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# Evaluating Impact: Turning Promises into Evidence

## Local Development Project G9

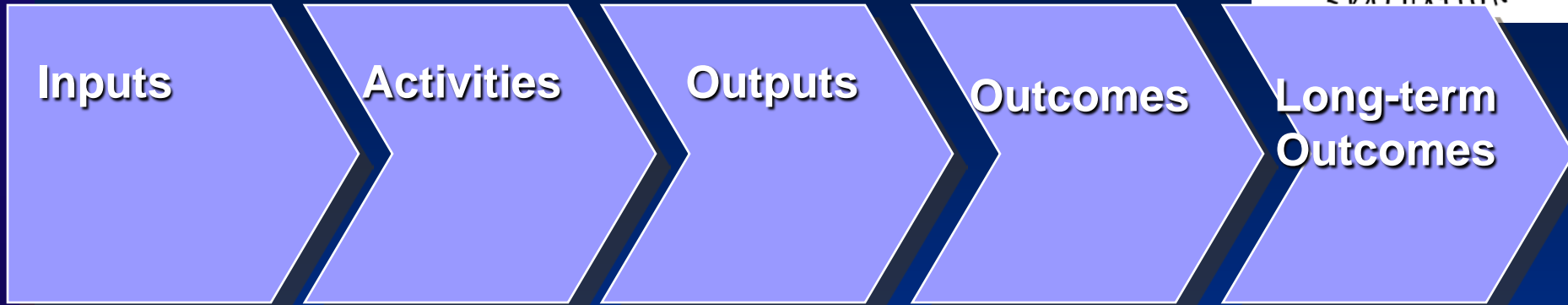
Eng.Suhair Burgan, Eng.Deeb Ghanma  
and Eng.Mohammad Nsour

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# 1. Background

- Following the decisions taken by **The Government of Jordan** to supporting the strengthening of municipalities in the Kingdom, particularly to support the improvement in infrastructure and financial management at municipal level, the Ministry of Municipal Affairs has undertaken, within the framework of [72 Municipalities], to take the initiatives necessary to permit the strengthening of the municipalities, the objectives of which are:
  - - to stabilise the finances of the municipalities through mobilisation of municipal resources, rationalisation of expenditure and the introduction of a new Financial Management System;
  - - to improve management of debts (current and future) and better organisation of municipal services;
  - - to develop closer involvement of associations and constituents in the running of municipalities based on lasting partnerships;
  - - to improve overall infrastructure levels

# 2. Results Chain



...Budget :  
20,000,000  
Financed by GoJ &  
WB.

Human Resources:  
PMU  
MoMA  
CVDB  
Technical Staff

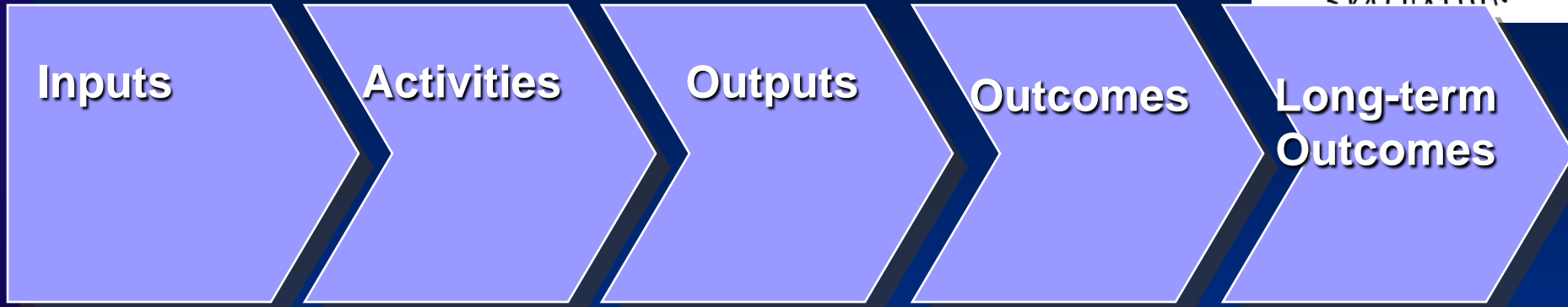
1. Eligible list of projects
2. Public Hearing and Stakeholder consultations. To determine which project meet the needs of people .
3. Survey and preparing the necessary drawings.
4. Management Contract (municipality Compact)
5. Environmental Management Plan (EMP).
6. Institutional arrangement
7. Training Activities and workshops

1. Strengthening National Level Institutions
3. Municipal Capacity Building Regional Econ. Dev. Strategy & Invest. Plan
4. Financing to improve municipal services: solid waste management , roads, street lighting, water/wastewater , amenities,

1. Replace prior approach of arbitrary /random distribution of funds
6. Improved local services: network coverage; network efficiency (reduce loses); public amenities
7. Improved local revenue streams Opportunities for partnership with private sector/NGOs increase
4. Increased municipalities Investments.-
4. reduce air pollution.- Availability of household waste collection.
- Increase use or access to health centers.

1. Strengthening National Level Institutions Involved in the Municipal Sector and Project Management Support Municipal Infrastructure and Services
2. Building Municipal Capacity and Regional Economic Development Strategy & Investment Planning.
3. Increase the value of lands.
4. Reduce out immigration from communities.
5. Improve Educational enrollment
6. Environment Health.
7. Increased household income.
8. Increase access to Public Services.

# 2. Results Chain



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7.s. Prepare design and tender documents for financed Infrastructure.

8. Construction through selected qualified Contractor.

9.Procurement of new Compactors, Containers and light units

10. introduce new rules based" system to incentivize improved performance

11 .Municipal Financial Management Information System (MFMIS)

12.Revenue Enhancement

5.Financing for revenue generating assets: commercial markets, bus terminals, etc.

60Design, pilot and prepare for rollout MFMIS

7.Local revenue enhancement toolkit prepared/distributed

8.Service Delivery Surveys (SDS) implemented at pilot Munis

9.Delivery of TA/support services to munis in meeting their performance targets

8.New approaches to generating local revenues explored/adopted  
New tools introduced to  
9.generate citizen feedback on munis services  
Municipalities reaching performance targets

8.Raise the standard of living of poor people.

# 3. Primary Research Questions

- Does the project increase rates of revenue generating projects?
- Does the project affect the land values?
- Does the program increase household income in project area ?
- Does the Project encourage private investment in the area ?
- Does the project improve the sanitary conditions of project areas ?

# 4. Outcome Indicators

- Municipality per capita income
- Promotion of better decision making in selection of infrastructure needs.
- service improvement during the project life.
- municipal performance in service delivery.
- Land price per hectare .
- Monthly household income
- New private retail and manufacturing businesses

# 5. Identification Strategy/Method

- Quasi-experimental
- RD, Dif-in-Dif

# 6. Sample and data

- Sample 72 municipalities
- Data-variety of sources :
  - Municipal Questionnaire Qx:
    - Infrastrucure,existing Commercial stores,public Services ,using of lands.
    - HMIS:disease statstics,health centers,hospitals,vaccination programmas.
    - Direct of land and survey-Land price
    - CSO-Annual socio,economic,monthly salary.

# 7. Time Frame/Work Plan

- Work plan for 18 months :
- Procurement of Works Goods and Consultants for the cycle 1.
- Review of the original procurement plan
- And preparing the second cycle procurement plan and the training and workshops.

# 8. Sources of Financing

- Loan from the WB and Loan and Grant from SIEF



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Thank You