

PARTNERSHIP MATRIX FOR THE DEVELOPMENT OF BIHAR



**GOVERNMENT OF
BIHAR
18TH JUNE 2005**



The evolving of a development strategy for Bihar involves the understanding of the strengths of the State and its economy as well as the identification of the problems that weigh down the State and make substantial portions of its population remain poor. In the report prepared by the World Bank "Bihar: Towards a Development Strategy" such an effort has been made. Policy makers and stake holders also discussed issues which are vital for the formation of such a strategy in the seminar held in Patna on the 18th of June 2005.

This seminar was preceded by an interaction between the Secretaries of important development and regulatory departments with the teams of the World Bank. This interaction has been consolidated in this matrix. The matrix makes a short statement of the objectives, lists the issues on which action is required and tries to identify and indicate the areas where constructive cooperation with and participation by the World Bank and other agencies is possible.

PARTNERSHIP MATRIX

(This program is led by the Government of Bihar (GOB). GOB has identified its development priorities and areas for potential AAA/TA/pilot support from the World Bank and other donors, aimed at assisting the implementation of its program).

Development Objectives	Nodal Department	Potential areas for AAA/ Technical Assistance / Pilot Program from External aid/donor agencies
Improvement in monitoring of poverty reduction schemes and their better targeting for effective delivery	Rural Development Department	<ol style="list-style-type: none"> 1. Diagnostic Studies in the implementation of rural employment programmes (IAY, SGSY and SDRY etc) and suggest reforms in monitoring mechanism and targeting to improve delivery
	Food and Civil Supplies Department	<ol style="list-style-type: none"> 1. Diagnostic Studies in the implementation of PDS for BPL families, Antyodaya and Annapurna programmes and suggest reforms in monitoring mechanism and targeting for effective delivery
Economically viable project for income generation	COMPFED	<ol style="list-style-type: none"> 1. Scaling up community milk cooperative - from the present 25% to 40% 2. Support to COMPFED to ensure economic viability of expansion at the grassroot level-introducing enhanced/ modern processing facilities, MIS 3. Strengthening Cooperatives- women participation, diversification into honey, makhana, vegetable and fruits
Agriculture Development	Agriculture Department	<ol style="list-style-type: none"> 1. Legislative reforms easing constraints in private sector involvement in marketing and building marketing infrastructure for agriculture produce 2. Diagnostic study of current state of fruit and vegetable marketing in Bihar 3. Pilot projects for alternate models of fruit and vegetable marketing involving , inter alia, cooperative societies on the pattern of COMPFED, and less formal grower associations more closely linked to end markets, provision of necessary support services by public and private extension services

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Water Management	Water Resources Department (irrigation, drainage and flood protection)	<ol style="list-style-type: none"> 1. DPR for raising and strengthening of all embankments, provision of new ones, providing and linking them with Canal service roads and other net works with all weather roads. 2. Project Report on comprehensive projects for releasing lands of North Bihar from water logging and/or converting them into permanent water bodies for pisciculture etc. 3. Project Report on flood management by provision of new embankments & linking of Kosi & Gandak rivers to evacuate flood waters. 4. Identification of new schemes and restoring & extending existing schemes for achieving the irrigation potential of 53.53 lac hac. 5. A comprehensive scheme for training & motivation of farmers and officers to implement the PIM Programme.
Improving Service Delivery through local government in rural areas	Department of Panchayat Raj	<ol style="list-style-type: none"> 1. Diagnostic study on the devolution to PRIs- role/functions, personnel, finances 2. Capacity building of PRIs
Improving Public Expenditure Management	Finance Department	<ol style="list-style-type: none"> 1. Reviewing core codes/rules/manuals / circulars governing public expenditure - Bihar Financial Rules, Bihar Treasury Code, Bihar Budget manual etc and suggesting reforms 2. Networked computerization of treasury transactions 3. Study of Pension and GPF rules/procedures and suggesting reforms 4. Public Procurement Reforms 5. Study of Internal audit and follow up of CAG audit reports and suggesting reforms 6. Study and review the release and utilization of fund for centrally sponsored schemes

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Strengthening Human Development	Health	<ol style="list-style-type: none"> 1. Development of health surveillance systems and monitoring indicators, including report cards, community validation of statistics, outcomes, public satisfaction 2. Review and strengthen HMIS, covering both public and private health services 3. piloting models of private provision of primary care services possibly through contracting. 4. diagnostic work on private sector role in health in Bihar. 5. Developing Framework for promoting public/ private partnerships, including piloting different models of primary services
	Primary Education Department	<ol style="list-style-type: none"> 1. Developing Education Management Information System (EMIS) 2. Report cards community validation of statistics, outcomes, public satisfaction (could be a consolidated health and education pilot project)
Improving Infrastructure	Transport Department	<ol style="list-style-type: none"> 1. Developing Road Safety Action Plan and to integrate it with different agencies to make it more effective 2. Integrated modern checkposts at the border to reduce delays 3. GPS based and other vehicle tracking systems 4. Addition of smart card with biometric details on the new number plates

Development Objectives	Nodal Department	Potential areas for AAA/ Technical Assistance / Pilot Program from External aid/donor agencies
	Roads Department and Rural Development (REO)	<ol style="list-style-type: none"> 1. Strategic option study to identify and prioritize the core network of MDRs and funding their construction/strengthening/widening 2. Putting road network on GIS platform and linking it with GIS based transport software for tracing the routes during floods for providing relief 3. Linking system of collection of data regarding road conditions of the network to Road Management System using HDM or equivalent model. Training of young engineers in CRRI on HDM. 4. Road fund study / Implementation of Road fund which would be ring-fenced for maintenance of roads
	Urban Development Department (Urban Management and Urban water supply and sanitation)	<p>Urban Management</p> <ol style="list-style-type: none"> 1. Study of institutions role in urban management and suggesting reforms for the purpose of institutional clarity 2. Improvement in fiscal position of Urban local bodies 3. Implementation of Urban Reforms Initiative 4. Capacity building through training and exposure visits Urban Water Supply and Sanitation
		<ol style="list-style-type: none"> 1. Integrated Development Project for Patna Urban Area covering water supply, sanitation, sewerage, storm water drainage and solid waste management at a cost of US \$190 million 2. Preparing Urban Water Supply and Sanitation Sector Vision for Municipal towns of Bihar (addressing issues such as tariff setting, regulation, ring fencing WSS accounts, service delivery to the poor, promotion of public private partnership etc)

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Improving Investment Climate	Industry Department	<ol style="list-style-type: none"> 1. Undertaking Bihar Investment Climate Survey which may have to have special component on Rural Investment Climatic assessment 2. Value Chain Analysis of certain key products critical to the Bihar economy- Sugarcane, horticulture,vegetable sericulture, handloom/ powerloom textile 3. Capacity building for preparation of DPRs etc
Administrative Reforms	Finance Department/ Administrative Reforms Department	<ol style="list-style-type: none"> 1. Diagnostic study/ reforms for routinization of decision making in the government milieu and the required computerization and training thereof . This will include desegregation of the objectives sector/deptt. wise, computerization and review and preparation of manuals (Secretariat Manual, Board Misc. Rules) 2. Public Procurement Reforms 3. Record keeping system 4. File tracking system
Capacity building and Training	Department of Personnel	<ol style="list-style-type: none"> 1. Identification of training gaps and needs and developing a strategy at three levels- IAS officers, BAS officers, Secretariat Section Officers 2. Strengthening ATI 3. Enabling participation in National training institutes (like IIMs etc) 4. Facilitating exposure visits /study tours to other states