

DRENAS (GLLOGOC) MUNICIPALITY



**STRATEGY
for
LOCAL
ECONOMIC DEVELOPMENT
2005 - 2007**

January 2005



**PROJECT: Developing Enterprises Locally through
Action and Alliance (DELTA II)**

**An economic development project co-financed
by the Open Society Institute, participating
Municipalities, and Friedrich Ebert Stiftung**



Disclaimer

This strategy has been written by municipal teams with advice from the World Bank Group, LGI and RIINVEST. The World Bank Group, LGI, and Riinvest take no responsibility for the content of this strategy; however they congratulate the Municipality for the quality of this work.

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INTRODUCTION

The ‘Strategy for the Local Economic Development of the Drenas Municipality 2005-2007’ is the output of the DELTA II Project. The Municipality of Drenas was selected for this Project together with four other Kosovar municipalities¹.

DELTA II is co-financed by the Open Society Institute (OSI) in Budapest, with the participating municipalities themselves, as well as ‘Friedrich Ebert Stiftung’ (FES), contributing financially on a smaller scale. The Washington-based World Bank supported the project by providing technical assistance. The Project has been implemented by the Riinvest Institute for Development Research, based in Prishtina. The Goal of the Project was ‘to enable municipalities to promote SME (small and medium enterprises) development’. In addition to this goal, DELTA II has other objectives such as the capacity strengthening of municipal administration in drafting and implementing Local Economic Development Strategies (LED), support for municipalities in the creation of favorable conditions for SME development, and strengthening the partnership between the municipal government, the business community and civil society.

The Strategy contains the Vision, Goals, Objectives, Programmes, and Projects, all of which are linked and harmonised with each other. The Strategy will be considered as a development document basis for the Municipal Government of Drenas during the three-year phase 2005-2007.

How was the Strategy developed? At the beginning of the strategy design process, the Municipal LED Team was formed, and the Working Group and Stakeholders’ Forum were established. The LED Team and the Working Group received political support from municipal leaders. During the cycle of strategy drafting, four workshops were organised in which the Drenas Municipality LED

¹ The five municipalities participating in the DELTA II project are: Gjilan, Peja, Ferizaj, Drenas (former Glogoc) and Lypjan.

Team participated actively. Workshops were divided into theory and practice, and the whole process was moderated / facilitated by the Management Team of the DELTA II project from Riinvest as well as by local experts from Riinvest and international consultants. After each workshop action plans were prepared to serve as a guide for the Municipality LED Team to conduct strategy-drafting activities. The Municipal Team, in cooperation with the Working Group and supported by municipal stakeholders, consecutively worked on many aspects such as data collection and processing, and defining the Vision, Goals, Objectives, Programmes, and Projects.

In addition, the Municipality LED Team undertook a study visit to Slovenia from 26 September to 2 October 2004, in which the Team was informed about Slovenian experiences in the LED field, local administration, the drafting of development strategies, business zones, business incubators in Slovenia, etc.

I. ORGANIZING EFFORTS

At the start the Drenas Municipal LED Team was formed which consisted of four members, - three of whom were from municipal administration, and one from the business community. Next working bodies were formed², such as the Municipal Working Groups and the Stakeholders Forum. These working groups supported the municipal team during all phases of the project with data, advice and a review of strategy drafts. Representatives of the working groups met more often than the Stakeholders, based on the project's needs. The Stakeholders Forum met four times, usually at the end of each action plan. The entire process of project development was coordinated by the Municipal LED Team, who kept in contact with the project on a daily basis.

Members of Drenas Municipal LED Team are:

1. **Rrustem Qorri**, from the Directorate for Economy – Team leader,
2. **Hamdi Qorri**, from the Directorate for Urbanisation – member,
3. **Shehrije Mustafa**, from the Municipal Businesses Office – member; and
4. **Mehdi Bresilla**, from the business community - member

The process of developing/approving the LED strategy 2005-2007

After establishing the working groups, the project continued with collecting and processing data as well as with a competitive analysis of the municipality (SWOT). Municipal teams in cooperation with other municipal stakeholders defined the vision, goals and objectives for the next three-year period. Within the project activities, with the aim of utilizing all the strengths of the municipality and eliminating the weaknesses, in other words, eliminating the risks, the municipal team has identified all the programmes and projects that will serve as a basis for the municipal government to achieve these strategic goals.

In the Drenas Municipality, the strategy of LED was presented to the board of directors on 28.12.2004, to the Finance and Politics Committee on 12.01.2005, and the presentation was made to the Assembly on 19.01.2005, where the approval of this strategy was given.

² See the composition of these bodies in Annex 1.

Local Government Structure

The Municipal Assembly of Drenas has 31 representatives, the Committee for Politics and Finances, the Information Office and Audit Office. The Municipal government operates with its board of directors and 10 Directorates, the Office of the Public Attorney, the Procurement Office and Gender Equality Office.

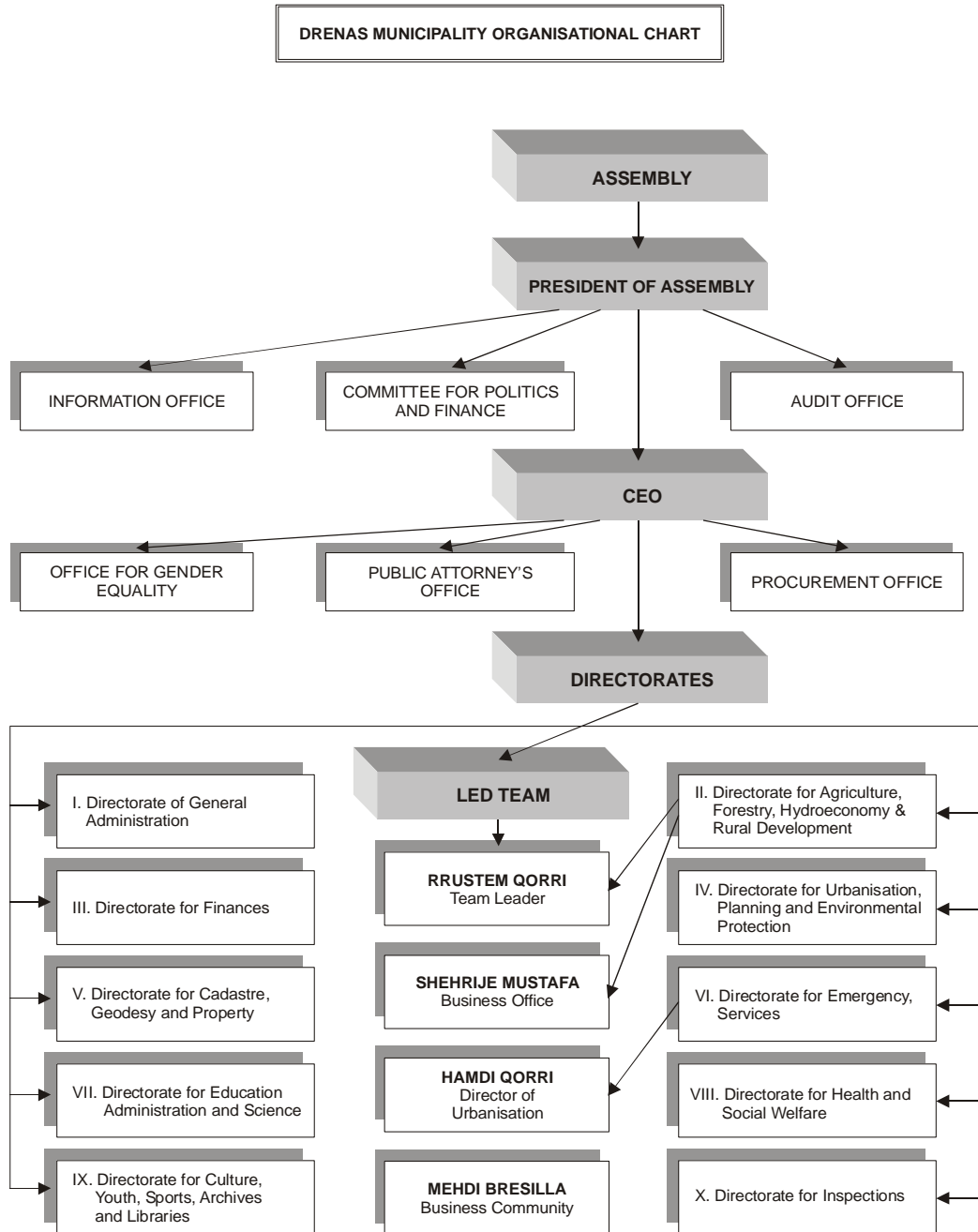
The Municipal Assembly has 145 employees who aim to ensure the general welfare of its citizens, the creation of democratic law and order which guarantees the realisation of civil rights and liberties, while creating a peaceful environment for the development of a greater local economy and improving living standards.

The Municipality of Drenas is governed according to UNMIK Regulation 2000/45, which clearly defines the responsibilities of local governments in Kosova.

According to UNMIK Regulation 2000/45, the responsibilities of the local governments in Kosova are:

- § To provide the basic conditions for sustainable economic development;
- § Urban and rural planning and land use;
- § To license building and other development;
- § Local environmental protection;
- § The implementation of building regulations and building control standards;
- § Service provision in relation to local public utilities and infrastructure including water supply, sewers and drains, sewage treatment, waste management, local roads, local transport, and local heating schemes;
- § Public services including fire and emergency services;
- § Management of municipal property;
- § Pre-primary, primary and secondary education;
- § Primary health care;
- § Social services and housing;
- § Consumer protection and public health;
- § The licensing of services and facilities, including entertainment, food, markets, street vendors, local public transport and taxis, hunting and fishing, and restaurants and hotels;
- § Fairs and markets;
- § The naming and renaming of roads, streets, and other public places;
- § The provision and maintenance of public parks and open spaces and cemeteries;

§ Other activities that are necessary for the proper administration of the municipality and which are not assigned elsewhere by law.



Municipal budget

The Municipal budget is collected from two main sources: grants from Central Government and own municipal income (see Table 1).

Table 1. The planned municipal budget for the period 2004-2007

Year	Grants				Own income	Total
	General	Education	Healthcare	Firemen		
2004	1,323,984	2,126,552	390,157	66,352	422,238	4,329,283
2005	1,623,660	2,126,552	390,157	66,352	475,675	4,682,396
2006	1,570,947	2,126,552	390,157	66,352	571,683	4,725,691
2007	1,570,947	2,126,552	390,157	66,352	628,851	4,782,859
Total	6,089,538	8,506,208	1,560,628	265,408	2,098,447	

Source: Directorate for Economy, Drenas, 2003

As can be seen from Table 1, the share of own municipal income in the total municipal budget of Drenas is very small (less than 10%). Also the absolute size of own municipal income is low. The share of the property tax in own municipal income, which is the main source for investment in the hard infrastructure in the Drenas municipality, is also very low (less than 20%), especially when compared to the need.

II. ASSESMENT OF CURRENT SITUATION

A short history of the municipality

The Drenas municipality covers an area of 270 km² and is one of the smaller Kosova municipalities. For many years the municipality concentrated upon extensive agricultural development. The first initiatives for industrial development started in the 1970s and especially with the activities of “Ferronikel” in 1984. This activity had a marked effect upon the acceleration of economic development, with the aim of achieving the Kosovo average after a long period of stagnation. The employment of 2,200 workers, the regulation of part of the infrastructure, and the construction of apartments enabled the creation of a better standard for the municipality’s citizens.

The geographical position of Drenas

The Drenas municipality has a convenient geographical position; it lies in the central part of Kosovo, in the Drenica valley, 32 km from Prishtina. The territory of Drenas is located between the Kosova and Dukagjini Plains, and represents a link between the regions. This position enables contact with major industrial and trade centres (Prishtina, Peja, and Mitrovica).

The railway line Prishtina-Peja goes through Drenas, and through Fushë-Kosova and links with Mitrovica and Skopje. In addition, the highway Prishtina-Peja goes through Komoran, linking Skenderaj, Mitrovica, etc. All these enable good connections with the markets for people, goods and capital. Hence, its position could be an important factor for general economic development.

Position of Drenas in Kosova



Population

According to estimations³ (based on a yearly population growth of 2.9%), the gross population in Drenas and its surroundings in 2003 was 73,847, with a density of 273/ km², and an average number of family members of 9. The population according to age-groups is estimated to be as follows:

- 0 – 15 (35.3 %)
- 16 – 65 (59.9 %) and
- Above 66 (4.80 %).

Employment

Unemployment in the Drenas municipality is high. From official data, the number of registered unemployed is higher than the number of registered employed: 9,160 compared to 6,340. However, the real number of unemployed is considered to be much higher, taking into consideration that many people do

³ The last population census in Kosova was in 1981, because of political problems (Kosova occupied by Serbia).

not register, because they do not believe that the Employment Office will be able to provide any jobs.

While production capacities were functioning, the number of employees was much greater than now, especially in Feronikel (the mining complex) which employed over 2,000, but which now has only 230 employees. The Textile Factory, which previously employed 280 persons, no longer has a work force, and in the “Ramiz Sadiku” stone-quarry there used to be 180 employees but now only 80 persons are employed.

As a result of the lack of employment in these areas, a number of employees have found work in small private businesses. Overall there are over 1,500 registered businesses, and most of the workforce are employed in these businesses.

Infrastructure

The infrastructure of this municipality is not reliable. The road network, water supply and sewage systems, electricity and telephone systems leave much to be desired.

Roads - in the Drenas municipality most of the roads are in poor condition, but the major problem funding. Because of the poor conditions, 15 km of roads are always in danger of flooding, while 100 km are often blocked because of snow during winter.

Water supply - in comparison with some other fields, it can generally be said that the condition of the water supply system is better. Of 63 km of water pipeline, 30 km are in good shape, 20 km in a moderate condition, and 13 km in poor condition. The PSC “Komunalia” manages and maintains the water supply system, a company that used to maintain the water pumping station, pump repairs, water capacity inflow, and develop the capacities of water collection.

Public hygiene - is improving with the efforts of the PSC Komunalia, and an increase in citizens’ awareness, but to meet the needs the sewage systems must be expanded. Currently, 15 km of sewage lines are useable, of which 11.5 km of fecal sewage pipes are in an average condition, while 4.5 km are in poor condition and in need of renovation. There is also a pipeline system of rainwater collection, which needs little investment to be put into effect.

Waste – The PSC Komunalia is equipped with a quality mechanism for waste collection, covering part of the municipal territory, and which is intended to cover other parts as well. There is a landfill site to collect the waste, but the problem is that there is no recycling.

Electricity – In Drenas municipality the current situation of the electricity system is poor; the war has left its own toll with the demolition of low and high voltage transmitters. Since the war, 25 km of the high voltage network have been renovated, and 50 km of low voltage lines (o.4 kV) and 27 transformers have been replaced.

Telecommunications – there are two post office buildings: one in Drenas and another in the village of Bushat. The current capacity of Drenas central post office is 8,500 landline connections, with 7,500 mobile phones (Vala 900) in the two post offices.

For information there are also 2 local radio stations with 24 hour Programmes.

Education

Drenas municipality has 22 primary schools (8 in the villages) 25 classrooms with preschool children, 2 secondary schools and 3 kinder gardens (see Table 2).

Table 2. Schools in Drenas municipality

Type	Number of schools	Number of pupils	Number of teachers
Preschool	25 class rooms	658	25
Primary schools	22	11,686	535
Secondary schools	2	2,921	149

Pupils' attendance varies greatly between different education levels. An especially low number of pupils attend secondary school after finishing primary school.

Economy

Before the 1999 war, the main thrust of economic development in Drenas had been industry with 66.7% of municipal GDP. Other economic activities such as agriculture, trade and hotels, communication, civil engineering, and handicrafts were less well represented.

In the socially owned and public (state) sector, only half of the 12 socially owned and public enterprises are working, some with only partial capacity.

Privatisation has not started yet. It is expected that Ferronikel will be privatised by the end of this year. It is also expected that successful Privatisation will have positive effects in the municipality.



Photo 1: "Ferronikel"

Table 3: Economic units in the Drenas Municipality

Name of business	Number of employees		Current status
	Before 1999	Now	
NUSH "Ferronikeli"	2200	130	Not operating
Stone-quarry "Ramiz Sadiku"	120	80	Operating with 35% capacity.
Stone-quarry "PUT"		92	Operating with 30% capacity
OP "Drenica"	380	50	Operating
Confection Factory "Kluz"	318		Not operating
Farm for the fattening of calves	61		Not operating
Farm for intensive rearing of chickens	120		Not operating
OTHPB "Veterinari"(Veterinary)	12	6	Operating
OTHPB "Kosovatrans"	96	35	Operating
OTHPB "19 Nëntori"(19 November)	89		Not operating
Communal	30	50	Operating

Agriculture

Drenas municipality has 27,100 ha, out of which 16,205 ha are arable (see Table 4). About 5,600 ha are being irrigated while 4,900 ha are being converted to make the land suitable for the development of agricultural products. Agriculture in this municipality has been and is still organised into two sectors:

- a) Private sector with 88.7% and
- b) Socially owned sector with 11.3%

Table 4: Land characteristics in Drenas

Type of land	Size	Private sector	Socially owned/ public sector
Arable land	16,205 ha	88.7 %	11.3%
Forests	10,895 ha	66 %	34 %
Total	27,100 ha		

Source: Directorate for Agriculture, 2004

Climatic conditions are very favorable for certain crops. The mid-continental climate is characterized by cold winters and hot summers. The average amount of rainfall is about 670mm, while during the growing season (April to September) this goes down to 330 mm. The altitude above sea level is on average 500-650 m. About 46 % of the territory is at an altitude of 650m, which is one of the best altitudes for agricultural development.

Businesses and their structure

In the Drenas municipality, after 1999 there was a boom of private businesses and by the end of 2003 there were 1,494 registered businesses. Most of the new enterprises were established as trade companies.



Table 5. Number of enterprises by sector

Nr.	Activities	Registered businesses	%
1	Agriculture	22	1.4 %
2	Industry	71	4.7 %
3	Construction	243	16.2 %
4	Trade	708	47.3 %
5	Transport	257	17.2 %
6	Hotels and restaurants	60	4.0 %
7	Finances	3	0.2 %
8	Services	48	3.2 %
9	Other	82	5.5 %
	Total	1,494	100 %

Source: Directorate of Economy, Drenas, 2003

The structure of businesses is unfavorable. Businesses that are active in agriculture and industry together represent less than 7% of enterprises (see Table 5). Construction and transport companies are better developed, while Drenas is no exception when it comes to trade companies: their number in the municipality by far exceeds all others. Businesses are not yet registered in business associations. During the LED strategy activities this issue has been addressed and it is believed that it will be solved.

To study the unfavorable business structure, three surveys have been conducted: a survey with 12 businesses was conducted by the municipality, Riinvest surveyed 7 businesses and the LED team conducted a survey with 19 different businesses.

In the survey conducted by the municipality three main issues were identified:

- There is no assistance from Local Government
- The most prosperous activity is production
- Establishing a business association would be a great help for businesses

The survey organised by Riinvest identified three main issues:

- Taxes and fees are unfavorable
- Regulations are overruled, duplicated and many contain contradictions
- Bad power supply

The survey organised by the LED team found these three issues to be of most concern:

- The low level of cooperation and internal organisation of businesses
- Unfavorable loan conditions
- The support of Local Government

III. COMPETITIVE ANALYSIS (SWOT)

Strengths	Weaknesses
<ul style="list-style-type: none"> Ü Urban plan with functional zones Ü Central geographical position in Kosova Ü Resources such as ferronickel, mineral water, stone Ü 5,600 ha of arable land under an irrigation system Ü Good relations between civil society and local government Ü Satisfactory level of security. 	<ul style="list-style-type: none"> Ü Unfavorable business structure Ü Lack of cooperation between municipal government and the business community regarding LED Ü Lack of communication with Diaspora Ü Low level of employment – high poverty
Opportunities	Threats
<ul style="list-style-type: none"> Ü Privatisation of Ferronickel and other SOEs Ü Developing an industrial/business park (zone) Ü Re-activating the irrigation system. Ü Building regional roads Ü Improving loan conditions. 	<ul style="list-style-type: none"> Ü Undefined political status of Kosova Ü Continuation of obstacles to the Privatisation process Ü Brain flow toward major centres Ü Continuation of unstable power supply

IV. VISION

Drenas will be a city with efficient local government, a quiet environment, and developed agriculture and industry, and will provide the appropriate conditions and partnership for private business development. It will be attractive by ensuring incentive measures, infrastructure, and urban space for business development, while preserving and advancing at the same time the values of rural urbanization.

V. GOALS AND OBJECTIVES

G1: The function of a stable local government which ensures conditions for economic development based on trade, which co-operates strongly with the business community and influences investors, while respecting gender equality

G1:O1: Professional advancement of local government in different forms, improving at least 50% of the municipal administration

G1:O2: Influencing woman in society.

G1:O3: Achieve the country average rate of investments within the municipality by 2007.

G2: The provision of a rational infrastructure, influencing the structure of businesses

G2:O1: Increase investment in infrastructure by up to 10% annually, enabling the distribution of infrastructure in locations of business development, simultaneously lowering the costs of infrastructure by 30% by 2007.

G2:O2: By 2007, locate 40% of new businesses in areas with regulated infrastructure within functional business zones.

G3: The conversion of the extensive agricultural system into an intensive one

G3:O1: Cultivation of intensive vegetable, fruit and industrial crops, increasing efficiency by 100% by 2007, and doubling the area of cultivation.

G3:O2: Improve stockbreeding with pure races which would cover the municipal territory by 80% by 2007.

G4: Improved education and living standards in a secure and human environment

G4:O1: Improvement of living standards by 20% annually in rural settlements, providing paved roads for all municipality residents and access to the public water supply, sewage and fixed telephones for at least 60% of residents by 2007.

G4:O2: Improve living standards for 10% annually and ensuring a human, ecologically sound environment.

G4:O3: Increasing the efficiency of environmental management.

G4:O4: The construction of public administration buildings in the community for the needs of at least 60% of the community.

VI. "FROM VISION TO PROJECTS" Matrix

<i>Vizioni</i>	<i>Synimet</i>	<i>Objektivat</i>	<i>Programet</i>	<i>Projektet</i>
<p>Drenas will be a city with efficient local Government, a quiet environment, and developed agriculture and industry, and will provide the appropriate conditions and partnership for private business development. It will be attractive by ensuring incentive measures, infrastructure, and urban space for business development, while preserving and advancing at the same time the values of rural urbanization.</p>	<p>G1: The function of a stable local government which ensures conditions for economic development based on trade, which co-operates strongly with the business community and influences investors, while respecting gender equality.</p>	<p>G1: O1: Professional advancement of local government in different forms, improving at least 50% of the municipal administration</p>	<p>G1: O1: PG1: Programme for improving services and creating a partnership between Local Government and Businesses</p>	<p>G1: O1: PG1: p1: Training administrative staff who deal directly with business issues</p>
				<p>G1: O1: PG1: p2: Business community training in administrative procedures for the start up of new businesses</p>
				<p>G1: O1: PG1: p3: Joint training of administrative staff and the business community</p>
				<p>G1: O1: PG1: p4: Formation of Business Associations</p>
				<p>G1:O1:PG1:p5: Opening a one-stop-shop for business information</p>
			<p>G1:O1:PG2: Programme for the improvement of the situation regarding citizen complaints and for the realization of the decision on Tariffs</p>	<p>G1:O1:PG2: p1: The creation of a Tariff Commission</p>
		<p>G1:O2: Influencing woman in society.</p>	<p>G1:O2:PG1: Programme to encourage women in business and to increase the degree of family planning.</p>	<p>G1:O2:PG1:p1: Seamstress training for women who are the head of their household</p> <p>G1:O2:PG1:p2: Health Campaign for women and the family</p>
		<p>G1: O3: Achieve the country average rate of investments within the municipality by 2007.</p>	<p>G1: O3: PG1: Programme for information dissemination regarding investment opportunities.</p>	<p>G1:O3:PG1:p1: Creation of a website</p> <p>G1:O3:PG1:p2: Project for facilitating investments</p>

	<p>G2: The provision of a rational infrastructure, influencing the structure of businesses.</p>	<p>G2:O1: Increase investment in infrastructure by up to 10% annually, enabling the distribution of infrastructure in locations of business development, simultaneously lowering the costs of infrastructure by 30% by 2007.</p>	<p>G2:O1:PG1: Programme for improving the infrastructure fund.</p>	<p>G2:O1:PG1:p1: Infrastructure in rural zones</p>
				<p>G2:O1:PG1:p2: Infrastructure in business zones</p>
				<p>G2:O1:PG1:p3: Cadastre of underground infrastructure</p>
				<p>G2:O1:PG1:p4: Creation of Industrial Parks</p>
	<p>G2: O2: By 2007, locate 40% of new businesses in areas with regulated infrastructure within functional business zones</p>		<p>G2: O2: PG1: Programme for organising businesses and new entrepreneurs.</p>	<p>G2:O2:PG1:P1: Creation of Business Incubators</p>
				<p>G2:O2:PG1:p2: Creation of a Business Advice Centre</p>
				<p>G2:O2:PG1:p3: Project for new entrepreneurs</p>
			<p>G2:O2:PG2: Programme for the development of production activities.</p>	<p>G2:O2:PG2:p1: Project for the production of mineral water</p>
	<p>G3: The conversion of the extensive agricultural system into an intensive one</p>	<p>G3: O1: Cultivation of intensive vegetable, fruit and industrial crops, increasing efficiency by 100% by 2007, and doubling the area of cultivation.</p>	<p>G3:O1:PG1. Programme for cultivation of fruit, vegetable, and industrial crops</p>	<p>G3: O1: PG1: p1: Project for changing crops on both banks of the River Drenica</p>
				<p>G3: O1: PG1: p2: Project for increasing fruit stock in rural areas</p>
<p>G3: O2: Improve stockbreeding with pure races which would cover the municipal territory by 80% by 2007.</p>			<p>G3:O2:PG1: Programme for farming products.</p>	<p>G3: O2: PG1: p1: Project for construction of cattle shelters</p>
				<p>G3: O2: PG1: p2: Project for increasing animal stocks</p>
				<p>G3: O2: PG1: p3: Project for the creation of milk collection centres</p>

	<p>G4: Improved education and living standards in a secure and human environment.</p>	<p>G4:O1: Improvement of living standards by 20% annually in rural settlements, providing paved roads for all municipality residents and access to the public water supply, sewage and fixed telephones for at least 60% of residents by 2007.</p>	<p>G4: O1: PG1: Programme for the improvement of infrastructure and living standards.</p>	<p>G4: O1: PG1: p1: Project for fixed telephone lines.</p> <p>G4: O1: PG1: p2: Infrastructure in urban areas.</p> <p>G4: O1: PG1: p3: Project for the Regional roads: Drenas-Guri i plakës-Fushë Kosovë.</p> <p>G4: O1: PG1: p4: Infrastructure in the martyr's quarters "Drenasi i ri".</p> <p>G4: O1: PG1: p5: Ring road (UÇK Street).</p> <p>G4: O1: PG1: p6: Traffic congestion (construction of roundabouts)</p> <p>G4: O1: PG1: p7: The underpassage at the railway crossing.</p> <p>G4. O1: PG1: p8: Project for asphaltting roads (grade IV) Drenas-Abri, Dodonë (city centre), Sankovc-Vasilevë, Vuqak.</p> <p>G4. O1: PG1: p9: Project for the water supply system in Bushat, Verbovc, Terstenik II, Drenasi III.</p>
			<p>G4: O1: PG2: Programme for the improvement of school standards</p>	<p>G4: O1: PG2: p1: Project for school infrastructure in Drenasi II, Drenasi i Ri, Negrovc, Polluzh.</p> <p>G4: O1: PG2: p2: Organisation of a Professional Qualifications Centre</p>

		<p>G4:O2: Improve living standards for 10% annually and ensuring a human, ecologically sound environment.</p>	<p>G4: O2: PG1: Programme for improving the environment</p>	<p>G4: O2: PG1: p1: Project for management of the Drenica riverbed</p> <p>G4: O2: PG1: p2: Project for ramps/slopes (disabled persons)</p> <p>G4: O2: PG1: p3: Project for green fields in the city</p> <p>G4: O2: PG1: p4: Project for renovation of school environments</p> <p>G4: O2: PG1: p5: Project for the improvement of Vasileva Lakes</p> <p>G4: O2: PG1: p6: Workshop for the installation and maintenance of catalytic convertors</p> <p>G4: O2: PG1: p7: Project for the renovation of "Skënderbeu" Square</p> <p>G4: O2: PG1: p8: Project for the reconstruction of damaged houses and preparation for occupation.</p> <p>G4: O2: PG1: p9: Project for Sports/Recreational Centres in the city.</p>
		<p>G4:O3: Increasing the efficiency of environmental management</p>	<p>G4:O3: PG1: Taking responsibility for management of the</p>	<p>G4: O3: PG1: p1: Project for cleaning the River Drenica</p> <p>G4: O3: PG1: p2: Project for cleaning public spaces.</p>
		<p>G4: O4: The construction of public administration buildings in the community for the needs of at least 60% of the community.</p>	<p>G4: O4: PG1: Programme for administrative services.</p>	<p>G4: O4: PG1: p1: The creation of Community Centres.</p>

VII. "PROJECTS IN RELATION TO GOALS" Matrix

Goals		The function of a stable local government which ensures conditions for economic development based on trade, which co-operates strongly with the business community and influences investors, while respecting gender equality.	The provision of a rational infrastructure, influencing the grouping of businesses	Extensive agriculture shifted to an intensive one.	Improved education and living standards in a secure and human environment
1	Training administrative staff who deal directly with business issues	X			
2	Business community training in administrative procedures for the start up of new businesses	X	X		
3	Joint training of administration staff and the business community	X			
4	The formation of Business Associations	X	X		
5	Opening a one-stop-shop for business information	X	X		
6	The Creation of a Tariff Commission			X	
7	Seamstress training for women who are the head of their household	X			X
8	Health campaign for women and the family				X
9	Creation of a website	X	X		
10	Project for facilitating investments	X	X		
11	Infrastructure in rural zones		X		
12	Infrastructure in business zones		X		
13	Cadastre of underground infrastructure	X			
14	Creation of Industrial Parks		X		
15	Creation of Business Incubators		X		
16	Creation of a Business Advice Centre	X	X		
17	Project for new entrepreneurs	X	X		
18	Production of mineral water		X		
19	Changing crops on both banks of the River Drenica	X		X	
20	Increasing Fruit stock in rural areas	X		X	
21	Construction of cattle shelters			X	

Goals		The function of a stable local government which ensures conditions for economic development based on trade, which co-operates strongly with the business community and influences investors, while respecting gender equality.	The provision of a rational infrastructure, influencing the grouping of businesses	Extensive agriculture shifted to an intensive one.	Improved education and living standards in a secure and human environment
22	Increasing animals stocks			X	
23	The Creation of milk collection centres			X	
24	Fixed Telephone lines		X		
25	Infrastructure in urban areas		X		
26	Regional Roads: Drenas – Guri i Plakes - Fushë Kosovë		X		
27	Infrastructure in the martyr's quarters "Drenasi i Ri"		X		
28	Ring road (UÇK Street).		X		
29	Traffic congestion (construction of roundabouts)		X		
30	The underpass at the railway crossing		X		
31	The asphaltting of roads;(Grade IV) Drenas-Abri, Dodonë,City centre, Sankoc, Vasilevë, Vuqak		X		
32	Water supply system in Bushat, Verbovc, Terstenik II and Drenasi III		X		
33	School infrastructure in Drenasi II, Drenasi i Ri, Negrovc, Polluzh		X		X
34	Professional Qualification Centres	X			X
35	Management of the Drenica riverbed		X	X	X
36	Ramps/slopes for disabled persons	X	X		X
37	Creation of green fields in the City	X			X
38	The renovation of school environments				X
39	Improvement of Vasileva lakes		X		X
40	Workshop for the installation and maintenance of catalytic convertors	X			X
41	Renovation of "Skenderbeu" Square		X		X
42	Reconstruction of damaged houses and preparation for occupation		X		X
43	Creation of Sports/Recreation Centres in the city	X	X		X
44	Cleaning the River Drenica	X	X		X
45	Cleaning Public Spaces	X			X
46	The Creation of Community Centres	X			X

The structure of projects is as follow:

- a) Soft infrastrukture, 17 projects
- b) Hard Infrastrukture, 29 projects

Total value of identified investement projects is **41,598,323 Euros**

Planned sources of finance are:

- 1) Munnicipalty 17.5%
- 2) Community 5.1%
- 3) Donators 77.4%

Detailed owervied of projects is shown as in the Table 8.

VIII. LED PROJECT IMPLEMENTATION PLAN

No.	Project Title	Total Amount	Funds/ Resources (%)			Implementing Partners	Duration	Starting Date	Beneficiaries
			Municipality	Community	Donors				
1	Training of administrative staff who deal directly with business issues	825	50	-	50	Local Government Donors	1 month	15.01.2005	Local Government, Business community
2	Business community training in administrative procedures for the start up of new businesses	6,625	50	-	50	Local Government Donors	2 months	15.02.2005	Local Government, Business community
3	Joint Training of administrative staff and the business community	1,150	50	-	50	Local Government Donors	1 months	15.04.2005	Local Government, Business community
4	The formation of Business Associations	700	100	-	-	Local Government	1 months	02.05.2005	Local Government, Business community
5	Opening a one-stop-shop for business information	3,500	60	-	40	Local Government Donors	1 months	01.06.2005	Local Government, Business community
6	The creation of a Tariff Commission	72,000	10	-	90	Local Government Donors	3 years	01.07.2005	Local Government, Community
7	Seamstress training of women who are the head of their household	23,650	30	-	70	Local Government Donors	3 years	01.05. 2005	Local Government, Women who are head of their household
8	The Health campaign for women and the family	4,200	30	-	70	Local Government Donors	1 year	01.05.2005	Local Government, Community
9	Creation of a website	5,250	100	-	-	Local Government	3 months	01.03.2005	Local Government, Business community
10	Project for facilitating investments	104,925	100	-	-	Local Government	3 years	03.01.2005	Local Government, Community

11	Infrastructure in rural zones	1,440,230	40	30	30	Local Government, Donors, Community	3 years	01.03.2005	Local Government, Community
12	Infrastructure in business zones	1,328,400	10	-	90	Local Government Donors	3 years	01.04.2005	Local Government, Business community
13	Cadastre of underground infrastructure	7,500	100	-	-	Local Government	2 years	01.04.2005	Local Government, Community
14	Creation of Industrial Parks	27,100,000	10	-	90	Local Government Donors, Community	2 years	01.06.2006	Local Government, Business community
15	Creation of Business Incubators	27,000	50	10	40	Local Government Donors, Community	3 months	02.05.2005	Local Government, Business community
16	Creation of a Business Advice Centre	23,000	50	-	50	Local Government Donors	3 years	01.09.2005	Local Government, Business community
17	Project for new entrepreneurs	2,000	30	-	70	Local Government Donors	1 month	01.09.2005	Local Government, Community
18	Production of mineral water	295,000	30	-	70	Local Government Donors	1 year	01.03.2006	Local Government, Business community
19	Changing crops on both banks of the River Drenica	18,000	100	-	-	Local Government, Farmers	1 year	01.02.2005	Local Government farmers
20	Increasing Fruit stock in rural areas	90,000	30	-	70	Local Government Donors	3 years	01.07.2005	Local Government farmers
21	Construction of cattle shelters	165,000	40	10	50	Local Government, Community Donors	2 years	02.05.20 05	Donors, Community,
22	Increasing animals stocks	148,700	40	10	50	Local Government, Community Donors	3 years	01.09. 2005	Local Government farmers
23	Creation of Milk Collection Centres	63,280	20	10	70	Local Government, Community Donors	1 year	01.03.2005	Local Government farmers
24	Fixed Telephone lines	550	80	20	-	Local Government, Community	3 years	02.01.2005	Local Government, Community

25	Infrastructure in urban areas	1,099,865	25	25	50	Local Government, Community Donors	3 years	01.03.2005	Local Government, Community
26	Regional Roads: Drenas – Guri i Plakes - Fushë Kosovë	910,000	30	20	50	Local Government, Community, Central Government	1 year	02.05. 2005	Local Government, Community, Central Government
27	Infrastructure in the martyr's quarters "Drenasi i Ri"	1,946,718	25	50	35	Local Government Donors, Central Government	3 years	01.06. 2005	Martyr's families, Local Government
28	Ring road (UÇK Street)	120,000	50	-	50	Local Government Donors	3 months	01.07. 2005	Local Government, Community
29	Traffic congestion (construction of roundabouts)	30,000	50	-	50	Local Government Donors,	2 months	01.06. 2005	Local Government, Community
30	The underpass at the railway crossing	650,00	5	-	95	Local Government, Community, Central Government	1 year	01.06.2006	Local Government, Community, Central Government
31	The Asphaltting of roads;Drenas-Abri, Dodonë ,City Centre, Sankoc, Vasilevë, Vuçak	1,277,145	60	10	30	Local Government, Community, Central Government	3 years	01.03.2005	Local Government, Community
32	Water supply system in Bushat, Verbovc, Tersteniku II and Drenasi III	310,230	50	-	50	Local Government Donors	3 years	02.05.2005	Local Government, Community
33	School infrastructure in Drenasi II, Drenasi i Ri, Negrovc, Polluzh	714,000	25	10	65	Local Government Donors, Central Government	3 years	01.03. 2005	Local Government, Community
34	Professional Qualifications Centre	262,500	25	-	75	Local Government Schools Donors	1 year	02.05. 2005	Local Government Pupils Business community
35	Management of the Drenica riverbed	359,980	30	-	70	Local Government Donors	3 years	01.07.2005	Local Government, Community
36	Ramps/slopes for disabled persons	22,250	30	-	70	Local Government Donors	2 months	01.03. 2005	Local Government Disabled persons
37	Creation of green fields in the City	115,800	60	10	30	Local Government, Community Donors	3 years	01.03. 2005	Local Government, Community

38	The renovation of school environments	30,000	50	-	50	Local Government Donors	3 years	02.05. 2005	Pupils, Teachers
39	Improvement of Vasileva Lakes	775,000	5	-	95	Local Government Donors	2 years	01.06. 2006	Local Government, Local community
40	Workshop for the installation and maintenance of catalytic convertors	40,000	30	-	70	Local Government Donors	6 months	01.06. 2005	Local Government, Handicapped association
41	Renovation of Skenderbeu Square	820,000	40	-	60	Local Government Donors	1 year	01.03. 2006	Local Government, Community
42	Reconstruction of damaged houses and preparation for occupation	800,000	20	-	80	Local Government, Donors, Diaspora, Central Government	3 years	01.04. 2005	Local Government Social Cases Community
43	Sports/Recreation Centres in the city	16,100	50	-	50	Local Government Donors	6 months	01.03. 2005	Youth, Sports enthusiasts
44	Cleaning the River Drenica	1,250	90	-	10	Local Government Donors	1 year	01.03. 2005	Local Government, Community
45	Cleaning Public Spaces	36,000	100	-	-	Local Government	1 year	01.03. 2005	Local Government, Community
46	Creation of Community Centres	330,000	100	-	-	Local Government	3 years	01.03. 2005	Local Government, Community
	Gjithsej	41,598,323	17.5%	5.1%	77.4%				

PROJECTS DESCRIPTION

<p align="center"><u>Project 1:</u> <u>Training administrative staff who deal directly with business issues</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Improvement of services</u></p>
<p><u>A brief description of the project</u></p> <p>The local government will undertake the training of Administrative staff whose aims are to be able to provide the necessary services for businesses as correct, as professional and as fast as possible. This type of training will have a direct influence on the creation of the biggest confidence boost to relations between the local administration and the business community.</p>	
<p><u>Expected results</u></p> <ul style="list-style-type: none"> - Local administration will be more effective - The recognition and elimination of obstacles to the business community 	<p><u>Target Groups</u></p> <ul style="list-style-type: none"> - Local Government - Business Community
<p><u>Participation</u></p> <ul style="list-style-type: none"> - Local Government - Donors - Institutions 	<p><u>Project Contributors</u></p> <ul style="list-style-type: none"> - Project Leader - Potential financiers - Technical assistance (advice)
<p><u>Preconditions</u></p> <ul style="list-style-type: none"> - Local government interest in the training. - The existence of facilities (halls) - The professional preparation of employees 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - The degree of dedication of participants in the training
<p><u>Costs</u></p> <p>Value of investments 825 €</p>	
<p><u>Duration</u></p> <p align="center">1 Month</p>	<p><u>Work beginning</u></p> <p align="center">15 January 2005</p>

<p><u>Project 2:</u> <u>Business community training in administrative procedures for the start up of new businesses</u></p>	<p><u>Nature of Programme:</u> <u>The increase of partnerships</u></p>
<p><u>A brief description of the project</u></p> <p>The local government will undertake the training of the business community, so that they obtain the essential information for the rules and procedures that are necessary to facilitate business, such as: requirements for business registration, obtaining a work permit, construction permit, utilisation of communal land for their needs, community taxes and obligations, etc.</p>	
<p><u>Expected results</u></p> <ul style="list-style-type: none"> - Businesses will be informed - Identification of obstacles and their elimination 	<p><u>Target Groups</u></p> <ul style="list-style-type: none"> - Local Government - Business Community
<p><u>Participation</u></p> <ul style="list-style-type: none"> - Local Government - Donors - Institutions 	<p><u>Project Contributions</u></p> <ul style="list-style-type: none"> - Project Leader - Potential Financiers - Technical assistance (advice)
<p><u>Preconditions</u></p> <ul style="list-style-type: none"> - Training arrangements - Local government support for business training - The existence of facilities (halls) 	<p><u>Risk factor</u></p> <ul style="list-style-type: none"> - The degree of dedication of participants
<p><u>Calculated costs</u></p> <p>Value of investments 6,625 €</p>	
<p><u>Duration</u></p> <p style="text-align: center;">2 months</p>	<p><u>Work beginning</u></p> <p style="text-align: center;">15 February 2005</p>

<p align="center"><u>Project 3:</u> <u>Joint Training of administrative staff and the business community</u></p>	<p align="center"><u>Nature of Programme:</u> <u>The increase of partnerships</u></p>
<p><u>A brief description of the project</u></p> <p>The training aims to create a suitable environment for better communication with the aim of advancing partnerships between local government and the business community.</p>	
<p><u>Expected results</u></p> <ul style="list-style-type: none"> - Improving co-operation between local government and the business community - Suitable information - The reduction of business failures - Increasing the contributions to the private sector in the municipality budget. 	<p><u>Target Groups</u></p> <ul style="list-style-type: none"> - Existing businesses - providing necessary information. - New Businesses - Local Government – Information about business needs.
<p><u>Participation</u></p> <ul style="list-style-type: none"> - Local government - International Organisations - Business Community 	<p><u>Project Contributions</u></p> <ul style="list-style-type: none"> - Project Supporter - Project Manager - Financial and Technical support
<p><u>Preconditions</u></p> <ul style="list-style-type: none"> - Training arrangements - Local government support for business training - The existence of facilities (halls) 	<p><u>Risk Factors</u></p> <ul style="list-style-type: none"> - The impossibility of including the entire business community - The low level of living standards
<p><u>Calculated Costs</u></p> <p>Value of investments..... 1,150 €</p>	
<p><u>Duration</u></p> <p align="center">1 month</p>	<p><u>Work Beginning</u></p> <p align="center">15 April 2005</p>

<p align="center"><u>Project 4:</u> <u>The formation of Business Associations</u></p>	<p align="center"><u>Nature of Business:</u> <u>The increase of partnerships</u></p>
<p><u>A brief description of the project:</u></p> <p>Until now, the Drenas Municipality has never had such an association; which will summarise business needs and present them to the local government, Ministries or Donors. The formation of this association will enable the facilitation and advancement of businesses while overcoming the possible obstacles facing them in their employment, and increasing their co-operation and influence in local and central government.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Better co-ordination between businesses and local government - A rise in transparency between local government and businesses (through associations) - Responsibility improves relations between local government and association 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Business Community - Local Government - Citizens
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Community - Business Community 	<p><u>Project Contributions.</u></p> <ul style="list-style-type: none"> - Business Community - Local Government - Citizens
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - The existence of a large number of businesses - Some businesses interested in the association. - Local government support 	<p><u>Risk Factor:</u></p> <ul style="list-style-type: none"> - Poor business arrangements - Negative indications of groups
<p><u>Calculated Cost</u></p> <p>Value of Investments..... 700 €</p>	
<p><u>Duration:</u></p> <p align="center">1 month</p>	<p><u>Work Beginning:</u></p> <p align="center">02 May 2005</p>

<p align="center"><u>Project 5:</u> <u>Opening a one-stop-shop for business information</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Improvement of services</u></p>
<p><u>A brief description of the project:</u></p> <p>In order to help businesses, make better use of the time of public companies, and eliminate bureaucracy in administrative bodies, the local government needs to establish an effective office to deal with administrative matters and cover all the procedures for obtaining documents, permits, licences etc.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Time rationalisation - An increase in the effectiveness of administrative authorities. - An increase in business confidence in local government 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Business Community - Local Government
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Business Community - Local Media - Donors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Financial and Technical Assistance - Publicity
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Local Government Interest - Interest of the Business community - Location 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Budget - Interested groups
<p><u>Calculated costs</u></p> <p>Value of investments..... 3,500 €</p>	
<p><u>Duration:</u></p> <p align="center">1 month</p>	<p><u>Work beginning:</u></p> <p align="center">1 June 2005</p>

<u>Project 6:</u> <u>The creation of a Tariff Commission</u>	<u>Nature of Programme:</u> <u>Improvement of Services</u>
<u>A short description of the project:</u> The non-payment of up to 100% of tariffs by a proportion of the population and disputes over the items included in the tariffs makes the implementation of this project imperative. The complaints of landlords will be resolved by this Commission in a correct and professional manner, with the intention of creating conditions for the best possible use of the irrigation system, while achieving high output.	
<u>Expected results:</u> - Resolution of contests - Application of the irrigation system and agrotechnical needs	<u>Target Groups:</u> - Local Government - Community
<u>Participants:</u> - Local Government	<u>Project Contributions:</u> - Financial and technical assistance
<u>Preconditions:</u> - Assessment of tariffs - Irrigation system	<u>Risk Factors:</u> - Groups with unique interests - The lack of documents
<u>Calculated costs:</u> Value of investments..... 72,000 €	
<u>Duration:</u> 3 years	<u>Work beginning:</u> 1 July 2005

<u>Project 7:</u> <u>Seamstress training of women who are head of their household</u>	<u>Nature of Programme:</u> <u>The training of women</u>
<u>A brief description of the project:</u> With the aim of enabling women to obtain professional qualifications for their engagement in business, training arrangements in the seamstress profession for women who are the head of their household is planned so that in the future they would have more opportunities to engage in their profession and respective jobs.	
<u>Expected results:</u> <ul style="list-style-type: none"> - Womens' capability - Employment 	<u>Target Groups:</u> <ul style="list-style-type: none"> - Women who are head of their household - Community - Local Government
<u>Participants:</u> <ul style="list-style-type: none"> - Local Government - Donors 	<u>Project Contributions:</u> <ul style="list-style-type: none"> - Technical assistance - Financial support
<u>Preconditions:</u> <ul style="list-style-type: none"> - Womens' willingness to participate - Local Government preparations - Community involvement 	<u>Risk Factors:</u> <ul style="list-style-type: none"> - Lack of investment - Reduction in donations
<u>Calculated Costs:</u> Materials and lectures 5,100 € Equipment 17,550 € Total 23,650 €	
<u>Duration:</u> 3 years	<u>Work Beginning:</u> 1 May 2005

<u>Project 8:</u> <u>The Health campaign for women</u> <u>and the family</u>	<u>Nature of Programme :</u> <u>Health Education</u>
<u>A short description of the project:</u> Due to the low living standards in rural areas and the lack of knowledge about health, contagious diseases etc, its necessary to hold advice meetings. The local government, in co-operation with the office of gender equality, has planned this project which, at the very least, will improve the situation.	
<u>Expected results:</u> <ul style="list-style-type: none"> - Health improvement - Increased knowledge about health - Preventing the spreading of different diseases 	<u>Target Groups:</u> <ul style="list-style-type: none"> - Women - Community
<u>Participants:</u> <ul style="list-style-type: none"> - Local Government - Community - Donors 	<u>Project Contributions:</u> <ul style="list-style-type: none"> - Technical assistance - Information - Financial support
<u>Preconditions:</u> <ul style="list-style-type: none"> - Existing projects - Professional personnel - Community participation 	<u>Risk Factors :</u> <ul style="list-style-type: none"> - Lack of donations - Low participation of women
<u>Calculated costs :</u> Investment value..... 4,200 €	
<u>Duration:</u> 1 years	<u>Work beginning :</u> 1 May 2005

<p align="center"><u>Project 9:</u> <u>Creation of a website</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Information</u></p>
<p><u>A short description of the project:</u></p> <p>All the activities which are conducted in the Drenas Municipal Assembly are not known about by the public; opening a website will be the best possible introduction to the position, existing resources, economic situation, health infrastructure, education, culture etc of the Municipality. Of prime importance will be the ability to inform investors of the possible conditions and projects waiting to be undertaken.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Publicising the existing situation in the Drenas Municipality - Investor interest. 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Local Government - Community - Businesses
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Central Government 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Technical and financial assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Local Government support - Interest in opening a website 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Lack of Financial assets
<p><u>Calculated costs:</u></p> <p>Value of Investments..... 5,250 €</p>	
<p><u>Duration:</u></p> <p align="center">3 Months</p>	<p><u>Work beginning:</u></p> <p align="center">1 March 2005</p>

<u>Project 10:</u> <u>Project for facilitating investments</u>	<u>Nature of Programme:</u> <u>Development Programme</u> <u>Encouragement of new businesses</u>
<u>A short description of the project:</u> Any assistance in favourably influencing economic development and helping interested business investors would be of great importance. For example, the identification of business needs and the possibilities of local government relief such as: the availability of locations and business construction land, lowering of tariffs for construction permits for construction land etc.	
<u>Expected results:</u> <ul style="list-style-type: none"> - Influencing Businesses - Attracting Investments - Good co-operation between local government and businesses - Economic development. 	<u>Target Groups:</u> <ul style="list-style-type: none"> - Businesses - Community - Investors
<u>Participants:</u> <ul style="list-style-type: none"> - Local Government - Businesses - Community 	<u>Project Contributions:</u> <ul style="list-style-type: none"> - Completion of regulations - Offers of support - Acceptance of change
<u>Preconditions:</u> <ul style="list-style-type: none"> - That these needs are understood and have local government support. - Co-relation of business works. - Community Interest 	<u>Risk Factors:</u> <ul style="list-style-type: none"> - The interests of groups - The non-utilisation of the assistance by various businesses.
<u>Calculated costs:</u> Value of Investments..... 104,925 €	
<u>Duration:</u> 1 year	<u>Work beginning:</u> 3 January 2005

<u>Project 11:</u> <u>Infrastructure in rural zones</u>	<u>Nature of Programme:</u> <u>Road Infrastructure</u>
<p><u>A short description of the project:</u></p> <p>Ensuring optimal infrastructure will influence the preservation of rural residences and will hinder the uncontrolled migration of citizens from rural residences into urban areas. The Project rationale is the building of organised infrastructure in rural areas and to prevent the creation of residences near infrastructure.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - The raising of living standards in rural residences. - Advancing Business Activities - Lowering the unit costs of the expenses of infrastructure 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Community - Local Government - Education, Health, Culture - Marginalised groups.
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Central Government - Donors - Investors - Community 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Technical and financial assistance - Participation - Media
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Local Government support - Community interest - Media 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Groups with unique interests - The quality of project achievements
<p><u>Calculated costs:</u></p> <p>Preparatory works..... 37,000 € Construction works1,403,230 € Total.....1,440,230 €</p>	
<p><u>Duration:</u></p> <p style="text-align: center;">3 years</p>	<p><u>Work beginning:</u></p> <p style="text-align: center;">1 March 2005</p>

<u>Project 12:</u> <u>Infrastructure in business zones</u>	<u>Nature of Programme:</u> <u>Road Infrastructure</u>
<p><u>A short description of the project:</u></p> <p>Taking into account the dynamics of new businesses and their location in unsuitable sites, through this project the local government will preserve agricultural land by creating better conditions for the location of businesses in non-agricultural land. With the creation of this zone, businesses of all kinds will profit from lowered costs, suitable infrastructures such as roads, pavements, canals, water supply, telephone, access to the Prishtinë-Pejë motorway, proximity to the airport etc.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Preservation of Agricultural land - Rationalisation of construction land - Business activity connections within zones - Creation of job vacancies - Various structures of business 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Business Community - Local Government - Increasing the focus of business opportunities.
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Ministry - Investors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Management of Project - Property - Financial and Technical assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Location of Business Zone - The main communication arteries (roads, railways, and aerial) - Ownership 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Lack of Financial support - Time factor - Group interests.
<p><u>Calculated costs:</u></p> <p>Preparatory works.....122,400€ Construction works.....1,206,000€ Total.....1,328,400€</p>	
<p><u>Duration:</u></p> <p style="text-align: center;">3 years</p>	<p><u>Work beginning:</u></p> <p style="text-align: center;">1 April 2005</p>

<p align="center"><u>Project 13:</u> <u>Cadastre of underground infrastructure</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Infrastructure</u></p>
<p><u>A short description of the project:</u></p> <p>The completion of a cadastre (register) of underground infrastructure needs to be undertaken to ensure the correct recording of information on underground installations and underground structures/chambers/pipes/cables etc, especially for urban areas within the Municipality. The underground installations and existing subterranean structures will be marked on the geodesy plans for the purpose of maintenance of infrastructure and for the requirements of urban planning.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - The completion of cadastre information for installation and subterranean buildings - The necessary helpful information for the composition of a development plan. 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Local Government - Public Companies (PTK, KEC) - Community - Department of Urbanisation
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Central Government - Donors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Technical and financial assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Municipal staff - Urban Plans, - Geodesy base 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Group interests - The degree of commitment to the completion of the project
<p><u>Calculated costs:</u></p> <p>Value of Investments 7,500 €</p>	
<p><u>Duration:</u></p> <p align="center">2 years</p>	<p><u>Work beginning:</u></p> <p align="center">1 April 2005</p>

<u>Project 14:</u> <u>Creation of Industrial Parks</u>	<u>Nature of Programme:</u> <u>Improvement Infrastructure</u>										
<p><u>A short description of the project:</u></p> <p>Provision of industrial and associated activities within a defined location in industrial (business) zones, while creating the possibility of links between businesses. The other spaces in the industrial (business) zones will be occupied by both simple and complex industries.</p>											
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Increased and improved conditions for both simple and complex industries. - The exploitation of practical space and infrastructure - Accumulation of business activities. - The creation of new job vacancies. 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Complex and production businesses - Local Government 										
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Central Government - Local Government - Business Community - Investors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Technical and financial assistance 										
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Location - Urban plan 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Lack of interested groups - Lack of investors 										
<p><u>Calculated costs:</u></p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 80%;">1. Project proposal and analysis of location.....</td> <td style="text-align: right;">200,000</td> </tr> <tr> <td>2. Infrastructure</td> <td style="text-align: right;">2,800,000</td> </tr> <tr> <td>3. Construction (120 buildings x 100 m² x 200 €)</td> <td style="text-align: right;">24,000,000</td> </tr> <tr> <td>4. Supervision</td> <td style="text-align: right;">100,000</td> </tr> <tr> <td style="text-align: right;">Total</td> <td style="text-align: right;">27,100,000 €</td> </tr> </table>		1. Project proposal and analysis of location.....	200,000	2. Infrastructure	2,800,000	3. Construction (120 buildings x 100 m ² x 200 €)	24,000,000	4. Supervision	100,000	Total	27,100,000 €
1. Project proposal and analysis of location.....	200,000										
2. Infrastructure	2,800,000										
3. Construction (120 buildings x 100 m ² x 200 €)	24,000,000										
4. Supervision	100,000										
Total	27,100,000 €										
<p><u>Duration:</u></p> <p style="text-align: center;">2 years</p>	<p><u>Work beginning:</u></p> <p style="text-align: center;">1 June 2006</p>										

<u>Project 15:</u> <u>Creation of Business Incubators</u>	<u>Nature of Programme:</u> <u>Encouragement of new businesses</u> <u>Advancement of small and basic businesses</u>
<u>A short description of the project:</u> Based on the current state of the economy and the influence that SMEs will have in the future, the establishment of a business incubator will be of unique importance. The incubator will be the promoter of many different economic activities, which will encourage different groups and new businesses. The functional working space offers access to advice and speedy service, with the possibility of decreasing the expenses of small and basic businesses, while the basic businesses established in the incubator would be rent-free.	
<u>Expected results:</u> <ul style="list-style-type: none"> - Encouragement of new businesses - Advancement of family businesses - Improvement of the working environment - Increased job vacancies 	<u>Target Groups:</u> <ul style="list-style-type: none"> - New businesses - Family businesses - Unemployed (youth, females)
<u>Participants:</u> <ul style="list-style-type: none"> - Local Government - Donors 	<u>Project Contributions:</u> <ul style="list-style-type: none"> - Building, management and financial participation - Technical preparations of the working space - Advice from Municipal personnel - Technical support - Financial support
<u>Preconditions:</u> <ul style="list-style-type: none"> - The existence of the appropriate building for incubators. - Local government preparations for participation. - The necessary personnel for management. - Donor interest - Business interest 	<u>Risk Factors:</u> <ul style="list-style-type: none"> - Donors' interest - Unforeseen decisions of local government
<u>Calculated costs:</u> Value of Investments 27,000 €	
<u>Duration:</u> 3 months	<u>Work beginning:</u> 2 May 2005

<u>Project 16:</u> <u>Creation of a Business Advice Centre</u>	<u>Nature of Programme:</u> <u>Helping new businesses</u>
<u>A short description of the project:</u> The Business community still does not have the experience and necessary confidence to begin activities, and an Advice Centre would help in giving professional advice to new businesses, such as: services, finance, business plans, course arrangements and seminars. To begin with these services will be free of charge.	
<u>Expected results:</u> <ul style="list-style-type: none"> - The training of new businesses - An increase in the number of businesses - Employment 	<u>Target Groups:</u> <ul style="list-style-type: none"> - New Businesses - Existing Businesses - Community
<u>Participants:</u> <ul style="list-style-type: none"> - Local Government - Donors 	<u>Project Contributions:</u> <ul style="list-style-type: none"> - Office-building advice - Advice staff - Financial support - Technical support
<u>Preconditions:</u> <ul style="list-style-type: none"> - The existence of the office building. - The preparation of local government for participation - The necessary staff for advice 	<u>Risk Factors:</u> <ul style="list-style-type: none"> - Failure to activate the Advice Centre - Lack of support from donors
<u>Calculated costs:</u> Value of Investments..... 23,000€	
<u>Duration:</u> 1 month	<u>Work beginning:</u> 1 September 2005

<u>Project 17:</u> <u>Project for New Entrepreneurs</u>	<u>Nature of Programme:</u> <u>Business Education</u>
<u>A short description of the project:</u> The lack of tradition for enterprise, especially in the younger generation, presents the timely need for the realization of this project. It will create possibilities for education and a culture for enterprise. The project will ensure conditions, support and information for young people to start their enterprises.	
<u>Expected results:</u> - Young people - Business Community - Civil society - Marginalised groups	<u>Target Groups:</u> - Business Community - Education - Local Government
<u>Participants:</u> - Local Government - Education Directory - Donors	<u>Project Contributions:</u> - Technical and financial assistance
<u>Preconditions:</u> - Location - Proximity with the business incubator - Number of young people	<u>Risk Factors:</u> - The project will actually start - Failure to act justly with the target groups.
<u>Calculated costs:</u> Value of Investments 2,000 €	
<u>Duration:</u> 1 month	<u>Work beginning :</u> 1 September 2005

<p align="center"><u>Project 18:</u> <u>Production of mineral water</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Production activities</u></p>
<p><u>A short description of the project:</u></p> <p>With the intention of utilising natural resources and increasing production capacities, the objective of this project will be accomplished in fixed locations determined by the local government. There will be publication of the tender for possible investors, who are needed to fund the various phases of the project according to the plan, from sourcing the mineral water to final production, while increasing the necessary construction capacities and technological equipment. Employment of community citizens will be achieved.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Utilisation of mineral water resources - Creation of new job vacancies - Supplying consumers with high quality mineral water 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Local Government - Community - Production Businesses
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Investors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Location and Project - Financial support - Investment programme.
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - - Reserves - Market 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Group interests - The lack of serious investors
<p><u>Calculated costs:</u></p> <p>Value of Investments 295,000 €</p>	
<p><u>Duration:</u></p> <p align="center">1 year</p>	<p><u>Work beginning:</u></p> <p align="center">1 March 2006</p>

<p align="center"><u>Project 19:</u> <u>Changing crops on both banks of the River Drenica</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Land utilisation</u> <u>Vegetable planting</u></p>
<p><u>A short description of the project:</u></p> <p>Even though the ground has been suitable for intensive crop cultivation, until now this surface was planted with grain crops which are not profitable and which do not generate employment. The project for changing the crops will help farmers in orienting themselves in the vegetable market, which will be beneficial: more employment, bigger profits from these crops, better and rational utilisation of agricultural land.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - An increase in the production of vegetables - Rational utilisation of the land - Increasing employment - Development of rural zones 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Farmers - Rural community - Society in general
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Farmers - Donors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Technical and financial assistance - Project Manager
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Existing conditions (Land, Water) - Local Government support - Interest of farmers 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Natural conditions - Interests of unique groups - Lack of financial support
<p><u>Calculated costs:</u></p> <p>Seeds..... 5,000 € Fertilizers 6,000 € Protecting equipment..... 4,000 € Variable expenses 3,000 € Total..... 18,000 €</p>	
<p><u>Duration:</u></p> <p align="center">1 year</p>	<p><u>Work beginning:</u></p> <p align="center">1 February 2005</p>

<u>Project 20:</u> <u>Increasing Fruit stock in rural areas</u>	<u>Nature of Programme :</u> <u>Development of arboriculture</u> <u>Establishing plantations</u>
<u>A short description of the project:</u> Based on climatic data, favourable conditions exist for establishing fruit plantations (apples, pears, plums, cherries etc). Local farmers do not fill large open spaces with fruit, because the majority of them cultivate fruit only for their own needs; but in order for farmers to make profits it is necessary for regular plantations to be established.	
<u>Expected results:</u> <ul style="list-style-type: none"> - The development of Arboriculture - A better use of the land - Creation of sustainable employment 	<u>Target Groups:</u> <ul style="list-style-type: none"> - Farmers - Community - Local Government
<u>Participants:</u> <ul style="list-style-type: none"> - Local Government - Farmers - Donors 	<u>Project Contributions:</u> <ul style="list-style-type: none"> - Necessary advice - Participation - Financial assistance
<u>Preconditions:</u> <ul style="list-style-type: none"> - Interest of farmers - Local Government preparations 	<u>Risk Factors:</u> <ul style="list-style-type: none"> - Lack of investments - Groups with unique interest
<u>Calculated costs:</u> Sapling buying 81,000 € Variable expenses..... 9,000 € Total..... 90,000 €	
<u>Duration:</u> 3 years	<u>Work beginning:</u> 1 July 2005

<u>Project 21:</u> <u>Construction of cattle shelters</u>	<u>Nature of Programme:</u> <u>Infrasructure in Agriculture</u>
<p><u>A short description of the project:</u></p> <p>With regard to the current situation in the stockbreeding industry, especially the condition of cattle shelters, there are many cattle shelters which were damaged during the war and most are not in a satisfactory condition to hold animals. Steps need to be taken to improve the situation, and this will greatly influence the improvement of the infrastructure for stock breeding as well as influence greater production output.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Improvement in infrastructure - Increasing the production of stock-breeding - Assisting farmers 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Farmers - Community
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Donors - Farmers 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Advice - Financial assistance - Participation
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Co-operation with farmers - Co-operation with donors 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Lack of investments - Group interests
<p><u>Calculated costs</u></p> <p>Construction Work160,000 € Variable expenses 5,000 € Total..... 165,000 €</p>	
<p><u>Duration:</u></p> <p style="text-align: center;">2 years</p>	<p><u>Work beginning:</u></p> <p style="text-align: center;">2 May 2005</p>

<u>Project 22:</u> <u>Increasing animals stocks</u>	<u>Nature of Programme:</u> <u>Stock improvement</u>
<p><u>A short description of the project:</u></p> <p>It is necessary to improve the quality of stock with the inclusion of pedigree races in order to increase stock production. This in turn will contribute too much higher production than with native breeds, which are still present throughout the municipality.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Increasing animal stocks - Increasing production - Increasing employment 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Farmers - Community - Local Government
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Farmers - Donors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Technical assistance - Participation - Financial assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Interest of farmers - Adequate nourishment - Adequate infrastructure 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - The lack of investments - Health care
<p><u>Calculated costs:</u></p> <p>Preparatory works..... 3,000 € Cattle buying145,700 € Total148,700 €</p>	
<p><u>Duration:</u></p> <p style="text-align: center;">3 years</p>	<p><u>Work beginning:</u></p> <p style="text-align: center;">1 September 2005</p>

<u>Project 23:</u> <u>Creation of Milk Collection Centres</u>	<u>Nature of Programme:</u> <u>Development of farming products</u>
<p><u>A short description of the project:</u></p> <p>Based on the number of cattle, a large number of farmers have excessive milk production. The aim is to establish milk collection centres to collect the superfluous milk from the Drenas villages and encourage farmers.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Increasing farmers' profits - Increasing animal stocks - Employment 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Farmers - Community - Local Government
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Donors - Farmers - Local Government 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Financial support - Participation - Technical assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Superfluous milk - Interest of farmers - Local Government support for the formation of this centre 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Lack of donations - Imports
<p><u>Calculated costs:</u></p> <p>Preparatory works.....1,280 € Construction works40,000 € Purchasing machinery 22,000 € Total..... 63,280 €</p>	
<p><u>Duration:</u></p> <p style="text-align: center;">1year</p>	<p><u>Work beginning:</u></p> <p style="text-align: center;">1 March 2005</p>

<p align="center"><u>Project 24:</u> <u>Fixed Telephone lines</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Improvement of Infrastructure</u></p>
<p><u>A short description of the project:</u></p> <p>Taking into consideration citizens' demands for more convenient and practical communication and conditions, it is important for people that the expansion of the telephone network reaches every residence. The project will enable the involvement of post offices within the local community, with the laying of cables in each residence as well as encouraging people to use this network.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Convenient communication and low costs - Better use of time - The possibility of all Community residents being able to use electronic media. 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Community - Educational institutions, Health, culture - Communities
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Telecom - Local Government - Investors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Investments and Projects - Technical support - Financial support
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - The existence of Post-offices - Locations for new Post-offices throughout the local community 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Unfair competition and monopoly - Lack of investments
<p><u>Calculated costs:</u></p> <p>Value of Investments..... 550 €</p>	
<p><u>Duration:</u></p> <p align="center">3 years</p>	<p><u>Work beginning:</u></p> <p align="center">2 January 2005</p>

<u>Project 25:</u> <u>Infrastructure in urban zones</u>	<u>The nature of Programme:</u> <u>Road infrastructure</u>
<p><u>A short description of the project:</u></p> <p>With the low level of infrastructure in urban areas, its imperative that this project be accomplished to ensure that people living in urban housing have roads, pavements, parking spaces, good and functioning communications, connection to water and sewage services, and sports and recreational services, while undertaking the fundamental demands of living, employment and leisure time of contemporary urban life.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - The creation of contemporary urban type residences - An improvement in the interaction between built-up areas and open areas - The rationalization of communication - The improvement of living standards 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Young people - Urban Communities - Disabled persons - Functional zones inside the city
<p><u>Project participants:</u></p> <ul style="list-style-type: none"> - Local Government - Community - Investors - Donors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Technical and financial assistance - Participation in the project
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Local Government support - Community support 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Groups with unique interests - Lack of Financial support
<p><u>Calculated costs:</u></p> <p>Preparatory works..... 26,000 € Construction works..... 1,073,865 € Total1,099,865 €</p>	
<p><u>Duration:</u></p> <p style="text-align: center;">3 years</p>	<p><u>Work beginning:</u></p> <p style="text-align: center;">1 March 2005</p>

<p align="center"><u>Project 26:</u> <u>Regional Roads: Drenas – Guri i</u> <u>Plakes - Fushë Kosovë</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Road infrastructure</u></p>
<p><u>A short description of the project:</u></p> <p>The aim of this project is to improve regional roads in the municipality in co-operation with neighbouring municipalities. The road will connect the residential areas of the Drenas municipality, shorten the distance to the capital city of Kosova and ease the traffic on the Drenas – Bushatë road. The neighbouring municipalities of Fushë Kosovë, Kastriotë, Kek-u, and Kosovo's railways have shown an interest in this road. The road is 7km in length and will be about 6.5m wide.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - The selection of motorways towards the capital city - Easing of the traffic on the Drenasë-Bushatë road - Connecting residences adjacent to this road 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Three municipal supporters of the project - Northwest residents of the municipality - Workers employed at KEC - Workers employed in the Railways
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Central Government (Transport Ministry) - Community - KEK - Railways - Stone-quarry "Ramiz Sadiku" 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Technical and financial assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Agreements reached between the three municipalities - Road track - Ideological project 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Low budget - Lack of participation of KEK and Kosovo's railways
<p><u>Calculated costs:</u></p> <p>Value of Investments..... 910,000</p>	
<p><u>Duration:</u></p> <p align="center">1 year</p>	<p><u>Work beginning:</u></p> <p align="center">May 2005</p>

<u>Project 27:</u> <u>Infrastructure in the martyr's quarters "Drenashi I Ri"</u>	<u>Nature of Programme:</u> <u>Road infrastructure</u>
<u>A short description of the project:</u> With the aim of carrying out the decision of the Municipal Assembly in relation to the urban plan for "Drenashi I Ri", and in order to begin the construction of housing, a starting point is necessary; creating infrastructure with the water, drainage, and electricity networks, and unused areas of land. The work will begin in "Drenashi I Ri" and is the second phase of the urban plan of 1986 in the "Drenashi I Ri" quarter.	
<u>Expected results:</u> <ul style="list-style-type: none"> - The fulfillment of the Municipal Assembly's decision for urbanisation. - Rationalisation of costs for infrastructure and the rationalisation of building land. - Residents location in urban areas 	<u>Target Groups:</u> <ul style="list-style-type: none"> - Martyr's families and disabled soldiers - Children without parents - Women who are head of their household
<u>Participants:</u> <ul style="list-style-type: none"> - Local Government - Donors - Central Government 	<u>Project Contributions</u> <ul style="list-style-type: none"> - Technical and financial assistance
<u>Preconditions:</u> <ul style="list-style-type: none"> - Location - Urban plan - Infrastructure in macro locations 	<u>Risk Factors:</u> <ul style="list-style-type: none"> - Low budget - Lack of donors
<u>Calculated costs:</u> Value of Investments.....1,946,718 €	
<u>Duration:</u> 3 years	<u>Work beginning:</u> 1 June 2005

<p align="center"><u>Project 28:</u> <u>Ring road (UÇK Street)</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Road Infrastructure</u></p>
<p><u>A short description of the project:</u></p> <p>The construction of the semi-circular ('ring') road around the city centre together with all the underground installations. The semi-circle is the road "14 Qërshori" by "Skenderbeu" Square, which begins from "Fehmi e Xhevë Lladrovci" street, is connected with Health street, parallel with the "Bashkimi" schoolyard, and then comes out onto "Skenderbeu" Square, which is then connected with "14 Qërshori" street. This road will be called UÇK Street.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Easing of the traffic from the city centre. - Ensuring citizen's mobility in "Skenderbeu" Square. - Making better use of public spaces for activities, displays etc. - Preservation of the environment. 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Drivers of vehicles - Residents of the city - Young people - Students - Police - Elderly - Marginalised groups
<p><u>Participants:</u></p> <ul style="list-style-type: none"> - Local Government - Police - Residents of urban areas - Business community - Donors 	<p><u>Project Contributions:</u></p> <ul style="list-style-type: none"> - Technical and financial assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Existing route - Accomplishment of "Skenderbeu" Square - Interests of residents 	<p><u>Risk Factors:</u></p> <ul style="list-style-type: none"> - Low budget - Groups of unique interest
<p><u>Calculated costs:</u></p> <p>Construction Work 90,000 € Installation Work..... 30,000 € Total.....120,000 €</p>	
<p><u>Duration:</u></p> <p align="center">3 months</p>	<p><u>Work beginning:</u></p> <p align="center">1 July 2005</p>

<u>Project 29:</u> <u>Traffic congestion (construction of roundabouts)</u>	<u>Nature of Programme:</u> <u>Road Infrastructure</u>
<u>A short description of the project:</u> Due to the problems on the roads within the city and the need to eliminate busy traffic and increase pedestrian security, we need to accomplish this project by building roundabouts to ensure permanent circulation of traffic. The construction of pedestrian zebra crossings will also be undertaken.	
<u>Expected results:</u> <ul style="list-style-type: none"> - Traffic order - Car mobility without obstacles - Pedestrian mobility without obstacles - Preservation of Environment 	<u>Target Groups:</u> <ul style="list-style-type: none"> - Traffic Participants - Citizens - Local Government - Traffic Police
<u>Participants:</u> <ul style="list-style-type: none"> - Local Government - Ministry of Transport - Donors 	<u>Project Contributions:</u> <ul style="list-style-type: none"> - Technical and financial support - Project Management - Finance
<u>Preconditions:</u> <ul style="list-style-type: none"> - Location (Municipal Ownership) - Citizens' Interest - Support of Traffic Police 	<u>Risk Factors:</u> <ul style="list-style-type: none"> - Budget - Groups of narrow interests
<u>Calculated costs:</u> Track works 3,000 € Gravel works..... 12,000 € Asphalt works 12,000 € Horizontal and Vertical signs 3,000 € Total30,000 €	
<u>Duration:</u> 2 months	<u>Work beginning:</u> 1 June 2005

<p align="center"><u>Project 30:</u> <u>The underpass under the railway crossing</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Road Infrastructure</u></p>
<p><u>A brief description of project:</u></p> <p>Based on the large number of traffic accidents at the cross-roads between the railway and the Drenas – Bushat highway, the elimination of this junction is necessary. This will be achieved by this project, which is to construct an underpass on the Drenas – Bushat road, under the Drenas – Pejë railway line.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Elimination of accidents - Greater movement without obstacles for both types of transport - Ensuring safe movement for pedestrians. 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Users of the railway - Drivers of road vehicles - Pedestrians
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Central Government (Ministry of Trade and Industry) - Kosovo's railways 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Financial and technical assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - That the project is practical - Location 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Lack of financial resources - The lack of interest in coordinating activities between the local Government and Kosovo's railways.
<p><u>Calculated cost:</u></p> <p>Investment value..... 650,000 €</p>	
<p><u>Duration:</u></p> <p align="center">1 year</p>	<p><u>Work beginning:</u></p> <p align="center">1 June 2006</p>

Project 31: <u>The Asphalting of roads:</u> <u>Drenas-Abri,Dodonë,City</u> <u>Centre,Sankoc,Vasilevë,Vuqak</u>	<u>Nature of Programme:</u> <u>Road Infrastructure</u>
<u>A brief description of project:</u> Asphalting of roads in rural areas is planned, with the intention of improving traffic conditions for the residents of these places and increasing the investment possibilities of production service activities. Asphalting these roads connects all these places with the city centre, ensuring better health services, access to education, culture etc.	
<u>Expected results:</u> <ul style="list-style-type: none"> - Increasing residential living standards. - Stopping migration from villages to the city. - Easy communication. - The reduction of the costs of maintenance expenses for roads, cars, agricultural machinery, etc. 	<u>Target Groups:</u> <ul style="list-style-type: none"> - Community in rural areas - Institutions in rural areas - Service activities
<u>Participation:</u> <ul style="list-style-type: none"> - Local Government - Community - Central Government 	<u>Project contributions:</u> <ul style="list-style-type: none"> - Financial and technical support - Community participation
<u>Preconditions:</u> <ul style="list-style-type: none"> - Existence of track - Readiness of the community to participate in the project 	<u>Risk factors:</u> <ul style="list-style-type: none"> - Lack of investments- finances from fund raising - Lack of community participation.
<u>Calculated cost:</u> Preparatory works13,000 € Project fulfillment.....1,263,615 € Total1,277,145 €	
<u>Duration:</u> 3 years	<u>Work beginning:</u> 1 March 2005

Project 32: <u>Water supply system in Bushat,</u> <u>Verbovc, Tersteniku II and Drenasi</u> <u>III</u>	Nature of Programme: <u>Improvement of Infrastructure</u>
<u>A brief description of project:</u> To make full use of water sources in homes, distributed through the main network, with the intention of improving the living standards of residents in these areas.	
<u>Expected results:</u> <ul style="list-style-type: none"> - Improvements in living standards - Protection of the health of residents - Rationalisation of the cost of supplying drinking water to residents. 	<u>Target Groups:</u> <ul style="list-style-type: none"> - The residents of these areas - Institutions for health, education etc
<u>Participation:</u> <ul style="list-style-type: none"> - Local Government - Community - Donors - Investors 	<u>Project contributions:</u> <ul style="list-style-type: none"> - Financial and technical support - Participation - Donation - Investment
<u>Preconditions:</u> <ul style="list-style-type: none"> - Water sources - The interest of the local government and the community 	<u>Risk factors:</u> <ul style="list-style-type: none"> - Lack of donations, investors. - The lowering of residential standards.
<u>Calculated cost:</u> Preparatory works 6,230 € Project fulfillment..... 304,000 € Total 310,230 €	
<u>Duration:</u> 3 years	<u>Work beginning:</u> 2 May 2005

<p align="center"><u>Project 33:</u> <u>School infrastructure in Drenasi II,</u> <u>Drenasi i Ri, Negrovc, Polluzhë</u></p>	<p align="center"><u>Nature of Programme:</u> <u>School infrastructure</u></p>
<p><u>A brief description of project:</u></p> <p>Construction of school buildings according to current educational standards throughout the following locations: Drenasi II, Drenasi i Ri, Negrovc, Polluzhë.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Ensuring the necessary space according to current standards for the pupils of these locations - Increasing the level of education - Rationalisation of time needed for travel. 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Pupils - Parents - Teachers - Local Government
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Central Government - Donors 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Financial and technical assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - The confirmed locations - Projects - Number of pupils 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Lack of the financial resources - Immigration of citizens to other urban residential areas
<p><u>Calculated cost:</u></p> <p>Preparatory works14,000 € Construction works700,000 € Total714,000 €</p>	
<p><u>Duration:</u></p> <p align="center">3 years</p>	<p><u>Work beginning:</u></p> <p align="center">1 March 2005</p>

<u>Project 34:</u> <u>Professional Qualifications Centre</u>	<u>Nature of Programme:</u> <u>Regualifications</u>										
<p><u>A brief description of project:</u></p> <p>The intention is to train staff to be able to create professional reports/accounts for business needs, and especially for the current needs of SMEs. Arrangements for such a centre are being made, where they will prepare personnel and facilitate their requalification by teaching theory in school and the practical aspects at the professional centre, which will undertake working arrangements in co-operation with businesses and enterprises.</p>											
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Creation of personnel for professional jobs to the benefit of businesses - Businesses will rationalise their expenses - Creation of new job vacancies. 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Businesses - Secondary school students - Agegroups which are willing to requalify. 										
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Secondary schools - Education Directory - Donors - Non Governmental Organisations 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Financial and technical support - Project manager 										
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Location - The number of interested students - Business needs - Local Government interest - Schools' ability to proceed. 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Budget - Group interests 										
<p><u>Calculated cost:</u></p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 80%;">Preparatory works.....</td> <td style="text-align: right;">22,500 €</td> </tr> <tr> <td>Construction works.....</td> <td style="text-align: right;">85,000 €</td> </tr> <tr> <td>Craftsmanship work.....</td> <td style="text-align: right;">107,000 €</td> </tr> <tr> <td>Installation jobs</td> <td style="text-align: right;">48,000 €</td> </tr> <tr> <td>Total.....</td> <td style="text-align: right;">262,500 €</td> </tr> </table>		Preparatory works.....	22,500 €	Construction works.....	85,000 €	Craftsmanship work.....	107,000 €	Installation jobs	48,000 €	Total.....	262,500 €
Preparatory works.....	22,500 €										
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Total.....	262,500 €										
<p><u>Duration:</u></p> <p style="text-align: center;">1 year</p>	<p><u>Work beginning:</u></p> <p style="text-align: center;">2 May 2005</p>										

<p align="center"><u>Project 35:</u> <u>Management of the Drenica riverbed</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Improvement of the Environment</u></p>
<p><u>A brief description of project:</u></p> <p>Regulation of the Drenica riverbed aims to prevent flooding, which is very damaging to agricultural land and residences, to protect the water supply from being polluted and to make use of those areas adjacent to the riverbed for the creation of foot-paths for recreational activities.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Elimination of flooding - The possibility to use the land around the river - Creation of areas for recreational activities 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Residents - Farmers - Youth - Local Government
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Central Government - Donors 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Financial and technical support
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Government and community support 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Lack of financial resources - Low budget
<p><u>Calculated cost:</u></p> <p>Preparatory works..... 30,580 € Accomplished works..... 329,400 € Total 359,980 €</p>	
<p><u>Duration:</u></p> <p align="center">3 years</p>	<p><u>Work beginning:</u></p> <p align="center">1 July 2005</p>

<p align="center"><u>Project 36:</u> <u>Ramps/slopes for disabled persons</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Infrastructure</u></p>								
<p><u>A brief description of project:</u></p> <p>For a long time disabled persons have been neglected in the creation of suitable conditions for their involvement in society, and their increase in numbers after the war requires more attention to be paid to them. The "ramps/ slopes" project is necessary in order to make them more mobile and enable them to gain access to every public institution: school, government organisation, medical centre, trade centre, post office, market, etc.</p>									
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Making disabled persons more mobile - Increasing the involvement of disabled persons in society 	<p><u>Target Groups:</u></p> <ul style="list-style-type: none"> - Disabled persons - Civil society (contact with them) - Families of disabled persons - Local Government 								
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Humanitarian organisations - Donors - Community 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Financial and technical support 								
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Local government support - Donor support - Existing infrastructure (roads, pavements for ramps/ slopes) 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Disrespect from parts of society - Initial phase is difficult - The removal of prejudices about disabled persons moving about freely. 								
<p><u>Calculated cost:</u></p> <table border="0"> <tr> <td>Collecting information.....</td> <td align="right">400 €</td> </tr> <tr> <td>Project Design.....</td> <td align="right">2,500 €</td> </tr> <tr> <td>Construction works.....</td> <td align="right">19,350 €</td> </tr> <tr> <td>Total</td> <td align="right">22,250 €</td> </tr> </table>		Collecting information.....	400 €	Project Design.....	2,500 €	Construction works.....	19,350 €	Total	22,250 €
Collecting information.....	400 €								
Project Design.....	2,500 €								
Construction works.....	19,350 €								
Total	22,250 €								
<p><u>Duration:</u></p> <p align="center">2 months</p>	<p><u>Work beginning:</u></p> <p align="center">1 March 2005</p>								

<u>Project 37:</u> <u>Creation of green fields in the City</u>	<u>Nature of Programme:</u> <u>Improvement of the Environment</u>
<u>A brief description of project:</u> The lack of green fields and the realisation of the city's Urban Development Plan make the accomplishment of the green fields project a necessity in order to create open space with grass and decorative trees etc.	
<u>Expected results:</u> <ul style="list-style-type: none"> - Improving the human environment - An improvement in the interaction between built-up areas and open areas - Creation of micro-climate in the city 	<u>Target Groups:</u> <ul style="list-style-type: none"> - City Community - Buildings and Public institutions - Youth groups - Childrens' groups
<u>Participation:</u> <ul style="list-style-type: none"> - Local Government - Associations - Donors - Community 	<u>Project contributions:</u> <ul style="list-style-type: none"> - Financial and technical support - Project management - Voluntary work - Financial assistance - Maintenance - attendance
<u>Preconditions:</u> <ul style="list-style-type: none"> - Urban plan - Youth resolve and pride in the city - Ownership 	<u>Risk factors:</u> <ul style="list-style-type: none"> - Low budget - Damage to the green fields by the Community
<u>Calculated cost:</u> Investment value..... 115,800 €	
<u>Duration:</u> 3 years	<u>Work beginning:</u> 1 March 2005

<u>Project 38:</u> <u>The renovation of school environments</u>	<u>Nature of Programme:</u> <u>Protection and Preservation of the Environment</u>
<u>A brief description of project:</u> The intention is to improve the micro environment in schools by creating even bigger green fields, more trees, pavements, artistic areas etc	
<u>Expected results:</u> <ul style="list-style-type: none"> - Creation of a stimulating environment for students - Creation of microcultures for school environments - School prosperity increases with the artistic designs and actions of students and teachers 	<u>Target Groups:</u> <ul style="list-style-type: none"> - Pupils - Teachers - Parents
<u>Participation:</u> <ul style="list-style-type: none"> - Schools - Local Government - Central Government - Donors - Parents 	<u>Project contributions:</u> <ul style="list-style-type: none"> - Financial and technical support - Material support
<u>Preconditions:</u> <ul style="list-style-type: none"> - Surfaces - Interest of Local Government and school institutions 	<u>Risk factors:</u> <ul style="list-style-type: none"> - Low budget - Low responsibility for the maintenance of these areas
<u>Calculated cost:</u> Investment Value..... 30,000 €	
<u>Duration:</u> 3 years	<u>Work beginning:</u> 2 May 2005

<p align="center">Project 39: <u>Improvement of Vasileva Lakes</u></p>	<p align="center">Nature of Programme: <u>Regulating the Environment</u></p>
<p><u>A brief description of project:</u></p> <p>With this project it will be possible to improve the water, the walking platforms, the areas around the lakes, the roads which lead to the lake, and the lanes, to construct camp houses for children and young people, enable sporting activities, and maintain the forest areas with the intention of creating a sustainable environment attractive to visitors.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Increasing the number of visitors - Creating of an attractive environment for sport and reareational activities. - Creation of possibilities for organised holidays for school children - Protecting the animal life and vegetation 	<p><u>Target groups:</u></p> <ul style="list-style-type: none"> - Community - School youth - Hunting associations - Local Government - Sport clubs
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Associations - Donors - Local community - Central Government 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Financial and technical support - Help with work - Publicity in the media - Willing participation
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Lake - The environment around the lake - Urban plan and projects - Informal fishing activities 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Lack of donations - The enlargement of KEK warehouses - Difficulties with the KTA
<p><u>Calculated cost:</u></p> <p>Preparatory works12,000 € Constructions work.....763,000 € Total775,000 €</p>	
<p><u>Duration:</u></p> <p align="center">2 years</p>	<p><u>Work beginning:</u></p> <p align="center">1 June 2006</p>

<u>Project 40:</u> <u>Workshop for the installation and maintenance of catalytic converters</u>	<u>Nature of Programme:</u> <u>Improvement of the Environment</u>
<u>A brief description of project:</u> Based on the number of cars in the Municipality and the need for improvement of these cars with catalytic converters (necessary in the European Union), arrangements for a suitable effective workshop for the installation and maintenance of catalytic converters will be made. This workshop will be linked to organisations that have emerged since the war and people associated with those organisations will be employed in the workshop.	
<u>Expected results:</u> <ul style="list-style-type: none"> - Acceptance of Association membership - Creation of job vacancies 	<u>Target groups:</u> <ul style="list-style-type: none"> - Association membership - Martyrs families and the disabled
<u>Participation:</u> <ul style="list-style-type: none"> - Local Government - Ministry of Social Welfare - Donors 	<u>Project contributions:</u> <ul style="list-style-type: none"> - Financial and technical assistance
<u>Preconditions:</u> <ul style="list-style-type: none"> - Location - The number of cars belonging to citizens - The number of car institutions (KPC, Police) 	<u>Risk factors:</u> <ul style="list-style-type: none"> - Lack of Investments - Lack of donations
<u>Calculated cost:</u> Investment value.....40,000 €	
<u>Duration:</u> 6 months	<u>Work beginning:</u> 1 June 2005

<u>Project 41: Renovation of “Skenderbeu” Square</u>	<u>Nature of Programme: Improvement of the Environment</u>
<p><u>A brief description of project:</u></p> <p>Based on the urban plan, the renovation of “Skenderbeu” Square will be undertaken, taking into account pedestrian freedom/movement, the elimination of traffic in the centre and the need to connect the main city functions. The project includes renovation of the Boulevards, pathways, sculptures and green fields.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - The creation of freedom of movement for pedestrians - The elimination of cars/traffic from the city centre - Enrichment of the city centre with green fields. 	<p><u>Target groups:</u></p> <ul style="list-style-type: none"> - Pedestrians - Citizens of the city centre - Municipal Institutions - Road traffic
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Association for protection of children - Investors 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Financial and technical assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Decisions of the Municipal Assembly - Urban plan 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Low budget - Interest groups
<p><u>Calculated cost:</u></p> <p>Investment value..... 820,000 €</p>	
<p><u>Duration:</u></p> <p style="text-align: center;">1 year</p>	<p><u>Work beginning:</u></p> <p style="text-align: center;">1 March 2006</p>

<u>Project 42:</u> <u>Reconstruction of damaged houses</u> <u>and preparation for occupation</u>	<u>Nature of Programme:</u> <u>Reconstruction</u>
<u>A brief description of project:</u> <p>Even though the Programme for the reconstruction of houses damaged during the war is not yet completed, donors are not prepared to take the responsibility of finishing this Programme. This Programme needs to end with the completion of houses suitable for occupation. More than 100 units need to be constructed/completed for the conclusion of this Programme.</p>	
<u>Expected results:</u> <ul style="list-style-type: none"> - Selection of accommodation for the homeless. - Improvement in living standards - Reduction in poverty - Health protection 	<u>Target groups:</u> <ul style="list-style-type: none"> - Homeless - Social cases
<u>Participation:</u> <ul style="list-style-type: none"> - Local Government - Donors - Central Government - Diaspora 	<u>Project contributions:</u> <ul style="list-style-type: none"> - Financial and technical assistance - Donations
<u>Preconditions:</u> <ul style="list-style-type: none"> - Ownership - Case evidence 	<u>Risk factors:</u> <ul style="list-style-type: none"> - Low budget - Lack of donations
<u>Calculated cost:</u> Investment value..... 800,000 €	
<u>Duration:</u> 3 years	<u>Work beginning:</u> 1 April 2005

<u>Project 43:</u> <u>Sports/Recreation Centres in the city</u>	<u>Nature of Programme:</u> <u>Improvement of the Environment</u>
<u>A brief description of project:</u> Sports/Recreation Centres will be built according to the Urban Development Plan of the city to provide facilities for residents. By achieving this project the municipality will have enough locations for all types of sport and recreational activity.	
<u>Expected results:</u> <ul style="list-style-type: none"> - The fulfillment of youth demands for sport and recreational facilities - The creation of a micro-climate inside the city zones. - Environment Protection 	<u>Target groups:</u> <ul style="list-style-type: none"> - Youth - Sportsmen - Children
<u>Participation:</u> <ul style="list-style-type: none"> - Local Government - Central Government - KPC - Donors 	<u>Project contributions:</u> <ul style="list-style-type: none"> - Financial and Technical assistance
<u>Preconditions:</u> <ul style="list-style-type: none"> - Location - Municipal ownership - Support for the project - The existence of such a centre 	<u>Risk factors:</u> <ul style="list-style-type: none"> - Low budget - Maintenance (permanent)
<u>Calculated cost:</u> Preparatory works16,100 €	
<u>Duration:</u> 6 months	<u>Work beginning:</u> 1 March 2005

<p align="center"><u>Project 44:</u> <u>Cleaning the River Drenica</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Improvement of the Environment</u></p>
<p><u>A brief description of project:</u></p> <p>After the renovation of the Drenica riverbed, it is necessary to permanently maintain and clean the river of refuse thrown by careless individuals, by placing rubbish bins all around the river, maintaining the boulevard and pathways etc.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Protecting water from pollution - Clean environment around the water - The increase in the use of the Boulevard - Increasing awareness for making the best possible use of free time 	<p><u>Target groups:</u></p> <ul style="list-style-type: none"> - Community - SportsmenMarginalised groups - Youths
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Donors - Youth organisations - Sport Clubs 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Financial and technical support - Project management - Voluntary work
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Riverbed - Associations, sport clubs 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Low budget - Low Community knowledge
<p><u>Calculated cost:</u></p> <p>Publicity and organisation..... 550 € Accomplished Work.....700 € Total1,250 €</p>	
<p><u>Duration:</u></p> <p align="center">1 year</p>	<p><u>Work beginning:</u></p> <p align="center">1 March 2005</p>

<p align="center"><u>Project 45:</u> <u>Cleaning Public Spaces</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Protecting and Preserving the Environment</u></p>
<p><u>A brief description of project:</u></p> <p>With this project the permanent maintenance of public fields in the city will be undertaken, along with maintenance of green fields and the creation of new green fields, maintenance of public roads, pavements and city parking areas.</p>	
<p><u>Expected results:</u></p> <p>Improvement in environment protection standards Creating and protecting green fields Increasing to the highest level the public hygiene in the city.</p>	<p><u>Target groups:</u></p> <p>Urban Community Local Government Children and Youths</p>
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Central government - Public Companies - Donors 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Technical assistance - Financial assistance
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Operational Plan - Urban Plan - Green fields 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Damage by citizens - Low budget
<p><u>Calculated cost:</u></p> <p>Investment value..... 36,000 €</p>	
<p><u>Duration:</u></p> <p align="center">1 years</p>	<p><u>Work beginning:</u></p> <p align="center">1 March 2005</p>

<p align="center"><u>Project 46:</u> <u>Creation of Community Centres</u></p>	<p align="center"><u>Nature of Programme:</u> <u>Programme for Administrative Services</u></p>
<p><u>A brief description of project:</u></p> <p>To create conditions for the provision of local administrative services, expanding the community objective with the aim of working efficiently and creating close community relationships while rationalising time, with service training arrangements, meetings, small sports and law/policy brochures.</p>	
<p><u>Expected results:</u></p> <ul style="list-style-type: none"> - Efficiency of Service - Time rationalisation - The fulfillment of community needs in due time and with free provision of services. 	<p><u>Target groups:</u></p> <ul style="list-style-type: none"> - Community associations - Local Government - Marginalised groups - Youths - Women
<p><u>Participation:</u></p> <ul style="list-style-type: none"> - Local Government - Donors - Central Government 	<p><u>Project contributions:</u></p> <ul style="list-style-type: none"> - Project management - Financial and technical support
<p><u>Preconditions:</u></p> <ul style="list-style-type: none"> - Actual Location - Support from Local Government 	<p><u>Risk factors:</u></p> <ul style="list-style-type: none"> - Low Budget - Interest Groups - Lack of community organisation
<p><u>Calculated cost:</u></p> <p>Investment value..... 330,000 €</p>	
<p><u>Duration:</u></p> <p align="center">3 years</p>	<p><u>Work beginning:</u></p> <p align="center">1 March 2005</p>

Annex 1 . The working group was composed of the following municipal directorates

Directorate for Economy, representative - **Emin Hajdari**;
Directorate for Finances, representative - **Hisen Rruku**;
Directorate for Urbanisation, representative - **Shaban Dobra**;
Directorate for Geodesy, representative - **Isak Bytyqi**;
Directorate for Education, representative - **Shkelzen Berila**;
Directorate for Healthcare, representative - **Arsim Haxhiu**, and
Officer for Rural Development - **Sejdi Mehani**.

Composition of stakeholders' group:

Businesses Group, representative - **Liman Krasniqi**;
Local community, representative - **Behram Halilaj**
Farmers representative, - **Azem Bajraktari**
Agricultural and rural development, representative - **Zelihe Gllareva**
NGO, representative - **Lejla Gërguri**
Gender Equality Office, representative - **Zahrije Podrimqaku**
Social Welfare Centre, representative - **Avdi Gashi**
Employment Office, representative - **Ragip Dervishi**
KPC representative – **Hisni Shabani**
KPS representative – **Kadri Arifi**
Youth Forum, representative - **Arsim Mehmeti**
Handykos, representative - **Sejdi Morina**
Representatives of civil society, residents and village committees

Annex 2. The biggest companies in the Municipality of Drenas

No.	Code	Sector	Name of the business	Name of the Director	Location	Group	No. of Employees
1	30042	DPT	Bleta	Milaim Ahmeti	Zabel i Ulët	5211	1
2	30046	NNP	Muratori	Liman Krasniqi	Komoran	4510	9
3	30047	PMTP	Al-trade	Bajram Gashi	Terstenik	4520	3
4	30051	DPZ	Vllezrit Gllareva	Xhevat Gllareva	Vërbovc	2030	2
5	30058	PUNTORI	Euro- plast	Liman Elshani	Gllgovc	2523	2
6	30063	NTP	Doni - Fert	Besim Elshani	Gllgovc	2670	15
7	30073	NTP	Vllezrit Mustafa	Ismer Mustafa	Poklek i Vj.	1561	8
8	30077	Servisi i auto	Nike	Rrustem Nika	Qikatovë e Re	5020	5
9	30090	NTP	Mentori	Hysni Bequku	Gllgovc	5245	2
10	30096	NNTEI	Shala - Comerc	Kadri Shala	Komoran	5110	9
11	30123	NTSHPI	Menapetrol	Agim Kastrati	Komoran	5050	4
12	30148	N.T.N.P.	Diamanti	Azem Tahiraj	Gllgovc	4520	4
13	30154	D.P.Z.	Hasi	Sadik Kamdomqaj	Gllgovc	1581	2
14	30157	N.N.P.T.	Burimi	Jahir Beqiri	Gllgovc	4542	3
15	30163	N.N.T.	Polluzha	Ahmet Istogu	Polluzhë	5153	2
16	30165	N.N.P.	Hekurani	Sheshet Brahimi	Gllgovc	4520	7
17	30174	N.N.P.	Tabja	Taibe Krasniqi	Gllgovc	5241	1
18	30178	N.I.T.SH.	Lida	Fitm Istogu	Polluzhë	5153	2
19	30180	NNPTEI	Graniti	Hakif Podrimqaku	Krajkovë	5110	9
20	30190	N.T.	Fer - Petrol	Mehdi Gjokiqi	Terstenik	5050	3
21	30240	NTP	Euro-moda	Sheshet Elshani	Gllbarë	2030	3
22	30248	NPTSH	Hajdini-comerc	Enver Hajdini	Komoran	5050	5
23	30289	NTSHEI	Hajdini-comerc	Musaj Leku	Gllgovc	5130	2
25	30310	NTUM	Drenica-trans	Nasuf Ramadani	Baicë	6021	2
26	30311	NTUM	Besi-turs	Gani Ferizi	Gllgovc	6021	2
27	30313	NTUM	Geci -trans	Milaim Kastrati	Nekovc	6121	2
28	30330	NTPE	"El-Derado"	Habib Mulaj	Gllgovc	5241	6
29	30372	NNP	"Amiri"	Adem Gara	Kishnarekë	4531	1

30	30397	NNTT	Durimi	Hajji Lladrovci	Gllanasellë	4511	9
31	30404	NPBQ	Drenica	Fehmi Thaqi	Glllogovc	130	225
32	30408	KPB	Hani	Isni Kukaj	Terstenik	5211	5
33	30525	NHT	Era	Naim Heta	Glllogovc	5530	2
34	30575	Sep. i gurve	Ramiz Sadiku	Lah Elshani	Qikatovë e Re	2670	120
35	30654	NTPSH	FK-Ana	Faik Kastrati	Glllogovc	5551	1
36	30697	Automekanik	manta	Arian Qorri	Glllogovc	5020	1
37	30710	NTP	SS-Sylki	Selim Sylkaj	Arberi e Eper.	4511	8
38	30750	DZPZ	Loni AK	Azem Kukiqi	Terstenik	2030	3
39	30795	NSHP	Njësija Glllogovc	Sevdije Haxhiu	Glllogovc	5231	11
40	30858	KBP	Agrokultura	Jetfir Qela	Kishnarekë	5248	8
41	30961	NNTR	Shkëmbi	Ibrahim Kurrumeli	Gllanasellë	6024	3
42	30965	NPT	Vllëzrit Shala	Sinan Shala	Krajkovë	5211	5
43	301188	DISKONT	Dendi-D	Kamer Dubovci	Glllogovc	5117	1
44	301227	N.SH.	Viakos	Ahmet Gjinovci	Korr. e Lartë	2667	88
45	301275	NP	ME-Agro	Mehdi Bresilla	Komoran	111	2
46	301327	N.T	XELI-PETROL	Bujar Rexhepi	Poklek i Ri	5050	4
47	301371	N.T.P.	Valtiku	Muharrem Shala	Glllogovc	5245	1
48	301435	Company	B X B	Bujar Gjoshi	Komoran	7430	
49	301438	NP	Abitrade	Nehat Hoxha	Glllogovc	1589	4



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