	TAL	3	29	1	1	1	U	U	MOD
P050294	LKD FRDP III	Malawi	AFR	2001	Closed	Economic Policy	A	SAL	55	33	1	1	1	HU	HU	NEG
P078408	MW-Fin Mgmt, Transpar & Account (Fiscal 2003)	Malawi	AFR	2003	Active	Public Sector Governance	I	SIL	24	80	1	1	1			
P072395	MW-FIMAG SAL (Fiscal 2004)	Malawi	AFR	2004	Closed	Economic Policy	A	SAL	50	29	1	1	1	S	S	MOD
P001731	SAC I	Mali	AFR	1991	Closed	Economic Policy	A	SAL	70	58	1	1	1	MS	NR	NEG
P001735	Economic Management	Mali	AFR	1996	Closed	Economic Policy	A	SAL	60	14	1	1	1	MU	U	MOD
P072785	ML - SAC III	Mali	AFR	2002	Closed	Public Sector Governance	A	SAL	70	80	1	1	1	S	S	MOD
P068272	ML-SAC 4 (Fiscal 2005)	Mali	AFR	2005	Closed	Economic Policy	A	SAL	25	43	1	1	1	S	S	MOD
P068799	ML-Econ. Policy & Public Fin. Mgt (Fiscal 2006)	Mali	AFR	2006	Closed	Economic Policy	A	DPL	25	29	1	1	1			
P001839	P.E. Sector Institutional Development	Mauritania	AFR	1990	Closed	Public Sector Governance	I	TAL	10	33	1	1	1	S	S	SUB
P001862	P.E. Sector Adjustment	Mauritania	AFR	1990	Closed	Public Sector Governance	A	SAD	40	29	1	1	1	S	NR	MOD

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Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG outcome	IEG Bank perform	IEG ID impact
P001874	Public Resource Management	Mauritania	AFR	1996	Closed	Public Sector Governance	A	SAD	20	63	1	1	1	1	MS	S	MOD
P069820	Fiscal REF. (Fiscal 2002)	Mauritania	AFR	2000	Closed	Public Sector Governance	A	SAL	30	67	1	1	1	1	MS	S	MOD
P001810	LEG & Public Sector Capacity	Mozambique	AFR	1993	Closed	Public Sector Governance	I	TAL	16	100	1	1	1	1	MS	S	MOD
P001791	Local Government En	Mozambique	AFR	1993	Closed	Urban Development	I	SIM	23	67	1	1	1	1	U	HU	MOD
P035922	ERC III	Mozambique	AFR	1997	Closed	Economic Policy	A	SAL	100	24	1	1	1	1	MS	S	SUB
P001799	MZ-Agr Sec Pep (Fiscal 1999)	Mozambique	AFR	1999	Closed	Rural Sector	I	APL	30	34	1	1	1	1	MU	MU	MOD
P001767	EMRO	Mozambique	AFR	1999	Closed	Economic Policy	A	SAL	150	67	1	1	1	1	MS	S	SUB
P072080	MZ-Pub Sec Reform (Fiscal 2003)	Mozambique	AFR	2003	Closed	Public Sector Governance	I	APL	26	100	1	1	1	1	MS	S	SUB
P075805	MZ-PRSC (Fiscal 2005)	Mozambique	AFR	2005	Closed	Poverty Reduction	A	PRC	60	63	1	1	1	1	S	S	SUB
P055186	Public Finance Reform	Niger	AFR	1999	Closed	Public Sector Governance	A	SAL	64	45	1	1	1	1	U	S	MOD
P069568	Public Finance Recovery Credit	Niger	AFR	2001	Closed	Public Sector Governance	A	SAL	35	50	1	1	1	1	S	S	SUB
P069569	LKD Public Expenditure Adjustment Credit	Niger	AFR	2002	Closed	Economic Policy	A	SAL	70	33	1	1	1	1	MS	U	MOD
P069570	NE - PEAC II - (Pub.Exp.Adj.Ct.)	Niger	AFR	2004	Closed	Public Sector Governance	A	SAL	65	33	1	1	1	1	S	S	MOD
P083275	NE-Pub Expend Reform Crdt (Fiscal 2005)	Niger	AFR	2005	Closed	Poverty Reduction	A	DPL	40	33	1	1	1	1	MS	MS	MOD
P096411	NE-Rural & Social Policy DPL (Fiscal 2006)	Niger	AFR	2006	Closed	Social Protection	A	DPL	50	23	1	1	1	1	MS	MS	MOD
P002167	Economic Management	Nigeria	AFR	1993	Closed	Economic Policy	I	TAL	20	50	1	1	1	1	U	U	MOD
P065301	NG-Econ Mgmt CB (Fiscal 2000)	Nigeria	AFR	2000	Active	Economic Policy	I	TAL	20	72	1	1	1	1	MS	MS	MOD
P088150	NG-Econ Reform & Govern SIL (Fiscal 2005)	Nigeria	AFR	2005	Active	Public Sector Governance	I	TAL	140	87	1	1	1	1	MS	MS	MOD
P074447	NG-State Governance & Cp Bldg Tech. Assist. Ln. (Fiscal 2005)	Nigeria	AFR	2005	Active	Public Sector Governance	I	TAL	18	100	1	1	1	1	MS	MS	MOD
P066385	RWANDA - Institutional Reform Credit	Rwanda	AFR	2003	Closed	Economic Policy	A	SAL	85	0	1	1	1	1	MS	S	SUB
P066386	RW-Pub Sec CB Tech. Assist. Ln. (Fiscal 2005)	Rwanda	AFR	2005	Active	Public Sector Governance	I	TAL	20	100	1	1	1	1	MS	S	SUB

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Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG outcome	IEG Bank perform	IEG ID impact
P002822	TANZANIA PSAC I	Tanzania	AFR	2000	Closed	Public Sector Governance	A	SAL	190	50	1	1	1		S	S	SUB
P074072	TZ-PRSC1	Tanzania	AFR	2003	Closed	Private Sector Development	A	PRC	132	38	1	1	1		S	S	SUB
P074073	TZ-PRSC2	Tanzania	AFR	2005	Closed	Public Sector Governance	A	PRC	150	40	1	1	1		S	S	SUB
P070544	TZ-Accountability, Transparency & Integrity	Tanzania	AFR	2006	Active	Public Sector Governance	I		40	76	1						
P100314	TZ-Tax Modernization Project	Tanzania	AFR	2006	Active	Financial Sector	I		12	100				1			
P095509	TZ-PRSC 4 DPL (Fiscal 2006)	Tanzania	AFR	2006	Closed	Public Sector Governance	A	DPL	200	57	1	1	1				
P087256	TZ-PRSC 3 (Fiscal 2006)	Tanzania	AFR	2006	Closed	Public Sector Governance	A	DPL	150	58	1	1	1		S	S	
P002871	SAL IV	Togo	AFR	1991	Closed	Economic Policy	A	SAL	55	72	1	1	1		U	NR	MOD
P035991	ERAC	Togo	AFR	1996	Closed	Economic Policy	A	SAL	50	37	1	1	1		U	U	NEG
P002949	Economic Recovery II	Uganda	AFR	1990	Closed	Economic Policy	A	SAL	125	43	1	1	1		MU	NR	MOD
P002947	SAC I	Uganda	AFR	1992	Closed	Economic Policy	A	SAL	125	80	1	1	1		HS	HS	SUB
P002953	Primary Educ. & Teach	Uganda	AFR	1993	Closed	Education	I	SIL	53	33					MS	S	SUB
P002975	Econ & Financial Man	Uganda	AFR	1993	Closed	Public Sector Governance	I	TAL	29	100	1	1	1		MS	S	MOD
P002967	SAC II	Uganda	AFR	1994	Closed	Economic Policy	A	SAL	80	50	1	1	1		S	S	MOD
P002976	Inst. Capacity Bldg	Uganda	AFR	1995	Closed	Public Sector Governance	I	TAL	36	33	1	1	1		S	S	SUB
P002987	SAC III	Uganda	AFR	1997	Closed	Economic Policy	A	SAL	125	37	1	1	1		MS	S	MOD
P044679	UG-Econ & Fin Mgmt (Fiscal 2000)	Uganda	AFR	2000	Closed	Public Sector Governance	I	TAL	34	43	1	1	1		S	MS	
P050438	UG-PRSC 1 (Fiscal 2001)	Uganda	AFR	2001	Closed	Public Sector Governance	A	PRC	150	37	1	1	1		MS	S	MOD
P073671	UG-PRSC II	Uganda	AFR	2003	Closed	Poverty Reduction	A	PRC	150	37	1	1	1		MS	S	MOD
P074081	UG-PRSC 3 (Fiscal 2004)	Uganda	AFR	2004	Closed	Public Sector Governance	A	PRC	150	58	1	1	1		MS	S	MOD
P074082	UG-PRSC 4 (Fiscal 2005)	Uganda	AFR	2005	Closed	Poverty Reduction	A	PRC	150	40	1	1	1		MU	S	SUB
P050440	UG-Pub Serv Perform Enhance (Fiscal 2006)	Uganda	AFR	2006	Active	Public Sector Governance	I		70	100	1						
P090881	UG-PRSC 5 (new series)	Uganda	AFR	2006	Closed	Poverty Reduction	A	DPL	135	58	1	1	1				
P003237	Privatization/Ind. R	Zambia	AFR	1992	Closed	Private Sector Development	A	SAD	200	13	1	1	1		MS	S	SUB

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P003258	Fin. & Legal Management Upgrading	Zambia	AFR	1994	Closed	Public Sector Governance	I	SIL	18	75	1	1	MS	S	MOD
P003222	Econ & Social Adjust	Zambia	AFR	1994	Closed	Economic Policy	A	SAL	150	60	1		MS	S	MOD
P003224	Second Ecn. & Social	Zambia	AFR	1997	Closed	Economic Policy	A	SAL	90	33	1		U	U	MOD
P050400	ZM-PSCAP (Fiscal 2000)	Zambia	AFR	2000	Closed	Public Sector Governance	I	APL	28	100	1		MS	U	MOD
P039016	Fiscal SUST. Credit I	Zambia	AFR	2000	Closed	Economic Policy	A	SAL	140	66	1		MS	S	MOD
P040631	ZM-Econ Mgmt & Growth Credit ICR (Fiscal 2005)	Zambia	AFR	2005	Closed	Economic Policy	A	SAL	40	25	1		U	U	MOD
P082452	Pub Service Mgmt Prog - Support Proj	Zambia	AFR	2006	Active	Public Sector Governance	I	APL	30	100	1	1			
P003322	SAC II	Zimbabwe	AFR	1993	Closed	Economic Policy	A	SAL	125	29	1	1	HU	U	NEG
P034755	KH - Technical Assistance Project	Cambodia	EAP	1995	Closed	Economic Policy	I	TAL	17	60	1	1	U	U	MOD
P004035	Economic Rehab. Credit	Cambodia	EAP	1996	Closed	Economic Policy	A	SAL	40	49	1		MS	S	MOD
P058544	KH - Cambodia SAC	Cambodia	EAP	2000	Closed	Economic Policy	A	SAL	30	72	1	1	MS	S	MOD
P071247	KH - Eco. & PS Capacity Building Project	Cambodia	EAP	2002	Active	Public Sector Governance	I	TAL	6	100	1				
P087945	Cambodia - Public Fin. Mgmt. & Acct.	Cambodia	EAP	2006	Active	Public Sector Governance	I		14	100	1	1			
P036041	Fiscal Technical Assistance Project	China	EAP	1995	Closed	Public Sector Governance	I	TAL	50	100	1	1	MS	S	SUB
P003946	Mpw Institutional De	Indonesia	EAP	1990	Closed	Education	I	SIL	36	75	1	1	S	S	SUB
P039754	IND-TAP41-2	Indonesia	EAP	1995	Closed	Private Sector Development	I	TAL	28	50	1		MU	S	MOD
P004019	Accountancy Dev II	Indonesia	EAP	1995	Closed	Financial Sector	I	SIL	25	50	1	1	U	U	NEG
P049051	Bepeka Audit Modernization Project	Indonesia	EAP	1997	Closed	Public Sector Governance	I	SIL	16	100	1	1	U	S	MOD
P060258	PRSL II	Indonesia	EAP	1999	Closed	Public Sector Governance	A	SAL	500	14	1	1	MU	U	MOD
P076174	ID-Initiatives for Local Govern. Reform	Indonesia	EAP	2005	Active	Rural Sector	I	SIL	30	60	1				
P085133	Govt Finl Mgt & Revenue Admin Project	Indonesia	EAP	2005	Active	Public Sector Governance	I	APL	60	86	1	1			
P092663	First Development Policy Loan	Indonesia	EAP	2005	Closed	Economic Policy	A	DPL	300	43	1		S	S	MOD
P096594	ID Second Development Policy Loan	Indonesia	EAP	2006	Closed	Economic Policy	A	DPL	400	33	1	1			
P004202	SAC II	Lao PDR	EAP	1992	Closed	Economic Policy	A	SAL	40	49	1		S	NR	MOD
P004209	SAC III	Lao PDR	EAP	1996	Closed	Private Sector Development	A	SAL	40	28	1	1	U	U	NEG
P068069	LA-Fin Mngt Adj Cr (FMAC)	Lao PDR	EAP	2002	Closed	Economic Policy	A	SAL	17	0	1	1	U	U	MOD

(Table continues on next page)

Appendix C: Public Sector Reform Project List, Fiscal 1990–2006 (continued)

Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG out-come	IEG Bank perform	IEG ID impact
P077620	Fin. Management Capacity Building CR	Lao PDR	EAP	2002	Active	Private Sector Development	I	SIL	9	14			1				
P075287	LA PRSC-1	Lao PDR	EAP	2005	Closed	Poverty Reduction	A	DPL	10	43		1					
P096635	Lao PDR PRS02	Lao PDR	EAP	2006	Closed	Poverty Reduction	A	DPL	8	49							
P051855	MN-Fiscal Technical Assistance	Mongolia	EAP	1998	Closed	Public Sector Governance	I	TAL	5	75			1	1	MS	S	HIG
P077778	MN Economic Capacity Tech. Assistance	Mongolia	EAP	2003	Active	Economic Policy	I	TAL	8	66		1					
P098426	MN-Governance Assistance	Mongolia	EAP	2006	Active	Economic Policy	I		14	67	1		1				
P004394	Structural Adjustment Loan	Papua New Guinea	EAP	1990	Closed	Economic Policy	A	SAL	50	72		1		1	U	U	NEG
P039826	Economic Recovery Program	Papua New Guinea	EAP	1996	Closed	Economic Policy	A	SAL	50	24		1		1	MS	S	MOD
P069771	Governance Promotion Adjustment Loan	Papua New Guinea	EAP	2000	Closed	Public Sector Governance	A	SAL	90	50	1	1		1	MS	S	MOD
P004588	Debt Management. Loan	Philippines	EAP	1990	Closed	Economic Policy	A	DRL	200	43			1		S	NR	NEG
P004599	Tax Computerization	Philippines	EAP	1993	Closed	Public Sector Governance	I	SIL	63	100				1	MS	S	SUB
P061214	SB-SAC	Solomon Islands	EAP	1999	Closed	Economic Policy	A	SAL	12	0			1		HU	S	NEG
P054799	Thailand-Economic Mgt Imple Assist	Thailand	EAP	1998	Closed	Economic Policy	I	SIL	15	38	1				S	S	SUB
P056522	Thailand - PSRL	Thailand	EAP	2000	Closed	Public Sector Governance	A	PSL	400	86	1	1		1	S	S	SUB
P075796	Transition Support Program	Timor-Leste	EAP	2003	Closed	Private Sector Development	A		5	40	1		1				
P082190	Transition Support Program II	Timor-Leste	EAP	2004	Closed	Public Sector Governance	A	SAL	4	87	1	1		1	MU	MU	
P063894	Third Transition Support Program	Timor-Leste	EAP	2005	Closed	Public Sector Governance	A	SAL	5	50	1		1		MU	MU	
P092484	Planning & Fin Mgt Capacity Building	Timor-Leste	EAP	2006	Active	Public Sector Governance	I		7	86			1				
P088181	TP Consolidation Support Program (CSP) 1	Timor-Leste	EAP	2006	Closed	Public Sector Governance	A	DPL	0	49	1	1					
P004829	SAC I	Vietnam	EAP	1995	Closed	Economic Policy	A	SAL	150	17		1	1		S	S	SUB
P004850	Vietnam - Poverty Reduc. Support Credit	Vietnam	EAP	2001	Closed	Economic Policy	A	PRC	250	0			1		MS	S	MOD

Appendix C: Public Sector Reform Project List, Fiscal 1990–2006 (continued)

Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG outcome	IEG Bank perform	IEG ID impact
P055432	PSAC 2	Bosnia and Herzegovina	ECA	1999	Closed	Public Sector Governance	A	SAD	72	87	1	1	1	1	S	S	HIG
P071039	Economic Mgmt SAC/IBTA	Bosnia and Herzegovina	ECA	2004	Closed	Public Sector Governance	A	SAD	34	72	1	1	1	1	MU	MU	
P070992	SOSAC 2	Bosnia and Herzegovina	ECA	2004	Closed	Social Protection	A	SAD	51	0	1	1	1	1	NR	MU	
P008308	SAL I	Bulgaria	ECA	1992	Closed	Economic Policy	A	SAL	250	0	1	1	1	1	S	S	MOD
P073427	RARP	Bulgaria	ECA	2003	Active	Public Sector Governance	I	SIL	34	83	1	1	1	1			
P067051	PAL	Bulgaria	ECA	2003	Closed	Private Sector Development	A	PSL	150	17	1	1	1	1	S	S	SUB
P081637	PAL 2	Bulgaria	ECA	2004	Closed	Public Sector Governance	A	PSL	150	40	1	1	1	1	MS	S	SUB
P078675	PAL 3	Bulgaria	ECA	2005	Closed	Social Development	A	PSL	150	20	1	1	1	1	S	S	SUB
P067223	SAL	Croatia	ECA	2002	Closed	Economic Policy	A	SAL	202	33	1	1	1	1	S	S	SUB
P082278	PAL	Croatia	ECA	2006	Closed	Economic Policy	A	PSL	185	60	1	1	1	1	S	S	SUB
P008413	Institution Building	Georgia	ECA	1995	Closed	Public Sector Governance	I	TAL	10	26	1	1	1	1	S	S	SUB
P008410	Rehabilitation	Georgia	ECA	1995	Closed	Economic Policy	A	RIL	75	0	1	1	1	1	S	S	SUB
P051034	SATAC II	Georgia	ECA	1998	Closed	Economic Policy	I	TAL	5	40	1	1	1	1	MS	S	MOD
P052154	Struct Ref Support	Georgia	ECA	1999	Closed	Health, Nutrition and Population	I	SIL	17	37	1	1	1	1			
P052153	SAC 3	Georgia	ECA	1999	Closed	Economic Policy	A	SAL	60	38	1	1	1	1	MU	U	MOD
P057814	Reform Support	Georgia	ECA	2004	Closed	Economic Policy	A	SAL	24	86	1	1	1	1	MS	S	SUB
P063081	Public Sector Financial Management Ref	Georgia	ECA	2006	Active	Public Sector Governance	I	SIL	3	100	1	1	1	1	S	S	SUB
P088820	PRSO	Georgia	ECA	2006	Closed	Economic Policy	A	DPL	20	60	1	1	1	1			
P008492	SAL II	Hungary	ECA	1991	Closed	Economic Policy	A	SAL	250	16	1	1	1	1	MS	S	SUB
P008496	Tax Admin Mod	Hungary	ECA	1994	Closed	Public Sector Governance	I	TAL	29	100	1	1	1	1	S	S	SUB
P043446	Pub Fin Mgmt	Hungary	ECA	1997	Closed	Public Sector Governance	I	TAL	8	38	1	1	1	1	S	S	SUB
P037960	Treasury Modernization	Kazakhstan	ECA	1997	Closed	Public Sector Governance	I	SIL	16	50	1	1	1	1	S	S	SUB
P034093	Pub Sec Res Mgmt	Kazakhstan	ECA	1998	Closed	Public Sector Governance	A	SAL	230	49	1	1	1	1	S	S	SUB

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P071114	Econ Asst 2 (KOSOVO TF)	Kosovo	ECA	2001	Closed	Public Sector Governance	I	ERL	5	25	1	MS	S	SUB
P078380	Econ Asst 4	Kosovo	ECA	2003	Closed	Economic Policy	A	SAL	5	60	1	MS	S	MOD
P078674	Econ Pol/Pub Exp Mgmt	Kosovo	ECA	2005	Active	Public Sector Governance	I	SIL	6	40	1			
P008521	Pub Sec Res Mgmt Adj	Kyrgyz Republic	ECA	1997	Closed	Public Sector Governance	A	SAL	44	66	1	S	S	SUB
P071063	GOV Tech. Assist.	Kyrgyz Republic	ECA	2003	Active	Public Sector Governance	I	TAL	8	89	1			
P071061	GOV SAC	Kyrgyz Republic	ECA	2003	Active	Public Sector Governance	A	SAL	20	87	1			
P044123	SAL	Latvia	ECA	1997	Closed	Economic Policy	A	SAL	60	25	1	HS	S	SUB
P055585	State Rev Serv	Latvia	ECA	1999	Closed	Public Sector Governance	I	SIL	5	86	1	HS	S	HIG
P066153	PSAL	Latvia	ECA	2000	Closed	Public Sector Governance	A	PSL	40	28	1	S	S	SUB
P069890	PSAL 2	Latvia	ECA	2003	Closed	Public Sector Governance	A	PSL	20	60	1	S	S	SUB
P068706	SAL 2	Lithuania	ECA	2001	Closed	Economic Policy	A	SAL	99	29	1	S	S	SUB
P066154	PSMAC	Macedonia, FYR	ECA	2002	Closed	Public Sector Governance	A	SAL	15	67	1	MS	S	MOD
P074893	PSMAL 2	Macedonia, FYR	ECA	2004	Closed	Public Sector Governance	A	SAL	30	66	1	S	S	SUB
P090303	PDPL	Macedonia, FYR	ECA	2006	Closed	Economic Policy	A	DPL	30	38	1			
P044147	SAL 2	Moldova	ECA	1998	Closed	Economic Policy	A	SAL	100	17	1	MS	S	MOD
P082916	Pub Fin Mgmt Tech. Assist.	Moldova	ECA	2005	Active	Public Sector Governance	I	TAL	9	100	1			
P008791	PAL	Romania	ECA	2005	Closed	Economic Policy	A	PSL	150	60	1	S	S	SUB
P038572	Tax Admin	Russian Federation	ECA	1995	Closed	Public Sector Governance	I	TAL	17	100	1	S	S	SUB
P049203	SAL	Russian Federation	ECA	1997	Closed	Economic Policy	A	SAL	600	29	1	U	U	MOD
P050491	SAL 2	Russian Federation	ECA	1998	Closed	Economic Policy	A	SAL	800	26	1	U	U	MOD
P055137	SAL 3	Russian Federation	ECA	1999	Closed	Economic Policy	A	SAL	1500	13	1	U	S	MOD
P058587	REG FISC Tech. Assist.	Russian Federation	ECA	2000	Active	Public Sector Governance	I	TAL	30	60	1			
P064508	Treasury Devt	Russian Federation	ECA	2002	Active	Public Sector Governance	I	APL	231	100	1			

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Appendix C: Public Sector Reform Project List, Fiscal 1990–2006 (continued)

Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG outcome	IEG Bank perform	IEG ID impact
P050489	Fisc Fed & Reg Fisc Ref	Russian Federation	ECA	2002	Closed	Economic Policy	A	SAL	120	60			1	1	S	S	SUB
P066155	Tax Adm 2	Russian Federation	ECA	2003	Active	Public Sector Governance	I	SIL	100	100				1			
P074586	SAC (Serbia)	Serbia & Montenegro	ECA	2002	Closed	Social Protection	A	SAL	70	29			1		S	S	MOD
P076764	SAC (Montenegro)	Serbia and Montenegro	ECA	2003	Closed	Economic Policy	A	SAL	15	38			1		S	S	SUB
P074908	SAC 2 (Montenegro)	Serbia and Montenegro	ECA	2005	Closed	Economic Policy	A	SAL	18	55	1				S	S	
P078457	SAC 2 (Serbia)	Serbia and Montenegro	ECA	2005	Closed	Poverty Reduction	A	SAL	45	43		1			S	S	MOD
P069864	Pub Fin Mgmt	Slovak Republic	ECA	2003	Closed	Public Sector Governance	I	TAL	5	50	1		1		S	S	
P065954	Health Reform	Slovak Republic	ECA	2004	Closed	Health, Nutrition and Population	A	SAD	63	0			1				
P055133	Post Confl Rehab	Tajikistan	ECA	1998	Closed	Economic Policy	A	RIL	10	100			1		S	HS	MOD
P059755	IBTA 2	Tajikistan	ECA	1999	Closed	Public Sector Governance	I	TAL	7	63			1		U	U	MOD
P046047	SAC 2	Tajikistan	ECA	2001	Closed	Economic Policy	A	SAL	50	33			1		MS	S	MOD
P035759	Pub Fin Mgmt	Turkey	ECA	1996	Closed	Public Sector Governance	I	SIL	62	100			1	1	MS	S	SUB
P068792	ERL	Turkey	ECA	2000	Closed	Economic Policy	A	SAL	760	13			1	1	S	S	SUB
P070560	PFPSAL 2	Turkey	ECA	2002	Closed	Financial Sector	A	PSL	1350	43	1		1		MS	S	SUB
P070561	PFPSAL	Turkey	ECA	2002	Closed	Financial Sector	A	PSL	1100	44	1		1		S	S	SUB
P082996	PFPSAL 3	Turkey	ECA	2004	Closed	Economic Policy	A	PSL	1000	57	1		1				
P071052	TR-PPDPL	Turkey	ECA	2006	Closed	Economic Policy	A	DPL	500	50			1	1	HS	S	HIG
P049174	Treasury Systems	Ukraine	ECA	1998	Closed	Public Sector Governance	I	TAL	16	83			1				
P070693	PAL	Ukraine	ECA	2002	Closed	Public Sector Governance	A	PSL	250	43			1	1	S	HS	SUB
P057815	St Tax Serv Mod Prog (APL #1)	Ukraine	ECA	2003	Active	Public Sector Governance	I	APL	40	100				1			
P074885	E-DEVT TA	Ukraine	ECA	2003	Active	Private Sector Development	I	TAL	5	62	1				NR	U	

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P074972	PAL 2	Ukraine	ECA	2004	Closed	Public Sector Governance	A	PSL	250	22	1	1	1	1	S	S	SUB
P079316	DPL	Ukraine	ECA	2006	Closed	Public Sector Governance	A	DPL	251	38	1	1					
P006029	PUB SCT REF Tech. Assist.	Argentina	LAC	1991	Closed	Public Sector Governance	I	TAL	23	50	1	1	1	1	S	S	SUB
P006034	Tax Admin II	Argentina	LAC	1992	Closed	Public Sector Governance	I	TAL	20	100		1	1	1	S	S	MOD
P006026	Public Sector Reform	Argentina	LAC	1992	Closed	Public Sector Governance	A	SAD	325	62	1	1	1	1	S	NR	SUB
P006018	Argentina Prov. Devt II	Argentina	LAC	1995	Closed	Public Sector Governance	I	SIL	225	60	1	1	1	1	MS	S	MOD
P006035	Argentina Prov. Reform	Argentina	LAC	1995	Closed	Financial Sector	A	SAL	300	29	1	1	1	1	HS	HS	SUB
P037049	Argentina Pub. Inv. Strengthening	Argentina	LAC	1996	Closed	Public Sector Governance	I	TAL	16	100	1	1	1	1	MU	MU	
P051694	PRFM (S. Juan)	Argentina	LAC	1998	Closed	Public Sector Governance	A	SAL	50	58	1	1	1	1	U	S	NEG
P051695	PRFM (R. Negro)	Argentina	LAC	1998	Closed	Public Sector Governance	A	SAL	75	63	1	1	1	1	U	S	MOD
P006006	Argentina PRFM (Tucuman)	Argentina	LAC	1998	Closed	Public Sector Governance	A	SAL	100	50	1	1	1	1	MS	S	MOD
P051693	Argentina PRFM (Salta)	Argentina	LAC	1998	Closed	Public Sector Governance	A	SAL	75	43	1	1	1	1	S	HS	SUB
P057449	Argentina State Modernization	Argentina	LAC	1999	Active	Public Sector Governance	I	TAL	30	100		1					
P062991	Argentina Special SAL (SSAL)	Argentina	LAC	1999	Closed	Economic Policy	A	SAL	2525	14	1	1	1	1	U	S	MOD
P068344	AR Cordoba PRL5	Argentina	LAC	2001	Closed	Public Sector Governance	A	SAL	303	38	1	1	1	1	MU	MS	
P069913	AR Santa Fe Provincial Reform	Argentina	LAC	2002	Closed	Public Sector Governance	A	SAL	330	14	1	1	1	1	MS	S	
P073591	AR SAL 1 (Federal Prov Fiscal Relations)	Argentina	LAC	2002	Closed	Public Sector Governance	A	SAL	400	62	1	1	1	1	MS	S	SUB
P070448	AR Subnational Gov Public Sec Modernization	Argentina	LAC	2006	Active	Public Sector Governance	I	SIL	40	86		1	1	1			
P006189	Pub Fin Mgmt II	Bolivia	LAC	1991	Closed	Public Sector Governance	I	TAL	11	100	1	1	1	1	MU	S	MOD
P040110	Bolivia Fin Decen & Acct	Bolivia	LAC	1998	Closed	Public Sector Governance	I	TAL	15	100	1	1	1	1	MS	S	MOD
P062790	Bolivia Inst Ref (OLD CIV S)	Bolivia	LAC	1999	Closed	Public Sector Governance	I	APL	32	100	1	1	1	1			

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Appendix C: Public Sector Reform Project List, Fiscal 1990–2006 (continued)

Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG outcome	IEG Bank perform	IEG ID impact
P068134	Bolivia Decentralization PSAC	Bolivia	LAC	2001	Closed	Public Sector Governance	A	PSL	60	43	1			U	U	NEG	
P081402	Bolivia Decentr. PSAC II	Bolivia	LAC	2003	Closed	Public Sector Governance	A	PSL	25	50	1			U	U	NEG	
P063341	Brazil Admin & Fisc Ref	Brazil	LAC	2000	Closed	Public Sector Governance	A	SAD	505	43	1	1	1	S	S	SUB	
P073294	Brazil Fiscal & Fin. Mgmt. TAL	Brazil	LAC	2001	Active	Public Sector Governance	I	TAL	9	60		1					
P060575	Brazil Prgm. Fiscal Reform SAL	Brazil	LAC	2001	Closed	Public Sector Governance	A	PSL	758	60	1	1	1	S	S	SUB	
P070641	Brazil-Prgm. Fiscal Ref II	Brazil	LAC	2003	Closed	Public Sector Governance	A	PSL	404	63	1	1	1	S	S	SUB	
P086525	Brazil 1st Prgm. Fiscal Ref - Soc Sec Reform	Brazil	LAC	2005	Closed	Social Protection	A	DPL	658	13	1						
P080829	Brazil 1st. Provincial Reform Loan for Environmental Sustainability	Brazil	LAC	2005	Closed	Environment	A	SAL	503	0	1	1		NR	S	MOD	
P088543	Brazil MG Partnership for Development	Brazil	LAC	2006	Closed	Economic Policy	A		170	62	1	1	1				
P006669	PSM II	Chile	LAC	1992	Closed	Public Sector Governance	I	TAL	17	100			1	HS	HS	SUB	
P069259	CL Pub Expenditure Management	Chile	LAC	2002	Closed	Public Sector Governance	I	TAL	23	60			1				
P006889	Colombia Public Financial Management	Colombia	LAC	1994	Closed	Public Sector Governance	I	SIL	30	75			1	S	S	SUB	
P040109	Colombia Public Financ. Management Project II	Colombia	LAC	2001	Active	Public Sector Governance	I	SIL	35	100	1		1				
P080831	Colombia Program Fiscal and Institutional Adj	Colombia	LAC	2003	Closed	Public Sector Governance	A	PSL	300	71	1	1	1	MS	S	MOD	
P083905	Colombia Prog Fiscal and Institutional Adj II	Colombia	LAC	2004	Closed	Public Sector Governance	A	PSL	150	86	1	1	1	MS	S	MOD	
P084762	Colombia Prog Fiscal and Institutional SAL III	Colombia	LAC	2005	Closed	Public Sector Governance	A	DPL	100	71	1	1	1	MU	U	MOD	
P006952	SAL III	Costa Rica	LAC	1993	Closed	Economic Policy	A	SAL	100	37			1	NR	NR	NR	
P078841	DM ERSO	Dominica	LAC	2004	Closed	Poverty Reduction	A	SAL	3	58		1	1	S	HS	SUB	
P007136	Ecuador Modernization of the State TA	Ecuador	LAC	1995	Closed	Public Sector Governance	I	TAL	20	100			1	MS	S	SUB	

P036055	SAL	Ecuador	LAC	1995	Closed	Economic Policy	A	SAL	200	43	1	1	1	1	1	1	U	S	NEG
P070337	EC-SAL	Ecuador	LAC	2000	Closed	Public Sector Governance	A	SAL	152	43	1	1	1	1	1	1	U	U	MOD
P074218	Ecuador Public Sector Financial Management	Ecuador	LAC	2002	Closed	Public Sector Governance	I	TAL	14	100	1	1	1	1	1	1	U	U	MOD
P082739	Ecuador Fiscal Consolid. & Comp. Growth Adj.	Ecuador	LAC	2003	Closed	Economic Policy	A	PSL	50	49	1	1	1	1	1	1	U	U	MOD
P085302	Ecuador Institutional Reform	Ecuador	LAC	2004	Active	Public Sector Governance	I	SIL	20	83	1	1	1	1	1	1			
P083856	Ecuador Second Fiscal Consolid & Comp. Growth	Ecuador	LAC	2005	Closed	Economic Policy	A	PSL	100	49	1	1	1	1	1	1	NR	S	NR
P007175	Tech Assist Ln	El Salvador	LAC	1994	Closed	Public Sector Governance	I	TAL	3	58	1	1	1	1	1	1	S	S	MOD
P007165	SAL II	El Salvador	LAC	1994	Closed	Economic Policy	A	SAL	50	43	1	1	1	1	1	1	HS	NR	SUB
P007164	El Salvador Public Sector Modern	El Salvador	LAC	1997	Closed	Public Sector Governance	I	TAL	24	71	1	1	1	1	1	1			
P093133	SV (ORL2) Program Broad-Based Growth DP	El Salvador	LAC	2005	Closed	Economic Policy	A	DPL	100	43	1	1	1	1	1	1			
P094146	SV Program Broad Based Growth DPL II	El Salvador	LAC	2006	Closed	Economic Policy	A	DPL	100	25	1	1	1	1	1	1			
P082392	GD Public Sector Modernization TAC	Grenada	LAC	2006	Active	Public Sector	I	TAL	4	100	1	1	1	1	1	1			Active
P007210	EML (Economic Moderni)	Guatemala	LAC	1993	Closed	Economic Policy	A	SAL	120	33	1	1	1	1	1	1	S	U	MOD
P007213	GT Integ Finan Mgt	Guatemala	LAC	1995	Closed	Public Sector Governance	I	TAL	9	100	1	1	1	1	1	1	S	S	SUB
P048654	GT Tax Admin. TA	Guatemala	LAC	1998	Closed	Public Sector Governance	I	TAL	28	100	1	1	1	1	1	1			
P048657	GT Integ Fin Mgmt II	Guatemala	LAC	1998	Closed	Public Sector Governance	I	TAL	16	67	1	1	1	1	1	1	S	S	SUB
P066175	GT Integrated Financial Mngt III -TA	Guatemala	LAC	2002	Active	Public Sector Governance	I	TAL	30	100	1	1	1	1	1	1			
P094365	GT Growth DPL I	Guatemala	LAC	2006	Closed	Economic Policy	A	DPL	100	25	1	1	1	1	1	1			
P007251	SAC	Guyana	LAC	1990	Closed	Economic Policy	A	SAL	75	17	1	1	1	1	1	1	S	NR	SUB
P007266	GY Public Administration	Guyana	LAC	1993	Closed	Public Sector Governance	I	SIL	12	100	1	1	1	1	1	1	S	S	MOD
P074762	GY Public Sector Tech. Assistance Credit	Guyana	LAC	2003	Closed	Public Sector Governance	I	TAL	5	57	1	1	1	1	1	1			
P073851	GY Poverty Red. Support Credit I (PRSC)	Guyana	LAC	2003	Closed	Economic Policy	A	PRC	12	29	1	1	1	1	1	1	MU	S	MOD
P078703	GY Poverty Reduction and Public Mgmt.	Guyana	LAC	2006	Closed	Poverty Reduction	A	DPL	10	29	1	1	1	1	1	1	S	S	

(Table continues on next page)

Appendix C: Public Sector Reform Project List, Fiscal 1990–2006 (continued)

Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	CSA	Adm & PFM	Tax Admin	IEG outcome	IEG Bank perform	IEG ID impact
P041971	HT TAP II	Haiti	LAC	1997	Closed	Public Sector Governance	I	TAL	12	76	1	1	1	1	NA	S	NA
P093936	HT Governance Technical Assistance Grant	Haiti	LAC	2005	Active	Public Sector Governance	I	TAL	2	87	1	1	1				
P089873	HT Economic Governance Reform Adj. Ope.	Haiti	LAC	2005	Closed	Economic Policy	A	SAL	61	62	1	1	1	1	S	HS	
P095371	HT Economic Governance TAG II	Haiti	LAC	2006	Active	Public Sector Governance	I		2	87	1	1	1				
P007386	SAL II	Honduras	LAC	1991	Closed	Economic Policy	A	SAL	90	43	1	1	1	1	MS	NR	MOD
P007377	Agr Scrr Credit	Honduras	LAC	1994	Closed	Rural Sector	A	SAD	60	24	1	1	1	1	MS	S	MOD
P007399	HN- Basic Education	Honduras	LAC	1995	Closed	Education	I	SIL	30	26	1	1	1	1	S	S	SUB
P007387	HN Pub Sec Mod SAC	Honduras	LAC	1996	Closed	Public Sector Governance	A	SAL	55	38	1	1	1	1	U	S	MOD
P034607	HN Pub Sec Mod TAC	Honduras	LAC	1996	Closed	Public Sector Governance	I	TAL	10	100	1	1	1	1	U	S	MOD
P060785	HN Economic & Fin. Management Project	Honduras	LAC	2001	Closed	Public Sector Governance	I	TAL	19	60	1	1	1	1	MS	MS	
P083851	HN PRS TAC	Honduras	LAC	2004	Active	Public Sector Governance	I	TAL	8	66	1	1	1	1			
P074758	HN PRSC	Honduras	LAC	2004	Closed	Poverty Reduction	A	PRC	59	40	1	1	1	1	S	S	SUB
P083311	HN First Prog Fin Sec Dev Pol Credit	Honduras	LAC	2005	Active	Financial Sector	A	DPL	25	0	1						
P007457	Fin & Progrm Mgt Imp	Jamaica	LAC	1991	Closed	Public Sector Governance	I	TAL	12	100			1	1	S	U	SUB
P007489	JM Tax Administration	Jamaica	LAC	1994	Closed	Public Sector Governance	I	TAL	13	100			1	1	S	S	SUB
P007490	JM Pub Scrr Moderniz	Jamaica	LAC	1997	Closed	Private Sector Development	I	TAL	28	67	1	1	1	1	S	S	SUB
P076830	Jamaica Emergency Recovery Loan	Jamaica	LAC	2002	Closed	Public Sector Governance	A	SAL	75	50			1	1	MS	S	MOD
P070479	MX Edo. de Mexico Structural Adjustm Loan	Mexico	LAC	2001	Closed	Public Sector Governance	A	SAL	505	43			1	1	MS	S	MOD
P077602	MX Tax Admin Institutional Development	Mexico	LAC	2002	Active	Public Sector Governance	I	TAL	52	100			1	1	MS	S	MOD
P074750	Mx Tax Reform Adjustment Loan	Mexico	LAC	2002	Closed	Economic Policy	A	SAL	303	75			1	1	MS	S	MOD
P007781	Econ. Rec. Cr.	Nicaragua	LAC	1992	Closed	Economic Policy	A	SAL	110	22			1	1	S	S	SUB

APPENDIX C: PUBLIC SECTOR REFORM PROJECT LIST, FISCAL 1990–2006

P007784	Econ. Rec. Crd III	Nicaragua	LAC	1994	Closed	Economic Policy	A	SAD	60	33	1	1	1	1	S	S	SUB
P035080	NI Institutional Dev Cr	Nicaragua	LAC	1995	Closed	Public Sector Governance	I	TAL	23	75	1	1	1	1	MS	S	SUB
P049296	NI Economic Management TAC	Nicaragua	LAC	2000	Closed	Public Sector Governance	I	TAL	21	74	1	1	1	1	S	S	SUB
P078691	NI Public Sector Tech. Assist.	Nicaragua	LAC	2004	Active	Public Sector Governance	I	TAL	24	72	1	1	1	1			
P082885	Nicaragua PRSC I	Nicaragua	LAC	2004	Closed	Poverty Reduction	A	PRC	70	22	1	1	1	1			
P007843	Econ. Rec. LN	Panama	LAC	1992	Closed	Economic Policy	A	SAL	120	28	1	1	1	1	HS	S	SUB
P086543	PY Economic Recovery Loan	Paraguay	LAC	2004	Closed	Economic Policy	A	SAL	30	75	1	1	1	1	S	HS	SUB
P087036	PY Modernization Ministry of Finance	Paraguay	LAC	2005	Active	Public Sector Governance	I	TAL	8	57	1	1	1	1			
P008034	SAL	Peru	LAC	1992	Closed	Economic Policy	A	SAL	300	29			1	1	HS	NR	SUB
P071243	PE-Programmatic Social Reform Loan I	Peru	LAC	2001	Closed	Social Protection	A	PSL	100	0	1	1	1	1	S	S	MOD
P078951	PE-Programmatic Social Reform III	Peru	LAC	2004	Closed	Social Protection	A	PSL	150	26	1	1	1	1	MS	S	SUB
P082871	PE Program. Decent. & Competitiveness	Peru	LAC	2004	Closed	Public Sector Governance	A	PSL	150	72	1	1	1	1	S	S	SUB
P088809	PE Inst. Capacity for Decent. TAL	Peru	LAC	2005	Active	Economic Policy	I	TAL	9	60	1	1	1	1			
P078953	PE-(CRL1)ACCOUNT. F/ DECENT. SOC.SCTR	Peru	LAC	2005	Active	Social Protection	I	TAL	8	58	1	1	1	1			
P083949	PE Programmatic Reform for Growth II	Peru	LAC	2005	Closed	Private Sector Development	A	PSL	100	25	1	1	1	1	S	S	SUB
P083968	PE-Programmatic Social Reform Loan IV	Peru	LAC	2005	Closed	Social Protection	A	DPL	100	29	1	1	1	1	MU	S	SUB
P089826	PE Third Progr. Decentral. & Compet. DPL	Peru	LAC	2006	Closed	Public Sector Governance	A	DPL	150	50	1	1	1	1	S	S	SUB
P008095	SAL	Trinidad and Tobago	LAC	1990	Closed	Economic Policy	A	SAL	40	29	1	1	1	1	S	NR	SUB
P077172	Uruguay Structural Adjustment Loan	Uruguay	LAC	2003	Closed	Public Sector Governance	A	SAL	152	0	1	1	1	1	S	S	MOD
P008216	VE Pre-Inv & Instit Dev	Venezuela, RB	LAC	1990	Closed	Private Sector Development	I	TAL	30	67	1	1	1	1	MU	U	MOD
P057601	Venezuela Public Expenditure Management	Venezuela, RB	LAC	1999	Closed	Public Sector Governance	I	FIL	20	67	1	1	1	1	MU	S	MOD
P035704	Economic Rehab	Algeria	MNA	1995	Closed	Economic Policy	A	SAL	150	29	1	1	1	1	MS	S	MOD
P036076	SAL I	Algeria	MNA	1996	Closed	Economic Policy	A	SAL	300	14	1	1	1	1	MS	S	MOD
P064921	DZ-Budget Syst. Modern.	Algeria	MNA	2001	Active	Public Sector Governance	I	SIL	24	50	1	1	1	1			
P044174	DJ-Tech.Assist (Patare)	Djibouti	MNA	1997	Closed	Public Sector Governance	I	TAL	7	40	1	1	1	1	U	U	MOD

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Appendix C: Public Sector Reform Project List, Fiscal 1990–2006 (continued)

Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG outcome	IEG Bank perform	IEG ID impact
P065790	DJ Fiscal Consolidation Credit	Djibouti	MNA	2002	Closed	Economic Policy	A	SAL	10	50	1	1	1	MS	S	S	MOD
P088877	EG- Financial Sector Reform Dpl	Egypt, Arab Rep.	MNA	2006	Closed	Financial Sector	A	DPL	500	14	1	1	1				
P066121	JO-PSRL 1	Jordan	MNA	2001	Closed	Public Sector Governance	A	PSL	120	84	1	1	1	MS	S	S	MOD
P066826	JO-PSRL II	Jordan	MNA	2003	Closed	Public Sector Governance	A	PSL	120	100	1	1	1	MS	S	S	MOD
P091787	JO: Public Sector Reform Capacity Bldg.	Jordan	MNA	2005	Active	Public Sector Governance	I	SIL	15	75	1	1	1				
P005340	LB-Tech. Assist. for Revenue Enhanc	Lebanon	MNA	1994	Closed	Public Sector Governance	I	SIL	20	50	1	1	1	S	S	S	SUB
P034035	LB-Admin. Rehab.	Lebanon	MNA	1996	Closed	Public Sector Governance	I	SIL	20	100	1	1	1	MU	U	U	MOD
P058356	Policy Reform Support	Morocco	MNA	1999	Closed	Economic Policy	A	SAD	250	49	1	1	1	MU	U	U	MOD
P078565	MA-Public Admin. Reform	Morocco	MNA	2005	Closed	Public Sector Governance	A	SAL	100	100	1	1	1	MS	S	S	MOD
P089677	MA-Public Admin. Dev. Policy Ln II	Morocco	MNA	2006	Closed	Public Sector Governance	A	DPL	120	100	1	1	1				
P088754	WBG PFMR Structural Adjustment	West Bank and Gaza	MNA	2004	Closed	Public Sector Governance	A	PSL	20	100	1	1	1	S	S	S	MOD
P062837	PSMAC	Yemen, Rep.	MNA	1999	Closed	Public Sector Governance	A	SAL	50	84	1	1	1	MU	S	S	MOD
P050706	RY-Civil Service Modern	Yemen, Rep.	MNA	2000	Active	Public Sector Governance	I	SIL	30	100	1	1	1				
P077417	1AF-Emergency Public Administration Proj	Afghanistan	SAR	2002	Closed	Public Sector Governance	I	TAL	10	60	1	1	1	MS	S	S	NEG
P082610	Second Emergency Public Admin Project	Afghanistan	SAR	2003	Closed	Public Sector Governance	I	TAL	8	67	1	1	1				
P084736	Public Admin Capacity Building Project	Afghanistan	SAR	2005	Active	Public Sector Governance	I	TAL	27	100	1	1	1				
P078618	AF - Programmatic Support for Inst. Bldg	Afghanistan	SAR	2005	Closed	Economic Policy	A	RIL	80	72	1	1	1	S	S	S	SUB
P090829	AF Program. Support for Inst. Bldg II	Afghanistan	SAR	2006	Closed	Economic Policy	A	DPL	80	50	1	1	1				
P009464	Public Resource Mgt	Bangladesh	SAR	1992	Closed	Public Sector Governance	A	SAL	150	72	1	1	1	MS	S	S	MOD

Appendix C: Public Sector Reform Project List, Fiscal 1990–2006 (continued)

Project ID	Description	Country	Region	Approval fiscal year	Project status	Sector Board	Len instr type	Lending instr	Total amount \$M	% PSR (theme)	ACT & Govern	Adm & CSA	PFM	Tax Admin	IEG outcome	IEG Bank perform	IEG ID impact
P079635	NWFP SAC II	Pakistan	SAR	2004	Closed	Poverty Reduction	A	SAL	90	40	1	1	1	1	S	S	MOD
P083228	Punjab Education Sector Adjustment Credit	Pakistan	SAR	2004	Closed	Education	A	SAD	100	57	1	1	1	1	S	S	SUB
P077306	Tax Administration Reform Project	Pakistan	SAR	2005	Active	Public Sector Governance	I	SIL	103	60	1			1			
P078806	Pakistan PRSC I	Pakistan	SAR	2005	Closed	Poverty Reduction	A	PRC	300	20			1		MS	S	MOD
P076872	PIFRA II	Pakistan	SAR	2006	Active	Public Sector Governance	I	SIL	84	75			1				
P090689	PK NWFP DPC I	Pakistan	SAR	2006	Closed	Poverty Reduction	A	DPL	90	45	1	1	1	1			
P090346	PK -Punjab Second Education Sector DPC	Pakistan	SAR	2006	Closed	Education	A	SAD	100	60	1	1	1	1			
P010347	Economic Restruct. Credit	Sri Lanka	SAR	1990	Closed	Economic Policy	A	SAL	90	62		1	1		MS	NR	NEG
P081771	E-Sri Lanka Development	Sri Lanka	SAR	2005	Active	Global Information/Communications Technology	I	SIL	53	33			1				

Note: **Regions:** AFR = Sub-Saharan Africa; EAP = East Asia and Pacific; ECA = Europe and Central Asia; LAC = Latin America and the Caribbean; SAR = South Asia. **Lending instrument type:** A = development policy loan; I = investment loan. **Lending instrument:** DPL = Development Policy Loan; PRC = Policy Reform Credit; SAD = Sector Adjustment Loan; SAL = Sector Adjustment Loan; SIL = Structural Adjustment Loan; SIL = specific investment loan; TAL = technical assistance loan. **IEG outcomes:** HU = highly unsatisfactory; MS = moderately satisfactory; MU = moderately unsatisfactory; S = satisfactory; U = unsatisfactory. **IEG Bank perform:** S = satisfactory; U = unsatisfactory. **IEG ID impact:** HIG = high; MOD = moderate; NEG = negative; SUB = substantial.