Coordination and management of operational planning

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Management of OP process

- Linkages of OP to other planning processes
- Understanding and managing the complex operational planning environment
- Coordination of key stakeholders in an operational planning process
Harmonisation and alignment – key issues

- Universal Access
- MDGs
- UNGASS
- National Development Plan
- NSP
- Country Vision
- Vertical Programmes
- MTEF
- Public Sector HIV/AIDS Plans
- National Operational Plan
- Sector-wide Plans
- Civil Society Plans
- Private Sector Plans
- HIV/AIDS Thematic Plans
- Decentralized Structures

ASAP Africa Regional Training

Durban, Nov. 5-16, 2007
Context of operational planning

- Political commitment
- Partner/Sectoral Power relations
- Multi-level and Multi-sector planning systems
- Competing Agenda/many interests
- Multiple Stakeholder

Operational Planning
Plan and process for stakeholders involvement

Government Response
- Health sector
- Ministries, departments and agencies

Non government response
- Civil society organisations (NGOs, CBOs, PLWHAs etc)
- Faith based organisations
- Private sector

Key issues
- Efficient and cost effectiveness
- Stakeholder engagement process

Participation of stakeholders at different levels
- Clear guidelines for stakeholder participation – what is expected from Stakeholders?

Development partners
- Basket funding
- Budget support
- Direct programme support

Provide a platform for engagement accessible to stakeholders
- Effective communication

NMSF process for stakeholder engagement would be used
Develop guidelines for Linking OP with other planning systems

Guidelines for operational planning

Centralised vs decentralised planning
Ensure linkage between the national operational plan and plans developed at decentralised levels

Thematic planning
Most thematic plans for ART, PMTCT, CT, prevention, mitigation etc are developed at different levels and sometimes with limited cross thematic reference
Guidelines for OP should provide clear direction on how national OP links with thematic level planning

Sectoral planning
How does operational planning link with sector level plans?
Different sectors use different approaches to develop operational plans. Guidelines Harmonise different approaches to bring them in line with the national operational plan
Institutional arrangements for operational planning

- National Coordinating Authority providing Leadership
  - Sector coordination Structures – Government and Non-government
  - Decentralised coordination Structures
  - Development partners and National and regional progammes
  - Technical Working Groups drawing Membership from all sectors provide platform for planning
  - Implementing structures at national and local levels