

GJILAN MUNICIPALITY



**STRATEGY
for
LOCAL
ECONOMIC DEVELOPMENT
2005 - 2007**

February 2005

**PROJECT: Developing Enterprises Locally through
Action and Alliance (DELTA II)**

**An economic development project co-financed
by the Open Society Institute, participating
Municipalities, and Friedrich Ebert Stiftung**



Disclaimer

This strategy has been written by municipal teams with advice from the World Bank Group, LGI and RIINVEST. The World Bank Group, LGI, and Riinvest take no responsibility for the content of this strategy; however they congratulate the Municipality for the quality of this work.

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INTRODUCTION

The ‘Strategy for Local Economic Development of the Gjilan Municipality 2005-2007’ is the output of the DELTA II Project. The Municipality of Gjilan was selected for this Project together with four other Kosovar municipalities¹.

DELTA II is co-financed by the Open Society Institute (OSI) in Budapest, with the participating municipalities themselves, as well as ‘Friedrich Ebert Stiftung’ (FES), contributing financially on a smaller scale. The Washington-based World Bank supported the project by providing technical assistance. The Project has been implemented by the Riinvest Institute for Development Research, based in Prishtina. The Goal of the Project was ‘to enable municipalities to promote SME (small and medium enterprises) development’. In addition to this goal, DELTA II has other objectives such as the capacity strengthening of municipal administration in drafting and implementing Local Economic Development Strategies (LED), support for municipalities in the creation of favorable conditions for SME development, and strengthening the partnership between the municipal government, the business community and civil society.

The Strategy contains the Vision, Goals, Objectives, Programs, and Projects, all of which are linked and harmonized with each other. The Strategy will be considered as the basis for the Municipal Government of Gjilan during the three-year phase 2005-2007.

¹ Five municipalities participating in the DELTA II project are: Gjilan, Peja, Ferizaj, Drenas (former Glogoc) and Lypjan.

How was the Strategy developed? At the beginning of the strategy design process, the Municipal LED Team was formed, and the Working Group and Stakeholders' Forum were established. The LED Team and the Working Group received political support from municipal leaders. During the cycle of strategy drafting, four workshops were organized in which the Gjilan Municipality LED Team participated actively. Workshops were divided into theory and practice, and the whole process was moderated / facilitated by the Management Team of the DELTA II project from Riinvest as well as by local experts from Riinvest and international consultants. After each workshop action plans were prepared to serve as a guide for the Municipality LED Team to conduct strategy-drafting activities. The Municipal Team, in cooperation with the Working Group and supported by municipal stakeholders, consecutively worked on many aspects such as data collection and processing, and defining the Vision, Goals, Objectives, Programs, and Projects.

In addition, the Municipality LED Team undertook a study visit to Slovenia from 26 September to 2 October 2004, in which the Team learned about Slovenian experiences in the LED field, local administration, the drafting of development strategies, business zones, business incubators in Slovenia, etc.

I. ORGANIZING EFFORTS

At the start of the strategy drafting process, after receiving the political support from the former President of the Municipal Assembly, Mr. Lutfi Haziri, from the former Vice-president and currently the President of the Municipal Assembly, Mr. Xhemajl Hyseni, and the Chief Executive Officer – Mr. Enver Muja, the core group was formed - the Gjilan Municipality LED Team. The Team was composed of four members, who represented the Municipal Administration, one of which has its own business. This Team represented a core group for the strategy drafting process. The Municipal LED Office was placed in the Municipal Projects' Office and was in day-to-day contact with the CEO to inform him about the process. The role of the Municipal LED Team was to coordinate all the activities of the strategy drafting process.

The Members of the Gjilan Municipality LED Team are:

1. Fadil Osmani from the Municipal Projects' Office – Team Leader
2. Bahrije Mahmuti from the Municipal Directorate for Urbanism - Member
3. Sevdije Maliqi-Hyseni from the Municipal Directorate for Urbanism – Member and
4. Hamdi Ismajli – Municipal Officer and Business Representative - Member

In addition to the LED Team, the Municipal Working Groups were also formed, consisting of officials from directorates² of Municipal government. These groups supported the LED Team during the entire process of strategy drafting with data collection, advice, and draft strategy review.

Municipal Working Groups

- Group for economic enterprises and agriculture;
- Group for planning and public services;
- Group for civil society and communities;
- Group for inter-municipal and cross-border cooperation;
- Group for health, education, culture, youth and sport.

² See the Municipal directorates in the graph.



Building of Gjilan Municipality Assembly

In addition to the Working Groups, the Stakeholders Forum was established. The members of this Forum were different stakeholders in the municipality such as from administration, Assembly, business community, civil society, etc. The Forum contributed with suggestions and analysis of the different phases of the strategy drafting. The Stakeholders' Forum met four times during the process (at the end of each action plan) in the premises of the Regional Didactic Centre in Gjilan (see the composition in Annex).

Municipal Structure

The political part of Gjilan Municipal government (Municipal Assembly) has 41 members. Based on the municipal election results of 26 October 2002, the political structure is as follows: Democratic League of Kosova (23 councilors), Democratic Party of Kosova (13 councilors), Alliance for the Future of Kosova (2 councilors) and Serb Minority (3 councilors). In addition to the President, the Assembly has two Vice-Presidents, one of whom belongs to the Serb Minority. The work of municipal authorities is monitored by the UNMIK representative.

Xhemajl Hyseni – President

Lirije Kajtazi – Vice-President I

Bozhidar Periç – Vice-President II

Almaz Zeribun – UNMIK representative

The executive branch of Municipal government (Board of Directors) is composed of 11 directorates:

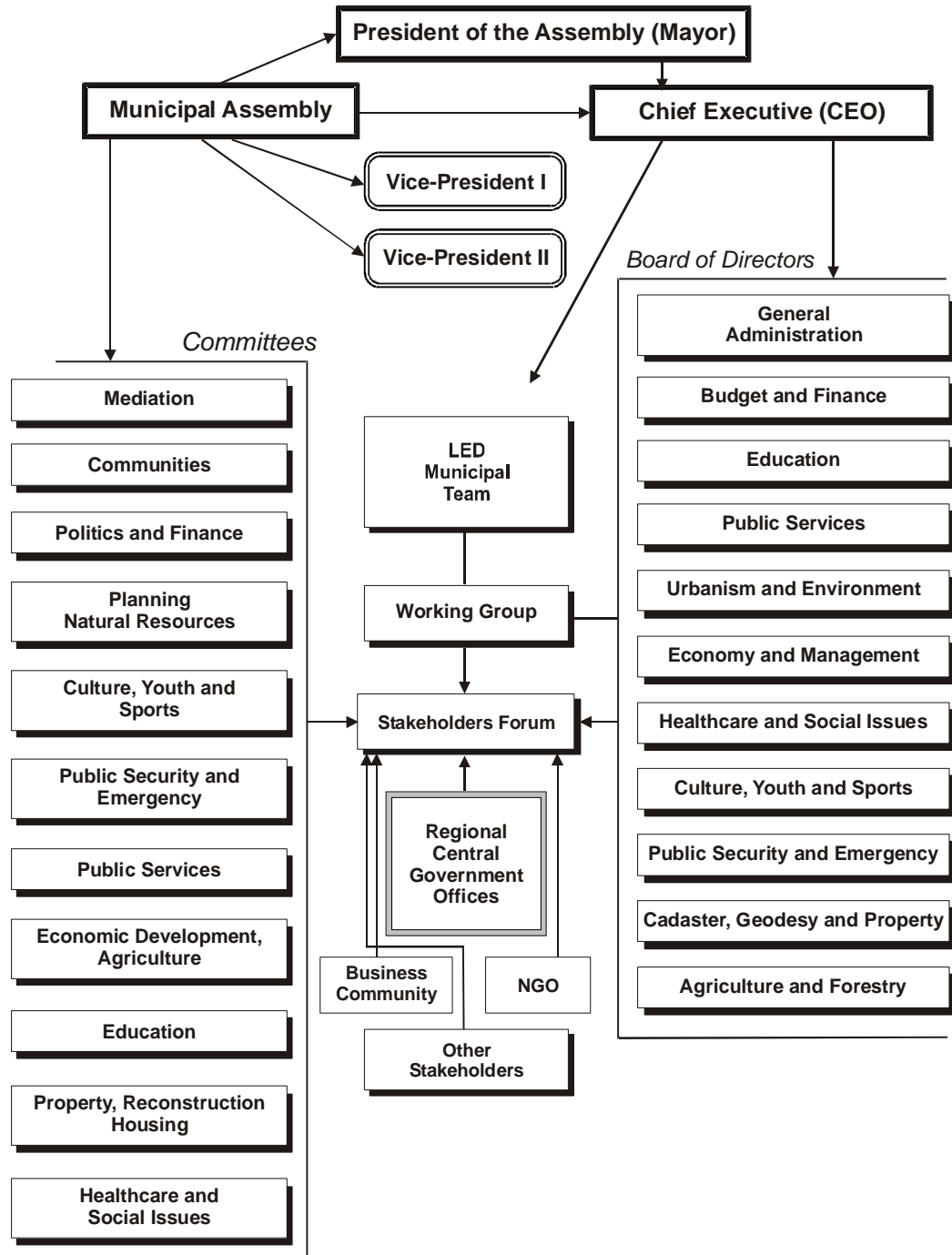
- Chief Executive Officer – Enver Muja
- General Administration – Halil Bllaca
- Culture, Youth and Sport - Bali Sahiti (Acting Director)
- Budget, Finance and Investment - Fitnete Mjaku
- Education - Agim Rexhepi
- Public Utilities - Agim Salihu
- Urbanism, Reconstruction and the Environment - Sevdije Hyseni
- Economy and Management - Nuhi Nuhiu
- Healthcare and Social Issues - Jashar Ramadani
- Security and Emergency Services - Hazir Mustafa
- Cadastre, Geodesy and Property – Murat Hoxha
- Agriculture and Forestry - Zvonko Petroviq
- Office of Local Communities - Radovan Deniq

The Municipality of Gjilan is governed according to UNMIK Regulation 2000/45, which clearly defines the responsibilities of local governments in Kosova. However, there are some other Laws and Regulations that have been created centrally since then that have created a conflict of interests between the municipality and central government in the field of public utility companies, the civil service of Kosova, primary and secondary education, and the management of municipal and/or socially owned land, the latter deriving from the fact that in the past, in many cases, the difference between the municipal and socially owned land was not clear.

According to UNMIK Regulation 2000/45, the responsibilities of the local governments in Kosova are:

- To provide the basic conditions for sustainable economic development;
- Urban and rural planning and land use;
- To license building and other development;
- Local environmental protection;
- The implementation of building regulations and building control standards;
- Service provision in relation to local public utilities and infrastructure including water supply, sewers and drains, sewage treatment, waste management, local roads, local transport, and local heating schemes;
- Public services including fire and emergency services;
- Management of municipal property;
- Pre-primary, primary and secondary education;

Organizational Structure of the Gilan Municipality



- Primary health care;
- Social services and housing;
- Consumer protection and public health;
- The licensing of services and facilities, including entertainment, food, markets, street vendors, local public transport and taxis, hunting and fishing, and restaurants and hotels;
- Fairs and markets;
- The naming and renaming of roads, streets, and other public places;
- The provision and maintenance of public parks and open spaces and cemeteries;
- Other activities that are necessary for proper administration of the municipality and which are not assigned elsewhere by law.

The Budget of Municipality of Gjilan 2005

Table 1. Planned budget sources of the Municipality of Gjilan for 2005

Budget Categories	Kosova Consolidated Budget	Municipal Own incomes	Total
1. Municipal Administration	1,618,116	2,176,806	2,176,806
2. Education	4,962,240	160,000	5,122,240
3. Primary Health	938,821	215,730	1,154,551
4. Fire Service	143,472	-	143,472
5. Local Communities Office	90,368	-	90,368
Total	7,753,017	2,552,536	10,305,553

Source: Gjilan Municipal Government, 2004

Table 2. Planned budget expenditure of the Municipality of Gjilan for 2005

Budget Categories	Absolute Share in EUR	Relative Share (%) in EUR
1. Municipal Administration		
Wages	998,350	26.3
Goods and Services	1,032,000	27.2
Capital Expenses	1,764,572	46.5
TOTAL MUNICIPAL ADMINISTRATION	3,794,922	100.0
2. Education		
Wages	4,379,008	85
Goods and Services	743,232	15
TOTAL EDUCATION	5,122,240	100
3. Primary Health		
Wages	787,449	68
Goods and Services	367,102	32
TOTAL PRIMARY HEALTH	1,154,551	100

4. Fire Services		
Wages	89,409	62
Capital Expenses	54,063	38
TOTAL FIRE SERVICES	143,472	100
5. Local Communities Office		
Wages	39,359	44
Goods and Services	27,800	31
Capital Expenses	23,209	26
TOTAL LOCAL COMMUNITIES OFFICE	90,368	100
TOTAL PLANNED BUDGET EXPENDITURE 2005	10,305,553	

Source: Gjilan Municipal Government, 2004

The total planned budget of the Gjilan Municipality for the fiscal year 2005 is 10,305,553 Euros. This budget is composed of five budget categories:

- 1) Municipal Administration,
- 2) Education,
- 3) Primary Health,
- 4) Fire Service, and
- 5) Local Communities Office.

The Gjilan Municipality Budget is derived from two sources: 1) The grant from the Kosova Consolidated Budget and 2) Own incomes of the Municipality. The total budget for 2005 is planned to be 12% smaller than the budget for 2004. This is because own municipal incomes are foreseen to decline by 34.2% and the central government grant by 1.3%. The collection rate of own municipal incomes for the ten-month period of 2004 has been only 49.3%. For the same period, the collection rate of property tax has been only 21%.

II. LOCAL ECONOMY ASSESMENT

History

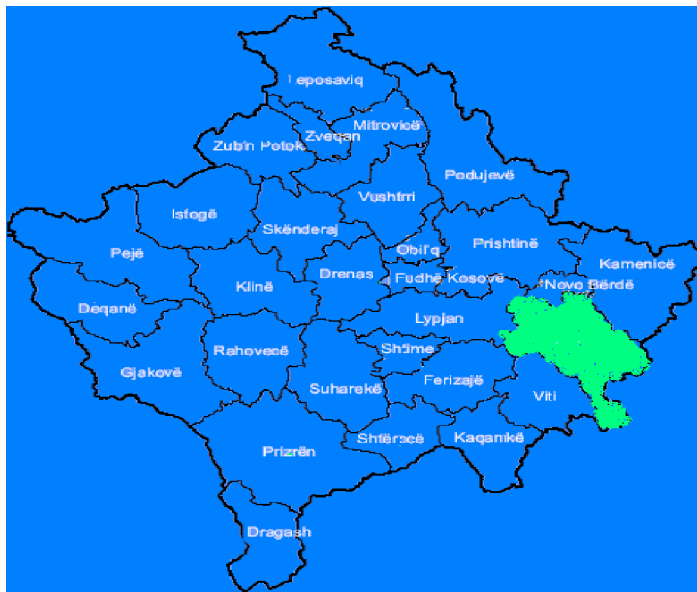
Main economic sectors in the municipality of Gjilan until the first half of past century have been agriculture, especially livestock sub-sector. The installation of factory capacities in textile, tobacco, radiators, bread and other industries started since 1957. Industry in Gjilan was relatively stable until the 1990s. Its most intensive period of development was in the period 1957-1986 when the benefits of these enterprises were mostly felt, leading to an increase in the living standards of Gjilan citizens. During the last decade, due to the period of occupation, most industrial capacities were ruined. These days most of the activities that are carried out are in trade.



A landscape in Gjilan

Geographical position

Gjilan is located in the eastern part of Kosovo, in the Anamorava region, with an area of 515 km². Its geographical position provides for good links with other Kosovo centers and the region, being an important centre in the Gjilan-Preshevë-Kumanovë triangle. It has a moderate continental climate, with hot summers and cold winters. The Karadak Mountains and a part of the Kosova Plain are to the south-east. In the north the municipality is bordered by Prishtina and Artana (former Novoberda), in the west by Lypjan, in the east by Ferizaj, in the south by Vitia, and in the north-east it is bordered by Dardana (former Kamenica). The Gjilan boundaries are set by the Morava e Binçës River, which is fed by the flow from many smaller streams, and which has an average monthly flow of 6.7 cubic meters /second.



Position of Gjilan on the Kosova Map

Mineral resources

Based on research conducted in 1977 by a geological institute, the municipal area of Gjilan is rich in several minerals, such as iron, leucide, quartz, and chrome. In addition, there are mineral resources in the villages of Nasalë, Pidiq, Kmetoc and Përlepnicë. However, there was no economic mine extraction in the past. The Gjilan area is different from other municipalities as it has a more

homogeneous pedology. Most of the area is covered by brown calcareous and dolomite soils, not fluvial. Five quarries function in the Gjilan area: Gllama, Bejta Commerce, Alkos, Dhjetë Vëllezërit, and Belushi; as well as two mineral water companies, Dea and Ola.

Population

According to estimations³, in 2002 the gross population (Gjilan and its surroundings) was around 131000 residents, while the net population in 2002 (in the city only) was probably around 80000 residents (see Table 3); population density was 259 inhabitants per square km, with 63 settlements/villages and 54 cadastral zones in the municipality. With regard to seismic activity, Gjilan is known as the most vulnerable region, especially as a result of the research undertaken after the powerful earthquake which struck the municipality on April 24, 2002.

Table 3. Gross estimated population in the municipality of Gjilan

	1981	1991	2002
Male	43,294	53,360	67,323
Female	40,791	50,315	63,501
Total (Gross)	84,085	103,675	130,804
Total Net	35,229	51,912	79,898

Source: Gjilan Municipal Government, 2004

The structure of the population of Gjilan from an ethnic point of view is estimated as follows: 116,246 Albanians (86.9%), 12,500 Serbs (9.4%), 133 Montenegrins (0.1%), 936 Turks (0.7%), 267 Bosnians (0.2%), 3,610 Roma (2.7%) and 32 others. It is estimated that, in 2002, the number of inhabitants in 1 km² was 259, which represents a growth of 55.83% compared to 1981, when density was only 163 per 1 km². The yearly net growth rate of the population is estimated to be around 2.3%.

Unemployment

With the aim of alleviating unemployment and promoting employment policies, the Regional Employment Centre in Gjilan, guided and supervised by the policies of the Ministry of Labor and Social Welfare, has been engaged in the following areas: a more effective participation by the Gjilan region in the Kosovo labor market, targeted employment of women, mediation in

³ The last population census in Kosovo was in 1981, because of political problems (Kosovo occupied by Serbia).

employment, research into labor markets, employment by job-seekers, age-groups and nationality, professional advancement, etc.

According to the Regional Employment Centre for the Gjilan municipality:

- The active population is 83,273
- The number of employed people in the municipality is 20,457
- The active population looking for a job 56,783
- The active population that is not registered at an employment centre is 40,063
- The level of unemployment, based on the above data, for the active population is 43%.

According to data from the Regional Employment Centre, the largest age-group registered as unemployed in June 2004 was the age group between 25-39 years, (49.6%), meaning that employment policies must be focused more on this age-group.

Economy

The socially owned sector is facing many problems because of huge losses during the occupation period (the 1990s) but also because of the economic transformation after the war in Kosovo, hence after 1999. The main barriers are: the lack of current capital, provision of raw materials, lack of investment, the loss of markets, etc. The only hope for socially owned enterprises remains the faster privatization of viable enterprises. There are local and international potential investors interested in investing in the privatization of these enterprises. However, due to political problems this process is moving very slowly. Table 4 shows the key socially owned enterprises and their number of employees.

Table 4. Key socially owned enterprises in the Municipality of Gjilan

Enterprise	Current number of employees
Curtain and carpet Factory: "Integj"	200
Tobacco factory	240
Radiator Factory: "Jugoterm"	215
Battery factory: "IBGJ"	200
Printing House: "Grafikos"	60
Hydro & Construction company: "Morava e Binçës"	715
Bakery: "Kualiteti"	129
Metal processing factory for construction and industry: "Çeliku"	187

Source: Respective enterprises, 2004

The private sector in Gjilan has its origins dating mainly from the end of the 1980s, namely 1989, and it has developed intensively during the last four years. Today, there are 2,737 enterprises that are registered and operate in Gjilan, employing more than 10,000 workers (see Table 5). More than 75% of registered private enterprises are engaged in trading activities, employing 63% of the total number of employees engaged in the private sector. Only 3.5% of enterprises are engaged in the manufacture of new goods. Enterprises import mainly from Macedonia, Serbia & Montenegro, Turkey, Greece, other European countries.

Table 5. Overview of private sector in the Municipality of Gjilan

Type of activity	Products / Services	No. of enterprises	No. of employees
Trade	Food and hygiene products, textile and leather, household equipment, joinery, and other goods for general consumption	1,813	6,345
Restaurants, Hotels, and cafeterias	Bed & Breakfast, food & drinks, family parties, training and seminar venues	244	976
Construction and construction design	Design projects and construction	85	680
Manufacturing	Metal & Wood processing, textiles, food products	97	776
Handicrafts	Tailoring, hair-dressing and beautician, metal work, leather and wood processing, concrete and pottery work	498	1,250
		2,737	10,027

Source: Municipal Directorate for Economy, Gjilan, 2004.

Informal economy – Many people who are engaged in various handicraft professions such as electrical and construction services, hairdressing, and so on, exercise their profession without business registered. Their real number is not known. However, it is estimated that there are around 150-200 such unregistered businesses. The municipality has made efforts to convince them to register; however, this has become even harder since the business registration procedures have been centralized.

Business Survey – In the business survey conducted by the Riinvest Institute for the benefit of the Gjilan Municipal Administration, the main problems identified by businesses in the Gjilan area were as follows: unfavorable infrastructure, long business procedures and contradictory municipal administration regulations that are changed frequently. In this regard, the municipality is considering focusing its activities in the near future on facilitating the activities of enterprises through

information provision to businesses, infrastructure improvement and development, and the shortening of business procedures.

Sources of business finance - The main source of finance for firms is their own income. Banking capital, although raising its share in financial capital, is still low. There are 7 private commercial banks: the Micro-Enterprise Bank and Raiffeissen Bank are owned by international shareholders, whereas the Private Business Bank, New Bank of Kosova, Credit Bank of Prishtina, and Economic Bank are owned by domestic shareholders. The Kasabank is supported by Kosovar and Slovenian capital. The yearly average interest rate for loans is high - between 10-15%. None of seven commercial banks give loans to start-up businesses, except the two micro-financial non-profitable institutions that operate in Gjilan: FINCA and Kosova Enterprise Program (KEP), which only give loans to micro-firms for working capital, but the financial capacity of these micro-lending institutions is very limited, therefore the amount of loans given is small.

Share-holding capital is still at an initial stage of utilization, because of a lack of tradition in this direction. Nevertheless, this source of financing can be important in the future, because of the opportunity for mobilizing Diaspora capital, which is considered to be quite high in Gjilan and its surroundings. Nevertheless, until now, there have been no real studies undertaken regarding Diaspora capital.

Agriculture – The moderate continental climate and heterogeneous relief offer good conditions for farming and agricultural development. Gjilan possesses around 14,200 ha of fertile land, over 20,000 ha of forests and pastures, and 13,550 ha of uncultivated land. The war has had grave consequences in these areas, particularly upon agricultural infrastructure, mechanization and the already poor condition of stockbreeding. It also had a direct effect on the migration of the population towards the city, without any perspective for them and the deserted villages, and also the abandoned areas of land. Today, agricultural development is poor; there is a lack of institutional support and no stimulation for the farmers to approach agricultural activities resourcefully. The economic agricultural activities are mainly concentrated in hen mini-farms with small capacities, cultivation of cattle in combined production, while wheat, corn, rye and some fodder plants dominate the agriculture field. This development has also affected vegetable cultivation in outdoor and indoor locations. Gjilan today possesses around 7,200 cattle of non-pedigree races, 4,900 sheep, 1,600 goats, around 1,500 boars, and also some 45,000 fowl, mainly hens in 13 mini-farms with a capacity of 600 to 2,200 egg-laying chickens.

There are several dairies and some enterprises involved in the thermal processing of mushrooms, and meat and its sub-products. The Agricultural Combine

“Agrokultura” has a huge capacity, but its rate of use is extremely low. Many of its buildings have been rented to different businesses, which have changed their designation. The Combine has 466 ha of fertile land, 180 ha covered in cherry trees, and 20 ha in plum trees. This Combine also has a factory for concentrated foods, and duckling and goat farms, which are not operating. In addition there are two units: a refrigeration plant and butchery. The refrigeration plant is located in the village of Shillova, with a capacity of 3,500 tones for storage and 8.5 tones for initial thermal processing within an hour. This refrigeration plant has been occupied by the Serb minority and this presents a problem for its privatization. The Butchery, in which there was invested an initial capital of more than 20,000,000 \$ is used very little nowadays, mainly for processing meat products.

The Agricultural Progress Station is also not functioning, although it has a great potential in incubating and fattening hens. Some of its facilities have been rented to businesspersons to be used for other activities.

There are two agricultural cooperatives (AC) that are operating well, thanks to international donations. In the first, the AC Malisheva, the UMCOR organization has built a mini-dairy with a capacity of 2,000 l per shift. The AC Stanishori has reorganized its activities for the processing of concentrated foods.

Education

School system - Pre-primary education takes place in two kindergartens, while primary education is conducted in 29 primary schools, of which 25 carry out teaching in Albanian, 2 in Serbian and 2 in Turkish. There are 18,559 Albanian pupils in primary schools with 1,023 teachers; 1,873 pupils attend classes in minority languages (Serbian and Turkish) with 188 teachers.

As far as special education is concerned, Gjilan has no special school for pupils with special needs, but the primary schools “Rexhep Elmazi”, “Abaz Ajeti” and “Thimi Mitko” have special classrooms with disabled and mentally handicapped pupils.

There are 12 secondary schools in Gjilan: 6 teach in Albanian, with a total of 6,003 pupils and 380 teachers, while 6 others teach in Serbian, with 799 pupils and 107 teachers. The secondary education system still does not offer sufficient practical training, but is oriented more to general education in the fields of medicine, engineering, agriculture, economics, etc. Regarding the higher education, there functions also an institution of higher education – the Faculty of Education, which prepares teachers for the primary and secondary levels of education.

Vocational training - The Regional Employment Office (guided and financed by the Ministry for Labor and Social Welfare) provides a variety of training in the fields of mechanics, informatics, woodwork, design, etc., in order to facilitate the employment process of young people. The Office is also engaged in employment intermediation. Vocational training is of great importance considering that the secondary school system in Gjilan is not oriented towards the practical training of secondary school graduates in order for them to easily find jobs. Several other local NGOs which were financed by international organizations have been engaged in the training of women in tailoring and other professions.

Health and social care

The Municipality of Gjilan provides primary and secondary health care. There are also 2 mental health centers: the Mental Treatment Centre and the Mental Rehabilitation Centre.

Primary healthcare is conducted in 31 health centers and ambulances; eight ambulances operate in regions with Serbian residents. There are also 51 small private clinics and a large number of private pharmacies.

Regarding the secondary healthcare, the Gjilan municipality has a regional hospital with 525 employees. It has 17 departments: gynecology, general medical, dialysis, pediatrics, surgery, anesthetics, orthopedics, urology, infectious diseases department, lung department, first aid department, ENT, ophthalmology, pathology laboratory, blood transfusion, and maternity.

Social and Humanitarian Issues - Assistance is given to 1,775 families in the Gjilan Municipality; of these 1,305 are Albanian families with 15,660 members, 352 are Serb families with 4,266 members, 49 are Roma families with 590 members, 43 families are displaced from the Preshevo Valley with 517 members, and 26 families are displaced from Macedonia, with 308 members.

The Social Centre in Gjilan deals with the issues of adoption, divorce, shelter provisions for the elderly and others. From September 2004, it will begin the payment of electricity bills for social cases. There is also an office of the Red Cross, providing assistance for children from 6 months to 2 years old. In addition, this Office has a project for assistance for elementary school children.

Infrastructure

Business infrastructure - A worrying problem faced by small and medium sized enterprises in Gjilan is the shortage of business land and premises, which has forced businesses to build new facilities without any consideration for spatial

planning. There are a lot of socially owned enterprises which possess an excessive amount of land which is not currently in use. One solution would be to come to an arrangement which would allow the utilization of that land by the private sector.

Roads and transport – The condition of roads is not acceptable, particularly in rural areas where much effort and encouragement to repair them is required. There are 154 km of roads in the municipality, of which 52 km are surfaced in asphalt, and 102 are unsurfaced. Given that roads are a necessity, they must be a priority in all strategies. In this regard, enhanced inter-municipal cooperation would lead to an improvement in the physical infrastructure for businesses and citizens, though co-financing between regional municipalities in the fields of road infrastructure, water supplies, sanitation, etc.

With regard to public transport, the situation is good. Gjilan has one socially-owned transport enterprise, 21 private transport companies and 136 taxi cabs. However, there are no railways; the closest train station is in Ferizaj, 33 km away. The closest airport is in Prishtina, around 60 km from Gjilan.

Water supply – There are over 70 km of water pipelines, with dimensions of $\phi 50$ - $\phi 400$. Around 75-80% have passed their expected life and are in need of repair/replacement. Since 2000, two new networks have been built: the hospital network with a length of 4,000 m and the city network with a length of 5,100 m. The capacity volume of the Perlepnica reservoir is 4,000,000 m³, while the current volume is 3,200,000 m³. The maximum production capacity is 300 l/s, while the current production capacity is 100 l/s. This is affected by a narrow water supply system ($\phi 400$) from Perlepnica-Gjilan. Depending upon the season, the Guri i Hoxhes spring provides 60-80 l/s, while the City Spa provides 20-30 l/s. Current production is 180-200 l/s. There are two networks operating in villages: Përlepnica 3.3 km - $\phi 50$ and Shillova 3.5 km - $\phi 80$. There are three more water supply systems being completed in three other villages, with a length of 19 km, and a production capacity of 25 l/s. But all of these are not sufficient. As a consequence of old installations, a large amount of water is lost in transit. Also, many zones are not linked to the network. Hence, the priorities in this area must be the modernization of urban area networks and the expansion of rural area networks.

Telecommunications – In Gjilan, the Post and Telecom Kosovo Unit operates a small capacity of fixed telephony, with a total of 10,000 lines, although the technology is old, dating from 1980. Modernization of technology must be undertaken, and also an increase in the capacity of the network. There are 10,000 subscribers to the mobile telephone network Vala 900, but the network coverage is not sufficient, and this must also be considered by the relevant authorities.

Higjienoteknika – The Higjienoteknika Enterprise employs 88 people. Besides waste collection, this company is engaged in cleaning, washing and sweeping streets, boulevards and pavements, maintenance of the sewage system, maintenance of parks, etc. Waste collection is also carried out in the villages of the municipality. There is a need to expand the areas within the municipality covered by these services. The sewage system does not possess a filtering system; the network is 60 km in length and does not cover the needs of the inhabitants. 80% of the network is over 20 years old. Expansion and modernization of this network must be considered, and also in rural areas.

Electrical energy – In Gjilan, there are 4 Transmitter Stations 35/10 kv: GL-1, GL-2, GL-3 and Lladova, 24 km cable links and 347 km air cables, 3,476 electricity columns and 271 transmitter stations 10/0.4 kv, in total with 57 MVA installing power 35/10(Kv) and 51.5 MVA installing power Ts 110/35 (KV). Although much investment has gone into strengthening the electricity network, there is still a great deal to be done. As in other parts of Kosova, there is a shortage of power, especially during the winter months. This is negatively affecting the functioning of businesses. Until the long-term electricity problem is solved, not only for Kosovar businesses, but also for the whole spectrum of Kosovar consumers, a possible alternative to consider would be special contracts between the electricity company and those firms that consume large levels of power, and whose business activities would be seriously affected by the lack of power.

Culture and media

Gjilan is rich in different cultural and religious facilities. There is a City Professional Theatre, a Regional Library, Cinema, and 4 Culture Houses in Përlepticë, Zhegër, Bresalc and Llashticë. Gjilan also possesses historical monuments; worth mentioning are the busts of patriots and national heroes of the last war in Kosovo, as well as from the past. As for religious buildings, Gjilan has 31 mosques, 9 orthodox churches, one Catholic Church and a Tekke. Gjilan is known for its culture and its inter-ethnic and inter-religious tolerance.

With regard to the media, besides the Correspondents Club which reports from Gjilan to central Kosovo media, there are two independent private TV channels and five radio stations: the Journalist Club, TV Vali, TV MEN, Radio Gjilani, Radio Victoria, Radio Energy and Radio Rinia (Youth).

III. SWOT ANALYSIS

Strengths	Weaknesses
<ul style="list-style-type: none"> Ü Young and educated population Ü Strong entrepreneurial tradition Ü Favorable climate conditions for agriculture Ü Mineral waters Ü Cross-border municipality Ü Ethnic tolerance and security Ü Regional Didactic Centre Ü Training/ Re-training Centre 	<ul style="list-style-type: none"> Ü Weak external business finance Ü Weak cooperation between municipality and businesses Ü Weak organizational structure of the business community Ü Lack of economic strategy Ü Lack of urban planning Ü Old (surface) cadastral data Ü Lack of underground cadastre Ü Old water supply system Ü Old sewage system Ü Insufficient school infrastructure Ü Lack of data for population and households
Opportunities	Threats
<ul style="list-style-type: none"> Ü Diaspora investments Ü Inter-municipal cooperation Ü Cross-border cooperation Ü Foreign Investments Ü Training funded by international donors Ü Creation of a Seismic Centre 	<ul style="list-style-type: none"> Ü Unresolved political status of Kosova Ü Earthquakes Ü Slow privatization process Ü Lack of institutional support for agriculture Ü Social destabilization due to increased unemployment Ü Migration of young people abroad

IV. VISION

The Municipality of Gjilan will have efficient local governance with regulated urban and rural infrastructure and a clean and healthy living environment. The strong tradition of industry and entrepreneurship will result in rapid SME development and an increase in employment. Good cross-border cooperation will enable a better integration of regional economies and will create a favorable environment to attract investors

V. GOALS AND OBJECTIVES

G1: Pleasant and orderly physical environment for business growth

G1:O1: By the end of 2005, major breaches of environmental protection regulations will cease

G1:O2: By the beginning of 2006, illegal construction will decrease by 90%, compared to today

G2: A physical infrastructure that improves the quality of life of citizens and enhances business activities, both in the municipality and with cross-border communities.

G2:O1: By 2007 to ensure that the water supply and sewage systems, as well as road and telecommunications networks satisfy the basic needs of 90% of the community

G2:O2: By 2007 cross-border cooperation is improved and access to International Corridor 8 has been acquired

G3: A Municipal administration that provides and delivers effective, responsive and professional business support services to the business community.

G3:O1: By 2007 the working environment and capacities of the local administration are improved

G3:O2: During 2005 measures will be taken by the Municipal administration to encourage an increase in investment by 30 % for the period 2005-2007 from different sources; local and international, including Diaspora

G4: To build a Vocational Training system that helps reduce unemployment in the community.

G4:O1: By the end of 2007, 50% of trained professionals have found employment or have started their own companies

V. 'VISION TO PROJECTS' MATRIX

Vision	Goals	Objective	Program	Projects
<p>The Municipality of Gjilan will have efficient local governance with regulated urban and rural infrastructure and a clean and healthy living environment. The strong tradition of industry and entrepreneurship will result in rapid SME development and an increase in employment. Good cross-border cooperation will enable a better integration of regional economies and will create a favorable environment to attract investors.</p>	<p>G1: Pleasant and orderly physical environment for business growth</p>	<p>G1-O1: By the end of 2005, major breaches of environmental protection regulations will cease</p>	<p>G1-O1-Pg1: Improvement and protection of the environment</p>	<p>G1-O1-Pg1-Pr1: Promotion of Municipal regulations for environmental protection</p>
			<p>G1-O1-Pg1-Pr2: Reforestation following forest fires</p>	
			<p>G1-O1-Pg1-Pr3: Cleaning riverbeds</p>	
			<p>G1-O1-Pg2: Efficient waste management</p>	<p>G1-O1-Pg2-Pr1: Elimination of all illegal waste sites in the city</p>
			<p>G1-O1-Pg2-Pr3: Recycling collected waste.</p>	
	<p>G2: A physical infrastructure that improves the quality of life of citizens and enhances business activities, both in the municipality and with cross-border communities</p>	<p>G2-O1: By 2007 to ensure that the water supply and sewage systems, as well as road and telecommunications networks satisfy the basic needs of 90% of the community</p>	<p>G1-O2-Pg1: Drafting the Municipal plans</p>	<p>G1-O2-Pg1-Pr1: Drafting the Municipal Development Plan</p>
				<p>G1-O2-Pg1-Pr2: Drafting the Municipal Urban Plan</p>
				<p>G1-O2-Pg1-Pr3: Drafting the Municipal Regulatory Plan</p>
			<p>G1-O2-Pg2: Prevention of illegal constructions</p>	<p>G1-O2-Pg2-Pr1: Capacity strengthening of the construction inspectors to prevent illegal construction</p>
			<p>G2-O1-Pg1: Building/repairing water supply/sewage systems</p>	<p>G2-O1-Pg1-Pr1: Improving the water supply/sewage systems in urban areas.</p>
<p>G2-O1-Pg1-Pr2: Building the water supply/sewage systems in rural areas.</p>				
<p>G2-O1-Pg2: Building/ expanding road and telecommunications networks</p>	<p>G2-O1-Pg2-Pr1: The construction of the irrigation system along the Morava River</p> <p>G2-O1-Pg2-Pr1: The repair and asphaltting of roads in urban areas.</p>			

				G2-O1-Pg2-Pr2: The construction of new roads in rural areas
				G2-O1-Pg2-Pr3: Improving the telecommunications network in urban areas
				G2-O1-Pg2-Pr3: Improving the telecommunications network in rural areas
	G2-O2: By 2007 cross-border cooperation is improved and access to International Corridor 8 has been acquired	G2-O2-Pg1: Enhancement of cross-border cooperation		G2-O2-Pg1-Pr1: Establishing a municipal body to coordinate cross-border cooperation
				G2-O2-Pg1-Pr2: Organizing a cross-border fair
				G2-O2-Pg1-Pr3: Organizing a Donors conference to finance cross-border projects
		G2-O2-Pg2: Road infrastructure for better cross-border and inter-municipal communication		G2-O2-Pg2-Pr1: Completion of the Gjilan- Stanqiq-Kumanovë road
				G2-O2-Pg2-Pr2: Realizing project for Gjilan-Zhegoc-Verbicë e Zhegocit-Sllovi-Lipjan road
				G2-O2-Pg2-Pr3: Realizing project for Zhegër-Goden-Stubëll-Viti road
G3: A Municipal administration that provides and delivers effective, responsive and professional business support services to the business community	G3-O1: By 2007 the working environment and capacities of the local administration are improved	G3-O1-Pg1: Expanding the physical and institutional capacities of the municipal administration		G3-O1-Pg1-Pr1: Building new Municipal Assembly hall with new equipment
				G3-O1-Pg1-Pr2: Training of municipal staff in Information Technology
				G3-O1-Pg1-Pr3: Training of municipal staff in project design and project management
				G3-O1-Pg1-Pr4: Training of municipal tax inspectors
	G3-O2: During 2005 measures will be taken by the Municipal administration to encourage an increase in investment by 30 %	G3-O2-Pg1: Technical- administrative support for businesses		G3-O2-Pg1-Pr1: Regulation for business administrative procedures simplification
				G3-O2-Pg1-Pr2: One-Stop-Shop for business firms

		for the period 2005-2007 from different sources; local and international, including Diaspora		G3-O2-Pg1-Pr3: Publishing the bulletin of municipal regulations / legislation and economy trends
				G3-O2-Pg1-Pr4: Establishment of the municipal body coordination that will coordinate the cooperation between the Municipality and Diaspora.
			G3-O2-Pg2: Technical – financial support for businesses	G3-O2-Pg2-Pr1: Building of the industrial zone in Shillovë
				G3-O2-Pg2-Pr2: Creation of the business incubator
				G3-O2-Pg2-Pr3: Creating a grant fund for farming / beekeeping revitalization
				G3-O2-Pg2-Pr4: Formation of the agriculture loan scheme
	G4: To build a Vocational Training system that helps reduce unemployment in the community	G4:O1: By the end of 2007, 50% of trained professionals have found employment or have started their own companies	G4-O1-Pg1: Practical training of unqualified persons	G4-O1-Pg1-Pr1: Training of unqualified persons in various profiles
				G4-O1-Pg1- Pr2: Practical training of secondary school graduates

VI. GJILAN PROJECTS MATRIX

GOALS		Orderly physical environment for businesses growth	A physical infrastructure that increases the quality of life of citizens and enhances the business activities both in the municipality and with cross-border communities	A Municipal administration that provides and delivers effective, responsive and professional business support services to the business community	A built vocational training system that helps decrease unemployment in the community
	PROJECTS				
1	Promotion of Municipal regulations for environmental protection	X			
2	Reforestation following forest fires	X			
3	Cleaning riverbeds	X			
4	Elimination of all illegal waste sites in the city	X			
5	Recycling collected waste	X			
6	Drafting the Municipal Development Plan	X			
7	Drafting the Municipal Urban Plan	X			
8	Drafting the Municipal Regulatory Plan	X			
9	Capacity strengthening of the construction inspectors to prevent illegal construction	X			
10	Improving the water supply/sewage systems in urban areas		X		
11	Improving the water supply/sewage systems in rural areas		X		
12	The construction of the irrigation system along the Morava River		X		

13	The repair and asphaltting of roads in urban areas		X		
14	The construction of new roads in rural areas		X		
15	Improvement of the telecommunications network in urban areas		X		
16	Improvement of the telecommunications network in rural areas		X		
17	Establishing a municipal body to coordinate cross-border cooperation		X		
18	Organising a cross-border fair		X		
19	Organising a donors conference to finance cross-border projects		X		
20	Completion of the Gjilan-Stanqiq-Kumanovë road		X		
21	Realizing project for Gjilan-Zhegoc-Verbicë e Zhegocit-Sillovi-Lipjan road		X		
22	Realizing project for Zhegër-Goden-Stubëll-Viti road		X		
23	Building new Municipal Assembly Hall			X	
24	Training of municipal staff in Information Technology			X	
25	Training of municipal staff in project design and project management			X	
26	Training of municipal tax inspectors			X	
27	Regulation and simplification of business administration procedures			X	
28	Establishing a One-Stop-Shop for business services			X	
29.	Publishing a bulletin of municipal regulations/legislation and economic trends			X	
30.	Establishment of a municipal body to coordinate cooperation between the Municipality and Diaspora			X	
31.	Building of an industrial zone in Shillovë			X	
32.	Creation of a business incubator			X	
33.	Creating a grant fund for farming/beekeeping revitalization			X	
34.	Formation of the agriculture loan scheme			X	
35.	Training of unqualified people in different profiles				X
36.	Practical training of secondary school graduates				X

The structure of the projects is as follows:

- a) Institutional infrastructure and capacity building are 19 projects
- b) Physical infrastructure are 17 projects

The total sum of investments in the identified projects is 2,729,900

The sources of financing are planned from:

- 1) Municipal sources, 25.2%
- 2) Central Government, 36.2%
- 3) Donors, 37.1%
- 4) Other sources (community), 1.6%

The detailed overview of projects is presented on the Table 8.

VIII. LED PROJECT IMPLEMENTATION PLAN

No.	Project Title	Total Amount	Funds/ Resources (%)				Implementing Partners	Duration	Start Date	Beneficiaries
			Municipality	Central Government	Donor	Other sources				
1	Promotion of Municipal regulations for environmental protection	8,000	24%	38%	38%	-	Municipality, MESP	6 months	05/2005	Community, Association for Environmental Protection,
2	Reforestation following forest fires	22,000	-	65%	35%	-	Municipality, Association for Environmental Protection, MESP, MARD, Wood Economy, KPC, KFOR	2 months	04/2005	Community, Local Government, Association for Environmental Protection, MESP, MARD
3	Cleaning riverbeds	26,400	-	50%	50%		Municipality, Association for Environmental Protection, Donors, KPC, MESP, KFOR	2005/ 2006	05/2005	Community, Local Government, Association for Environmental Protection, MESP
4	Elimination of all illegal waste sites in the city	22,100	10%	45%	45%		Municipality, Association for Environmental Protection, Donors, KPC, MESP, CPU "Higjienoteknika"	6 months	10/2005	Community, Local Government, Association for Environmental Protection
5	Recycling collected waste	280,000		50%	50%		Municipality, MESP, Association for Environmental Protection, EAR and other Donors	10 months	02/2006	Community, Local Government, Association for Environmental Protection, Local businesses
6	Drafting the Municipal Development Plan	170,000	30%	35%	35%	-	Municipality, MESP	6 months	06/2005	Local Government, Community, Association for Environmental Protection

7	Drafting the Municipal Urban Plan	170,000	30%	35%	35%	-	Municipality, MESP	6 months	06/2005	Local Government, Community, Businesses, Association for Environmental Protection
8	Drafting the Municipal Regulatory Plan	220,000	46%	27%	27%	-	Municipality (DURE, DCPG, MTP),	1 year	01/2006	Local Government, Community, Businesses, Association for Environmental Protection
9	Capacity strengthening of the construction inspectors to prevent illegal construction	15,000	20%	40%	40%	-	Municipality, MESP, Associations of engineers and architects	3 months	09/2005	Local Government, (Inspections, DURE),
10	Improving the water supply/sewage systems in urban areas	2,685,000	40%	30%	30%		Municipality (DPS, DURE), MPS, KPC, MESP, Donors, WSC "Hidromorava"	2005/2006/2006	02/2005	Community, Local Government, Association for Environmental Protection, Local business
11	Building the water supply/sewage systems in rural areas	2,560,000	33%	30%	30%	8%	Municipality (DPS, DURA), MPS, KPC, MESP, Donors, WSC "Hidromorava"	2005/2006/2007	03/2005	Community, Local Government, Association for Environmental Protection, Local business
12	The construction of the irrigation system along the Morava River	202,000	10%	40%	40%	10%	Municipality, Agricultural Associations, MARD, MLSW, Donors	2005/2006/	06/2005	Community, Local Government, Farms associations, Local business
13	The repair and asphaltting of roads in urban areas	2,030,000	40%	30%	30%	-	Municipality (DPS), (MTT), Donors,	2005/2006/2007	03/2005	Community, Local Government, Local business, (production and services)
14	The construction of new roads in rural areas	1,480,000	35%	30%	30%	5%	Municipality (DPS, DURE), (MTT), Donors,	2005/2006/2007	03/2005	Community, Local Government, Local business, (production and services)

15	Improvement of the telecommunications network in urban areas	610,000	-	70%	30%	-	Municipality, (MTT), PTK (Post), Donors	2005/2006/ 2007	04/2005	Community, Local Government, Local business, PTK
16	Expansion of the telecommunications network in rural areas	1,220,000	-	40%	20%	40%	Municipality, (MTT), PTK (Post), Donors	2005/2006/ 2007	04/2005	Community, Local Government, Local business, PTK
17	Establishing a municipal body to coordinate cross-border cooperation	21,000	10%	40%	50%	-	Municipality, Ministries, NGOs (EWI, CRS, etc.)	3 months	01/2006	Community, Local Government, Local Associations of the micro region
18	Organizing a cross-border fair	25,500	20%	30%	35%	15%	Municipality, Local Associations, Central Government, NGOs (EWI, CRS)	1 week	05/2006	Community, Local Government, Local business, Chamber of Commerce, Business Associations
19	Organizing a Donors conference to finance cross-border projects	6,400	40%	40%	20%	-	Municipality, Central Government NGOs (EWI, CRS)	3 days	10/2005	Community, Local Government, Local business, Chamber of Commerce, Business Associations
20	Completion of the Gjilan-Stanqiq-Kumanovë road	2,080,000	10%	45%	45%	-	Municipality, (MTT), Donors (International organizations)	2005/2006/ 2008	04/2005	Community, Local Government, Cross-border and local businesses Cross-border movement
21	Realizing project for Gjilan-Zhegoc-Verbicë e Zhegocit-Silovi-Lipjan road	1,650,000	15%	50%	35%	-	Municipality of Gjilan and Viti, (MTT), Donors	2006/ 2007	02/2006	Community, Local Government, Regional and Local businesses, Regional Movement
22	Realizing project for Zhegër-Goden-Stubëll-Viti road	675,000	5%	50%	45%	-	Municipality of Gjilan and Lypjan, (MTT), Donors,	2006/ 2007	02/2006	Community, Local Government, Regional and Local businesses, Regional Movement

23	Building a new Municipal Assembly Hall	1,564,452	10%	60%	30%	-	Municipality, MPS, MFE, Donors,	2006/ 2007	03/2006	Community, Local Government, Local Business, Local NGOs
24	Training of municipal staff in Information Technology	15,100	10%	50%	40%	-	Municipality, Local NGOs, MPS	2 months	04/2005	Municipal Civil Services
25	Training of municipal staff in project design and project management	18,100	25%	40%	35%	-	Municipality, Central Government, International and Local	2 months	09/2005	Local Government and citizens, Donors, Ministries
26	Training of municipal tax inspectors	10,500	10%	45%	45%	-	Municipality, MFE, Donors	1 month	06/2005	Local Government, (Tax Collection Services), MFE (Department for Budget and Finance), Community
27	Regulation and simplification of business administration procedures	7,900	20%	40%	40%	-	Municipality, MFE, MTI, MLG, International Organizations, Business Associations	3 months	09/2005	Local Government, Business associations Business, MFE, MTI,
28	Establishing a One-Stop-Shop for business services	31,900	10%	45%	45%	-	Municipality, International Organizations, Business and Economist Associations	2 months	06/2005	Local Government, Business (existing and potential), MTI
29	Publishing a bulletin of municipal regulations/legislation and economic trends	10,800	30%	35%	35%	-	Municipality, Central Government (MPS, MFE, MTI), Donors	2005/ 2006/ 2007	05/2005	Municipal Assembly, Community, Local NGOs and Associations, Government of Kosova
30	Establishment of a municipal body to coordinate cooperation between the Municipality and Diaspora	6,300	25%	35%	40%	-	Municipality, Local Associations, Ministries	2 months	10/2005	Diaspora, Local government, Ministries
31	Creation of an industrial zone in Shillovë	1,155,000	15%	40%	40%	5%	Municipality, MFE, Business Community, Diaspora, Potential Investors	2006/ 2007	02/2006	Community, Local government Local business, Foreign investors, Diaspora

32	Creation of a business incubator	860,000	15%	40%	40%	5%	Municipality, MFE, Business Community, Diaspora, Donors	6 months	06/2005	Community (Unemployed citizens) Local government, Start up businesses, Diaspora
33	Creating a grant fund for farming/beekeeping revitalization	165,600	20%	35%	40%	5%	Municipality, Local Associations, MARD, International Organizations	3 months	04/2005	Agricultural Entrepreneurs, Local Government, MARD
34	Formation of the agriculture loan scheme	165,600	20%	35%	40%	5%	Municipality, Local Association for Agriculture, MFE, MARD International Organizations, Banks	1 year	01/2006	Agricultural Entrepreneurs, Local Government, MARD
35	Training of unqualified people in different profile	25,800	20%	40%	40%	-	RCE, Local Government / DEM, Central Government. (MTI, MLSW, MLG), Business Associations and Handicrafts, International Organizations	1 years	08/2005	Business Associations and Handicrafts, Unemployed, Regional Centre for Employment
36	Practical training of secondary school graduates	5,800	20%	40%	40%	-	MLSW (Center for Employment), Local Government, Business Associations and Handicrafts, International Organizations.	3 years	09/2005	High school graduates, Local Government, Business Associations, Business Enterprise

Abbreviations and acronyms

MESP	– Ministry of Environment and Spatial Planning
MARD	– Ministry of Agriculture and Rural Development
MPS	– Ministry for Public Utilities
MLSW	– Ministry of Labor and Social Welfare
MFE	– Ministry of Finance and Economy
MTT	– Ministry of Transport and Telecommunications
MTI	– Ministry of Trade and Industry
MLG	– Ministry of Local Government
KEC	– Kosova Electro-Energy Corporation
CPU	– Company for Public Utilities
EAR	– European Agency for Reconstruction
DCPG	– Department for Cadastre, Property and Geodesy
MTP	– Municipality Team for Planning
DPS	– Department for Public Utilities
DURE	– Department for Urbanism, Reconstruction and the Environment
DEM	– Department for Economy and Management
KPC	– Kosova Protection Corps
WSC	– Water-Supply Company
EWI	– East-West Institute
CRS	– Catholic Relief Services
RCE	– Regional Centre for Employment

PROJECTS DESCRIPTION

Project 1: Promotion of Municipal regulations for environmental protection		Type of Program: Improvement and protection of the environment	
A brief description of the project:			
<p>The purpose of this project is to promote regulations for the protection of the environment; the environmental situation before the war was poor due to a lack of care for the environment. To explain: Gjilan had a very developed industrial sector and did not have effective treatment of sewage and industrial waste, monitoring of air quality, poor garbage management, non-sanitary storage, or an efficient use of natural resources, etc. As a result of these regulations, Municipal development should be based on health and sustainability so that conditions can be created to protect the environment from damage for the benefit of the population. Primary obligations will be: protection of air quality, land and water, effective garbage management and protection of diversity of flora and fauna.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Information to citizens regarding the regulation - Awareness of citizens of the need for environmental protection - Opportunity to compose the long term strategy for environmental protection 		<ul style="list-style-type: none"> - Local government & citizens - Association for Environmental Protection - Ministry of Environment and Spatial Planning - Citizens' initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government and local media - Association for Environmental Protection - Ministry of Environment and Spatial Planning 		<ul style="list-style-type: none"> - Project manager - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of Approved regulations (rules) - Existence of local environmental NGOs 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest of NGOs and citizens 	
Estimated cost:			
<ul style="list-style-type: none"> - Salaries of experts and teams for meetings with citizens - Publication of regulations in local media - Publication of catalogues for regulations and environmental protection - Organization of actions for environmental protection during April and June - Advertisements in local media 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Projected sum	Secured sum
	Local government	2,000	1,000
	Central government	3,000	-
	Donors	3,000	-
	Other sources	-	-
TOTAL (for year 2005)		8,000	1,000
Time implementation:		Time indicated:	
- during 2005		- half year of 2006	

Project 2		Type of Program:	
Reforestation following forest fires.		Improvement and protection of the environment	
A brief description of the project:			
<p>Forest fires in Kosova have become an increasing problem, and since the war, the problem has also occurred in the municipality of Gjilan. At "Zabeli i Sahit Ages", after the war some hundreds of hectares (ha) of forests were burned, as well as at the foot of the "Pasjaku" hills, near the artificial lake known as the "Lake of Livoq". These two places had been forested for about 20-25 years with the volunteer youth actions of that time, and even today the youth of Gjilan have enough potential to undertake this kind of activity in the interests of improving the environment where they live. These forests have been factories of oxygen and a filter of polluted air for the Gjilan Municipality, but today irresponsible people are ruining these coniferous forests.</p> <p>The objective of this project is the planting of the deforested areas in the municipality: by the reservoir near "Velekicë" village up to the "Fludi" juice factory, "Zabeli i Sahitë Ages", and "Kodra e Pasjakut". The project will be implemented in cooperation with the Regional Employment Centre which will provide workers for the implementation of the project, based upon the data of jobseekers in the municipality.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Environmental protection from uncontrolled dumping of waste - Health protection of children and citizens - Awareness of citizens of the need for environmental protection 		<ul style="list-style-type: none"> - Local government & citizens - Association for Environmental Protection - Ministry of Environment and Spatial Planning - KPC, SKPS and KFOR 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government - Association for Environmental Protection - Ministry of Environment and Spatial Planning - KPC, KPS, KFOR - Wood sector of the economy 		<ul style="list-style-type: none"> - Project manager - Technical assistance - Co financier of project - Equipment - Provision of young plants 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of unforested areas - Continuous support from KPC, KPS and KFOR 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest of NGOs and citizens 	
Estimated cost:			
<ul style="list-style-type: none"> - Preparation of land, cleaning the territory - Measurement – marking the planting places - Price and quantity of plants - Salary for digging the planning holes - Salary for planting - Compensation for temporary jobs - Cost of equipment 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Projected sum	Secured sum
	Local government	-	-
	Central government	14,200	-
	Donors	7,800	-
TOTAL		22,000	-
Time implementation:		Time indicated:	
- During 2005		- half year 2007	

<u>Project 3</u>		<u>Type of Program:</u>	
<u>Cleaning riverbeds</u>		<u>Improvement and protection of the environment</u>	
<u>A brief description of the project:</u>			
<p>Pollution of the environment is a major problem within the municipality, especially sewage pollution. Based on the current situation of the sewage network in Gjilan and the rivers Dobrusha and Stanishorka into which the sewage spills, it is clear that in a short time period we will have an ecological crisis in the eastern region. This network empties into the River Morava which has only a small amount of water, with the result that there is not enough water to clean these two rivers, so raw sewage (not filtered or neutralized) spills directly into the River Morava. Garbage thrown into the riverbed is a main problem; therefore it is necessary to clean the riverbeds: Dobrusha and Stanishorka in Gjilan, then in the villages of Cërnic, Livoq, Malishevë, Mires, Uglarë, Pogragjë, Zhegër, Lladovë, and the cleaning of the barrage at Livoq.</p>			
<u>Expected results:</u>		<u>Target groups:</u>	
<ul style="list-style-type: none"> - Environmental protection from uncontrolled dumping of waste - Health protection of children and citizens - Citizens' awareness of environmental protection 		<ul style="list-style-type: none"> - Local government & citizens - Association for Environmental Protection - Ministry of Environment and Spatial Planning and Ministry of Labour and Social Welfare - KPC 	
<u>Possible participants:</u>		<u>Project contributions:</u>	
<ul style="list-style-type: none"> - Local government (public service department) - Association for Environmental Protection - Ministry of Environment and Spatial Planning and Ministry of Labour and Social Welfare - KPC and Donors 		<ul style="list-style-type: none"> - Project manager - Technical assistance - Co financer of project - Equipment 	
<u>Preconditions:</u>		<u>Risk factors:</u>	
<ul style="list-style-type: none"> - Existence of rivers and garbage - Allocation of budget for participation in the project - Continuous support of KPC and KFOR 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest of NGOs and citizens 	
<u>Estimated cost:</u>			
<ul style="list-style-type: none"> - Recruitment and salaries of 50 employees from regional employment centre - Garbage collection - Transport of garbage to the depository 			
<u>Implementation plan</u>		<u>Contact person: LED Team</u>	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
<u>Costs</u> <u>(Funds/Resources)</u>	<u>Financial resources</u>	<u>Projected sum</u>	<u>Secured sum</u>
	Local government	-	-
	Central government	13,200	-
	Donors	13,200	-
	TOTAL (for year 2005-2006)	26,400	-
<u>Time implementation:</u>		<u>Time indicated:</u>	
<ul style="list-style-type: none"> - During 2005 -2006 		<ul style="list-style-type: none"> - September 2006 	

<u>Project 4</u>		<u>Type of Program:</u>	
<u>Elimination of all illegal waste sites in the city</u>		<u>Efficient garbage management</u>	
<u>A brief description of the project:</u>			
<p>In recent years there has been an increase in the population of the city, and as a result there is an increase in the number of illegal waste sites around the city. Inspectors of Environmental Protection and Inspectors of Infrastructure are finding evidence of illegal waste sites that seriously damage the environment and society's health, like the neighbourhood of Dheu i Bardhë (at the side of A. Presheva Street), part of Oval Street, and the area around the "Pasjaku" waste site. The main objective of this project is:</p> <ul style="list-style-type: none"> - Protection of the environment from uncontrolled and illegal waste sites - Protection of children's' and citizens' health <p>The Public Services Department is responsible for cleaning maintenance, and they have a budget for this purpose. The Public Services Department have engaged a company called "Higijena" which is now responsible for the collection and transportation of garbage from houses and other buildings, which means that the "Higijena" company have a duty to offer services to citizens, as the citizens pay for these services.</p>			
<u>Expected results:</u>		<u>Target groups:</u>	
<ul style="list-style-type: none"> - Environmental protection from uncontrolled dumping of waste - Protection of children's' and citizens' health - Awareness of citizens of the need for environmental protection 		<ul style="list-style-type: none"> - Local government & citizens - Association for Environmental Protection - Ministry of Environment and Spatial Planning and Ministry of Labor and Social Welfare - KPC, sanitation services 	
<u>Possible participants:</u>		<u>Project contributions:</u>	
<ul style="list-style-type: none"> - Local government (Public Services Department) - Donors and local Association for Environmental Protection - Ministry of Environment and Spatial Planning and Ministry of Labor and Social Welfare - KPC and sanitation services 		<ul style="list-style-type: none"> - Project manager - Technical assistance - Co financier of project - Equipment 	
<u>Preconditions:</u>		<u>Risk factors:</u>	
<ul style="list-style-type: none"> - Budget allocation to participate in the project - Continuous support from KPC and KFOR 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest of NGOs and citizens 	
<u>Estimated cost:</u>			
<ul style="list-style-type: none"> - Tender announcement - Engagement of a company - Garbage collection - Arrangement of signs (stop throwing away garbage) - Transport of garbage to the depository 			
<u>Implementation plan</u>		<u>Contact person: LED Team</u>	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
<u>Costs (Funds/Resources)</u>	<u>Financial resources</u>	<u>Projected sum</u>	<u>Secured sum</u>
	Local government	2,500	2.500
	Central government	9,800	-
	Donors	9,800	-
	TOTAL	22,100	2.500
<u>Implementation time:</u>		<u>Time indicated:</u>	
<ul style="list-style-type: none"> - During 2005 – 2006 		<ul style="list-style-type: none"> - September of 2006 	

<u>Project 5</u>		<u>Type of Program:</u>	
<u>Recycling collected waste</u>		<u>Efficient garbage management</u>	
<u>A brief description of the project:</u>			
After the many problems that have been accumulating for decades, the primary aim of the Gjilan Municipal Assembly is: the elimination of the after effects of earthquakes, the regulation and construction of necessary infrastructure as well as a project for the protection of the environment/garbage recycling. The Gjilan Municipality functions with a regional garbage depot situated in the village of Velekincë, which is financed by the European Agency for Reconstruction and is one of the most modern in the Balkans region. The purpose of this project is that firstly garbage will be separated and classified, then recycled.			
<u>Expected results:</u>		<u>Target groups:</u>	
<ul style="list-style-type: none"> - Environmental protection - Protection of children's' and citizens' health - Creation of new jobs 		<ul style="list-style-type: none"> - Local government & citizens - Association for Environmental Protection - Ministry of Environment and Spatial Planning and Ministry of Labor and Social Welfare - EAR and other Donors 	
<u>Possible participants:</u>		<u>Project contributions:</u>	
<ul style="list-style-type: none"> - Local government (Public Services Directorate) - Association for Environmental Protection - Ministry of Environment and Spatial Planning and Ministry of Labor and Social Welfare - EAR and other Donors 		<ul style="list-style-type: none"> - Project manager - Technical assistance - Co financier of project 	
<u>Preconditions:</u>		<u>Risk factors:</u>	
<ul style="list-style-type: none"> - Existence of depository and location for garbage recycling - Budget allocation for the project 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest of NGOs and citizens - Lack of Donors 	
<u>Estimated cost:</u>			
<ul style="list-style-type: none"> - Construction of building to install machinery for garbage recycling - Furnishing, payment, packing, transport, guarantee from buyer to advertise in case of processing interruptions, - Assembling machinery for garbage recycling - Training of staff 			
<u>Implementation plan</u>		<u>Contact person: LED Team</u>	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
<u>Costs</u> <u>(Funds/Resources)</u>	<u>Financial resources</u>	<u>Projected sum</u>	<u>Secured sum</u>
	Local government	-	-
	Central government	140,000	-
	Donors	140,000	-
TOTAL		280,000	
<u>Time implementation:</u>		<u>Time indicated:</u>	
- During 2006		- October of 2007	

Project 6		Type of Programme:	
Drafting the Municipal Development Plan		Drafting Municipal plans	
A brief description of the project:			
<p>The aim of this project is the drafting of the Municipal Development Plan for the whole territory of the Municipality. This is a multi-sectored strategic plan which determines the long-term aims of the economic, social and spatial development of the Municipality. The Municipality Development Plan includes the development of urban and rural areas within the municipality and will cover a period of 10-20 years. In order to achieve the objectives, the Municipal Assembly needs to improve its services and create an organized system for the management of the whole development plan. Regarding the Municipal Development Plan as a precondition of the development strategy of "DELTA II", the Municipality of Gjilan has set aside funds from the municipal budget to the value of 50,000 €. This sum is only a part of what is necessary for the realization and implementation of the project: funding will also be requested from Donors and the relevant ministries of Central government.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Creation of conditions for rational use of land - Opportunities for planning in rural areas - Creation of business areas and green areas 		<ul style="list-style-type: none"> - Local government & citizens - Architectural associations - Association for Environmental Protection - Ministry of Environment and Spatial Planning - Citizens' initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Ministry of Environment and Spatial Planning - Municipal Assembly - Municipal Planning Team - Local government - Directorate for Property and Cadastre - Association for Environmental Protection 		<ul style="list-style-type: none"> - Local government & citizens - Architectural associations - Association for Environmental Protection - Ministry of Environment and Spatial Planning - Citizens' initiatives 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of city's general plan - Municipal Planning Team - Experts inside and outside the municipality - Existence of consensus and involvement of Directorates 		<ul style="list-style-type: none"> - Lack of budget - Lack of real information - Opportunity for those who draft the plan to be influenced by specific groups 	
Estimated cost:			
<ul style="list-style-type: none"> - Preparation and announcement of tender (in written media and municipal web site) - Costs of public debates with citizens - Implementation of municipal development plan 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Projected sum	Secured sum
	Local government	50,000	50,000
	Central government	60,000	-
	Donors	60,000	-
	Other sources	-	-
	TOTAL	170,000	50,000
Time implementation:		Time indicated:	
<ul style="list-style-type: none"> - During 2005 		2006 -2015	

<u>Project 7</u>		<u>Type of Program:</u>	
<u>Drafting the Municipal Urban Plan</u>		<u>Drafting Municipal plans</u>	
A brief description of the project:			
<p>The drafting of the Urban Development Plan is a multi-sectored strategic plan which determines the long-term aim for the development and management of urban zones for at least 5 years. The Urban Development Plan needs to be coordinated with the Municipal Development Plan. The Urban Development Plan needs to be based on the balanced and sustainable development of urban zones, and also needs to be based on good government and general economic, social, ecological and cultural development. The composition of the Urban Development Plan is based on the general principle of the interests of society, with the intention of ensuring better living conditions and improving the lives of society as a whole. Its implementation is imperative, because this has the potential to influence the prevention of uncontrolled/illegal construction which has disfigured the city. In order to achieve the objectives, the Municipal Assembly needs to improve its services and create an organized system for the management of the whole development plan. Regarding the Municipal Development Plan as a precondition of the development strategy of "DELTA II", the Municipality of Gjilan has set aside funds from the municipal budget to the value of 50,000 €. This sum is only a part of what is necessary for the realization and implementation of the project: funding will also be requested from Donors and the relevant ministries of Central government.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Creation of conditions for the rational use of land - Opportunity for planning in rural areas - Creation of business areas and green areas 		<ul style="list-style-type: none"> - Local government & citizens, Architectural associations, Association for Environmental Protection, Ministry of Environment and Spatial Planning, Citizens' initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Ministry of Environment and Spatial Planning - Municipal Assembly - Municipal Planning Team - Local government - Department for Urbanism, Reconstruction and the Environment - Department for Property and Cadastre - Association for Environmental Protection 		<ul style="list-style-type: none"> - Project managers - Local or foreign experts to offer technical expertise - Co financiers of project - Students can offer technical services under the supervision of professional staff so they gain experience 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of city's Development Plan - Municipal Planning Team - Experts inside and outside the municipality - Existence of consensus and involvement of Directorates 		<ul style="list-style-type: none"> - Lack of budget - Lack of real information - Possibility for those who draft the plan to be influenced by specific groups 	
Estimated cost:			
<ul style="list-style-type: none"> - Preparation and announcement of tender (in written media and municipal web site), - Costs of public debate with citizens, Implementation of Urban General Plan 			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Projected sum	Secured sum
	Local government	50,000	50,000
	Central government	60,000	-
	Donors	60,000	-
	Other sources	-	-
TOTAL		170,000	50,000
Time implementation:		Time indicated:	
<ul style="list-style-type: none"> - During year 2005 		<ul style="list-style-type: none"> Year 2006 -2010 	

<u>Project 8</u>		<u>Type of Program:</u>	
<u>Drafting Municipal Regulations</u>		<u>Drafting Municipal plans</u>	
A brief description of the project:			
<p>Within the urban regulations, certain conditions are made for spatial planning and for the regulation of buildings, locations and urban land. Urban regulations will define building areas and will include building lines, urban technical norms and other conditions regarding building locations and other constructions in urban areas. In order to achieve the objectives, the Municipal Assembly needs to improve its services and create an organized system for the management of the whole development plan. Regarding the Municipal Development Plan as a precondition of the development strategy of "DELTA II", the Municipality of Gjilan has set aside funds from the municipal budget to the value of 100,000 €. This sum is only a part of what is necessary for the realization and implementation of the project: funding will also be requested from Donors and the relevant ministries of Central government.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Creation of conditions for the rational use of land - Opportunity for planning in rural areas - Creation of business areas and green areas 		<ul style="list-style-type: none"> - Local government and citizens - Associations of Architects - Association for Environmental Protection - Ministry of Environment and Spatial Planning - Citizens' Initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Ministry of Environment and Spatial Planning - Municipal Assembly, Municipal Planning Team - Local government - Department for Urbanism, Reconstruction and the Environment - Department for Property and Cadastre - Association for Environmental Protection 		<ul style="list-style-type: none"> - Project Leader - Local or Foreign experts to offer their technical expertise in spatial planning - Joint financing of the project - Students could offer technical services under the supervision of professional staff so they gain experience 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of city's Development Plan - Existence of the Urban Plan - Municipal Planning Team - Experts inside and outside the municipality - Existence of consensus and involvement of Directorates 		<ul style="list-style-type: none"> - Lack of Budget - Lack of real information - Opportunity for those who draft the plan to be influenced by specific groups 	
Estimated cost:			
<ul style="list-style-type: none"> - Preparation and tender announcement (in newspapers and on the Municipality website) - Costs of the public debate with citizens - Implementing the Municipal Development Plan 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial Resources	Projected sum	Secured sum
	Local Government	100,000	100,000
	Central Government	60,000	-
	Donors	60,000	-
	Other sources	-	-
TOTAL		220,000	100,000
Time implementation:		Time indicated:	
<ul style="list-style-type: none"> - During 2005 		2006 -2015	

<u>Project 9</u>		<u>Type of Program:</u>	
<u>Increasing the powers of construction inspectors to prevent illegal construction</u>		<u>Drafting Municipal plans</u>	
A brief description of the project:			
<p>There has been Municipal administration in Gjilan for about six decades, and despite a very difficult and bitter past, sometimes with differences in politics, it has managed to realize and organize the norms of every day life. The new and fundamental reorganization of Municipal administration with a more democratic hierarchy and a more European nature, together with the creation of new departments, has made it possible to cover all the deficiencies in services which were missing from the municipality. An exchange of experiences with countries that have already started the transition phase, like Slovenia and Croatia, will be necessary, because by exchanging experiences it will be possible to increase the power of the municipal authority as well as encompass all the professional experiences that are lacking at the moment. Kosovo's Assembly has passed the Inspectorate Law, thus it is important to exchange experiences with transitional countries and organize training seminars for the Construction Inspectorate Service. The Construction Inspectorate Service will have knowledge of other laws as well, like construction laws, which is especially important since the Municipality of Gjilan happens to be in an earthquake zone, therefore uncontrolled construction is forbidden.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Creation of conditions for preventing unlicensed construction - Increased cooperation with citizens (Building Inspection Services) - Learning the new regulations and exchanging experiences with countries which have undergone the same transition phase 		<ul style="list-style-type: none"> - Local Government (Inspection Service) - Association of Architects - Ministry of Environment and Spatial Planning 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local Government - Association of Architects - Ministry of Environment and Spatial Planning - Donors 		<ul style="list-style-type: none"> - Project Leader - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - The existence of the construction law - The existence of many Architect companies 		<ul style="list-style-type: none"> - Lack of Budget - Lack of interest of citizens - The non participation of the community 	
Estimated cost:			
<ul style="list-style-type: none"> - Cost of organizing training, - Cost of engaging lecturers - Cost of traveling to one of the countries in transition (Slovenia, Croatia, Bulgaria, Macedonia, Albania) 			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Projected sum	Secured sum
	Local Government	3,000	-
	Central Government	6,000	-
	Donors	6,000	-
	Other sources	-	-
TOTAL		15,000	-
Time implementation: During 2006		Time indicated:- September 2007	

Project 10		Type of Program:	
<u>Improving the water supply / sewage systems in urban zones</u>		<u>The improvement of the water supply / sewage systems</u>	
A brief description of the project:			
<p>Parts of the city of Gjilan are not covered by a sewage system. The condition of the sewage network is very poor because it is so old (over 20 years, and some parts are over 30 years old), and in many places the sewage network is linked to the collection of storm waters, in which case the quantity of these combined waters increases with heavy rain, and they overflow into the river. Therefore, one of the main priorities for the municipal administration is that, within the budget limits, foreign investments and donations, to improve the municipal infrastructure, and firstly the regulation of the sewage networks and the water supply networks because these continuously bring problems and many different infectious diseases, which affect the citizens and mostly the children of the Municipality, especially in urban zones (neighbourhoods like: "Dheu i Bardh", "Arbria", "Ramiz Cernica", "Zabeli i Sahit Agës" etc.). Even to be able to supply drinkable water for the city's needs, the construction of a drinkable water reservoir is necessary and it is anticipated that this construction will be in the location of the "Kodra e Dëshmorëve", which would supply all parts of the city with drinkable water. The sewage network needs to be enlarged to the new urban areas.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - The health of citizens and especially children will be protected and better conditions will be created for current and future generations 		<ul style="list-style-type: none"> - Local government and citizens - Association for Environmental Protection - Ministry of Environment and Spatial Planning - Citizen' Initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government (responsible departments) - Association for Environmental Protection - Ministry of Environment and Spatial Planning - International Organizations 		<ul style="list-style-type: none"> - Project Leader - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of the approved regulations - The existence of many local environment NGOs 		<ul style="list-style-type: none"> Lack of Budget, Lack of interest of citizens The non participation of the community 	
Estimated cost:			
<p>Construction of the water reservoir for the city's needs, excavation of the canal with dimensions of h=1.2; b=0.8, Supply, Transport and laying of the sanded layer like a tampon layer with thickness of t=10cm, Supply, Transport and the covering of the pipe with sand thickness t=20cm, Supply, Transport and covering of pipes with sand with thickness of t=20cm, supplying, transporting and assembling of pipes with all the additional parts, the regulation of river beds (Dobrusha and Stanishorka), and the regulation of the sewage network in both sides, along the river with pipes of $\Phi = 1000$.</p>			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Projected sum	Secured sum
	Local Government	985,000	150,000
	Central Government	850,000	-
	Donors	850,000	
	Other sources	-	
TOTAL (years 2005,2006,2007)		2,685,000	150,000
Time implementation:		Time indicated:	
<ul style="list-style-type: none"> - During 2005 – 2007 		<ul style="list-style-type: none"> - Half year of 2007 	

Project 11		Type of Program:	
<u>Improving the water supply / sewage systems in rural zones</u>		<u>The improvement of the water supply / sewage systems</u>	
A brief description of the project:			
<p>Based on the existing condition of the sewage system, it is predicted that within a short time we will have an ecological crisis of huge proportions in the villages of the Municipality. Investments in the water supply network are also necessary. Therefore, a top priority for the municipal administration is that, within the budget limits, foreign investments and government organizations and NGOs, the water supply system must be improved, alongside an improvement in the environment, construction of the sewage network and the treatment of sewage etc, especially in rural areas.</p> <p>The first phase of the improvement of the sewage and water supply systems will include these locations: "Livoqin e Poshtëm", "Malishevën e epërme" up to the "Kufca e vogël", then "Koretishën", "Pajakun", "Velekicën" and "Pasjanin". The second phase will include: "Zhegrën", "lladovën" and "Budrikën", then "Cërrnicën", "Vërbicën e Kmetocit" and "Kmetocin", as well as "Bresalcin", "Poneshin", "Uglarin", "Pogragjen", "Bilincën" and "Mireshin".</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - The health of citizens and especially children will be protected and better conditions will be created for current and future generations - In the first phase (2005 -2006) Malisheva, Kufca e ulët, Velekica, Pasjani, Koretishta, Pasjaku and Livoqi i Poshtëm will be included in the water supply network - In the second phase (2006 -2007) Zhegra, Lladova, Budrika, Parteshi, Bresalci, Pogragja etc. will be included in the water supply network 		<ul style="list-style-type: none"> - Local government and citizens - Association for Environmental Protection - Ministry of Environment and Spatial Planning - Citizens' Initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government (responsible departments) - Association for Environmental Protection - Ministry of Environment and Spatial Planning - Donors (International Organizations) 		<ul style="list-style-type: none"> - Project Leader - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of approved regulations - The existence of many local environment NGOs 		<ul style="list-style-type: none"> Lack of Budget Lack of interest of citizens The non participation of the community 	
Estimated cost:			
Opening of wells, the construction of the water reservoirs with sufficient capacities and the construction of sewage collectors, excavation of canals with dimensions of h=1.2, b=0.8, supplying, transporting and paving the surface with sand, like a tampon surface and thickness of t=20cm. Supplying, transporting and installation of pipes with all the additional parts, the construction of sewage collectors in every location, and the construction of the city collectors for the treatment of the sewage waters before their spillage into the Morava river (near the "Uglar" village).			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Projected sum	Secured sum
	Local Government	850,000	70,000
	Central Government	750,000	-
	Donors	750,000	
	Other sources	210,000	
TOTAL (years 2005,2006,2007)		2,560,000	70,000
Time implementation: During the years 2005, 2006, 2007		Time indicated: October 2007	

<u>Project 12</u>		<u>Type of Program:</u>	
<u>The construction of the Irrigation System along the Morava River.</u>		<u>The improvement of the water supply / sewage systems</u>	
A brief description of the project:			
<p>The Municipality of Gjilan, with a sufficiently heterogeneous relief and an average continental climate, offers good conditions for the development of agriculture, particularly farming. It is estimated that at different times in the past over 60% of the population of Gjilan and its surrounding areas were involved in the agricultural sector as the main source of income and that is why the Gjilan Municipality is known as the agro-industrial city. It has an area of around 515 km², is situated in the Southeastern part of Kosova and it is estimated that it has around 14,200ha of agricultural land, and over 20,000ha of forests and pastures, and uncultivated land of 13,550ha. The lack of sufficient water has had an effect upon the motivation of farmers for the cultivation of crops, and due to the persistent drought, it has been deemed necessary to invest in an irrigation system which will have a direct impact upon the cultivation of sufficient crops and notably industrial plants like tobacco, sunflowers etc.</p> <p>The following locations are included in the project for the construction of the irrigation system along the Morava River: "Zhegër", "Lladovë", "Nasalë", "Partesh", "Budrika e Ulët", "Pasjan", "Llashticë", "Velekinçë", "Livoq i Ulët" and "Malishevë". It is thought that the "Big systems" system will be used, where collective irrigation is organized in an orderly fashion and with predictable quantities of irrigation, which could cover several hundreds or thousands of hectares of workable land.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - An increase in efficiency, minimum 30-40%. - Production of two or more crops within one season. - The transition from extensive to intensive production. - Integration of communities. - Creation of new jobs. 		<ul style="list-style-type: none"> - Local government and citizens (farmers) - Associations for the development of agriculture, - Ministry of Agriculture - Citizen' Initiatives (farmers), - Different Donors 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government (respective departments) - Associations for the development of agriculture - Ministry of Agriculture - Ministry of Environment and Spatial Planning 		<ul style="list-style-type: none"> - Project Leader - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Municipality readiness (Accountability of departments) - The existence of many local NGOs for the development of agriculture - The readiness of local farmers 		<ul style="list-style-type: none"> - Lack of Budget - Lack of interest of citizens and NGOs 	
Estimated cost:			
<ul style="list-style-type: none"> - Preparation of the detailed-technical project for implementation. - Village allocation for the first phase of connection to the irrigation system. - Participation of farmers in the realization of the project. - Implementation of the project. 			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Sources of financing	Shuma e planifikuar	Secured sum
	Local Government	16.000	-
	Central Government	85.000	-
	Donors	85.000	-
	Other initiatives	16.000	
	TOTAL	202.000	
<u>Implementation timeframe:</u>		<u>Time indicated:</u>	
<ul style="list-style-type: none"> - Within years 2005 and 2006 		<ul style="list-style-type: none"> - First half of 2007 	

Project 13		Type of Program:	
<u>The repair and asphaltting of roads in urban areas</u>		<u>Construction/enlargement of the road and telecommunications networks</u>	
A brief description of the project:			
<p>As a result of circumstances created during the last decade the municipality has an unsuitable and limited infrastructure as well as a high degree of dilapidation, therefore a priority for the Municipal administration is that, within the maximum capacities of the budget, foreign investments, government organizations and NGOs, to improve the road conditions in urban areas. An investment in urban areas and especially in the reconstruction of roads creates facilities for active enterprises and simultaneously, also creates possibilities for new businesses. Repairing and asphaltting roads in urban areas includes: neighbourhood number 8 (Ramiz Cernica), part of the Arbria neighbourhood (roads which are connected with the A. Ajeti school, the parts near "Velesincë" village, part of the Prishtina road and part of the road for "Livoqin e Epërm", the neighbourhood of "Dheu I Bardhë" (section A. Presheva). Reconstruction (and partial asphaltting) includes the neighbourhood of "Dardania" I and II. Asphaltting will also include the road from "Qeshmja e Malishevës", and the neighbourhood of "zabeli I Sahit Ages" which will connect with the Gijlan-Presheva road.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Quicker movement of people and goods as well as quicker travel time to the hospital centre, - Better conditions will be created for the citizens of two neighbourhoods where they need to travel several kilometers to get to the other neighbourhood. 		<ul style="list-style-type: none"> - Local government and citizens - Local NGOs - Ministry of Transport - Citizens' Initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government - Local NGOs - Ministry of Transport - Donors (International Organizations) 		<ul style="list-style-type: none"> - Project Leader - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of funds for participation in the project. - Existence of community support and participation. 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest of the community in participation. 	
Estimated cost:			
<p>Wide excavation of the soil with Bulldozer tg-200, compression of the road with cylinders, Supplying, Transporting, spreading and the compression of the gravel 0.31.5mm d=10cm, Supplying, Transporting and the compression of the bito-gravel d=6 cm, Supplying, Transporting and compression of the asphalt-betony d=3 cm, constructing of the sewer access and the water supply system in necessary places.</p>			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local Government	730.000	130.000
	Central Government	650.000	-
	Donors	650.000	-
	Other sources		-
	TOTAL (yearly 2005, 2006, 2007)	2.030.000	130.000
Time implementation:		Time indicated:	
Ø During 2005, 2006, 2007		- October 2007	

Project 14		Type of Program:	
<u>The construction of new roads in rural areas</u>		<u>Construction/enlargement of the road and telecommunications networks.</u>	
A brief description of the project:			
<p>Even though, with the commitment of the Municipality, large portions of the problems inherited from the past have been reduced, there is still a lot to do, especially with regard to road infrastructure. The project aims to construct new roads in rural areas, which are currently unsuitable for use. The regulation of roads and asphaltting includes these locations: Perlepnica (road up to the village) Mireshti, Zhegra, Pogragjë Dobrosin Street, then Sllubicë-Llovcë Street, Bilinica Street, Poneshi Street (the part which is not asphalted), and roads leading to Kravaricë and Gumnishtë.</p> <p>Roads that are in need of extension into the more mountainous areas of the municipality are: "Malisia e Sllubicës (lagjea e zahirëve)", "Malësia e Buricës", "Lipovicës", "Muqibabës", parts of the "Zhegra" mountains, "Sllakovci" and parts of the "Makrefshi" mountains.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Prevention of migration of villagers into the city, reducing village-town migration - The faster movement of people and goods - Quicker travel time to the hospital centre - Quicker travel time for emergency services - Better communication links with villages and other cities. 		<ul style="list-style-type: none"> - Local government and citizens - Local NGOs - Ministry of Transport - Citizens' Initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government - Local NGOs - Ministry of Transport - Donors (International Organizations) 		<ul style="list-style-type: none"> - Project Leader - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of funds for participation in the project. - The existence of community participation 		<ul style="list-style-type: none"> - Lack of Budget - Lack of interest of citizens - The non participation of the community 	
Estimated cost:			
<p>Wide excavation of the soil with Bulldozer tg-200, compression of the road with cylinders, Supplying, Transporting, spreading and the compression of the gravel 0.31.5mm d=10cm, Supplying, Transporting and the compression of the bito-gravel d=6 cm, Supplying, Transporting and compression of the asphalt-betony d=3 cm, constructing of the sewer access and the water supply system in necessary places.</p> <p>For enlargement and filling with gravel: Wide excavation of the soil and the equalisation of the same with excavator in thickness of d=30cm, placement of pipes for the expulsion of atmospheric waters: $\Phi - 500 / \Phi - 1000$ or the construction of small bridges.</p>			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	560.000	150.000
	Central government	420.000	-
	Donors	420.000	-
	Other sources	80.000	-
TOTAL		1.480.000	150.000
Time implementation:		Time indicated:	
<ul style="list-style-type: none"> - During 2005, 2006, 2007 		<ul style="list-style-type: none"> Ø October 2007 	

<u>Project 15</u>		<u>Type of Program</u>	
<u>Improvement of the telecommunications network in urban zones.</u>		<u>Construction/enlargement of the road and telecommunications networks</u>	
A brief description of the project:			
<p>Even though, with the commitment of the Municipality, many of the problems inherited from the past have been reduced, the improvement of the telecommunications network in the entire city is very important. PTK covers the maintenance and expansion of the telecommunications network (telephone services) within the municipality, which means that it has an obligation to provide citizens with adequate services; qualitative and sustainable services. Improvement of the telecommunications network in urban zones needs to include neighbourhood number 8 Ramiz Cernica, Arbria, Dardania I and II, Neighbourhood "Dheu i Bardhe", parts of the roundabout and the Grove, and newly constructed areas.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Improving the efficiency of communication with other centers - The possibility of connection to the internet. - The possibility of communication with relatives abroad. 		<ul style="list-style-type: none"> - Local government and citizens - Local NGOs - Ministry of Transport - Citizens' Initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government - Local NGOs - Ministry of Transport/PTK - International Organizations 		<ul style="list-style-type: none"> - Project Leader and joint financier - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of the urban network of the fixed telephony. - Community interest 		<ul style="list-style-type: none"> - Lack of Budget - Lack of interest of citizens 	
Estimated cost:			
<ul style="list-style-type: none"> - Opening the tender and the nomination of neighbourhoods for expansion of the telephone network. - Preparation of the technical project. - Implementation of the project. 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources		Costs (Funds/Resources)
	Local government		-
	Central government		250.000
	Donors		130.000
	Other sources		230.000
TOTAL		610.000	
Time implementation:		Time indicated:	
<ul style="list-style-type: none"> - During 2005, 2006, 2007 		<ul style="list-style-type: none"> - The first half of 2008 	

<u>Project 16</u>		<u>Type of Program</u>	
<u>Improvement of the telecommunications network in rural areas.</u>		<u>Construction/enlargement of the road and telecommunications networks</u>	
A brief description of the project:			
<p>Enlargement of the telecommunications network in rural areas will create better conditions for citizens, because they will have access to more direct information from their relatives. Enlargement of the telecommunications network in rural zones will be undertaken in several phases. In the first phase, the following locations are included: Veliekica, Pasjani, Llashtica, Zhegra, Lladova, Budrika and the Zheger village. The landlines of the telephone network already exist in these localities, and is estimated that over 20,000 people benefited from this. In the second phase, other locations will be included, such as: Pasjaku, Poneshi and Bresalci. In the third phase "Pogragja" and some other locations where telephone land lines already exist like "Mireshe", "Kmetoc", then "Malisheva", "Uglarë" etc. are included. In the other phases highland areas will be included like "Malsia e Karadaku" and "Zhegovcit" etc. In addition, as part of the expansion, telecommunications receptors need to be placed in the villages of "Pogragjë", "Cerrnicë" and "Bresalcë", because in these locations there is poor television signal reception, also they lack access to the mobile telephone Vala 900, due to their geographical position. Also as part of this project, the Kosaq – Green Maja road needs be surfaced: this is where the mobile telephone network receptors are located which serve the Gjilan Municipality, and also national television receptors, and the asphaltting of the road will create better conditions and direct access at any time, in case of damage or other problems.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Improving the efficiency of communication with other centers - The possibility of connection to the internet. - The possibility of communication with relatives abroad. 		<ul style="list-style-type: none"> - Local government and citizens - Local NGOs - Ministry of Transport - Citizens' Initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government - Local NGOs - Ministry of Transport/PTK - Donors 		<ul style="list-style-type: none"> - Project Leader - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of funds for participation in the project. - Existence of community participation 		<ul style="list-style-type: none"> - Lack of Budget - Lack of interest of citizens - The non participation of the community 	
Estimated cost:			
<ul style="list-style-type: none"> - Opening the tender and the nomination of neighbourhoods for expansion of the telephone network. - Preparation of the technical project. - Implementation of the project. 			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Projected sum	Secured sum
	Local government	-	-
	Central government	850.000	-
	Donors	370.000	-
	Other sources		
	TOTAL	1.220.000	-
Time implementation:		Time indicated:	
<ul style="list-style-type: none"> - During 2005, 2006, 2007 		<ul style="list-style-type: none"> - First half of 2007 	

Project 17		Type of Programme	
<u>Establishing a municipal body to coordinate cross border cooperation</u>		<u>Enhancement of cross border co-operation</u>	
A brief description of the project:			
<p>The Municipality of Gjilan has been part of a cross-border co-operation since 2002 when a memorandum of understanding was signed and from then on the municipalities of “Kumanova” (Macedonia) – “Presheva” and “Tërgovishte” (Serbia) and “Gjilan” (Kosovë), have intensified their cross border co-operation. This program was encouraged by the European Council and Stability Pact, and is strengthening all the time, because the presidents of these Municipalities have opened the road to new integral processes in the region. When the idea of the micro region became known to the public, no one believed that Albanians, Serbs, and Macedonians could co-operate in this way, because Macedonia was still in an armed conflict, “Lugina e Preshevës” was just coming out of a conflict, and it had only been a couple of years since Kosova emerged from the war. During the meetings of the Presidents, they were of the same mind about the need for the formation of Working Groups (WG) within Municipalities, to sustain this agreement, and today these Working Groups still function, and operate in three sectors:</p> <ol style="list-style-type: none"> 1. WG in Culture, Education, Youth, Sport, Media, Gender issues, and local NGOs. 2. WG in Economic Development and Agriculture 3. WG in Infrastructure, Public Services, Environment <p>Also as a result of hard work, the Gjilan Municipality has managed to build a reputation as a city which cultivates inter-ethnic tolerance. In this part of the Balkans, as a border municipality, Gjilan is also involved in the Cross Border Reconciliation and Co-operation Program of Gjilan – Kumanovë, - the Program is financed by USAID, and is implemented by the Catholic Relief Services (CRS). The Municipal body for cross border co-operation was established and functions with the continued support of the Municipal's President, Chief Executive, the Board of Directors and Organizations which have shown an interest in the advancement of this project like the East West Institute, USAID, (CRS), European Council, SIDA, Swedish SIDA, UNDP etc.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Creation of efficient movement of goods and services - Creation of new border pass-points - Creation of bridges of cooperation with all communities 		<ul style="list-style-type: none"> Local government and citizens Local associations of the micro-region GPKT 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local Government and local media - Local associations of the micro-region GPKT - Ministries - International Organizations / KE, BE, EWI, ESI, CRS 		<ul style="list-style-type: none"> - Project leader - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> -Existence of a Memorandum of Cooperation between GPKT -Support of Municipal Presidents - Support of Local NGOs of the micro-region 		<ul style="list-style-type: none"> - Lack of budget - Lack of Donors for support 	
Estimated cost:			
Travel costs of the appointed official participants of the Municipality in the activities of the GPKT, Communication/office costs, Interpretation costs for preparation, when necessary, of the materials for projects, like correspondence etc. Arrangements for meetings (Conference) with Donors for supporting the cross border projects.			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/ Resources)	Financial resources
	Local government	2.000	800
	Central government	9.000	-
	Donors	10.000	-
	Other sources	-	-
	TOTAL	21.000	800
Time implementation: During 2006, 2007		Time indicated: October 2007	

Project 18		Type of Program	
<u>Organizing a cross-border fair</u>		<u>Enhancement of cross border co-operation</u>	
A brief description of the project: As part of the cross border co-operation, the Municipality of Gjilan plans to organize a cross border fair (Micro region GPKT / Gjilan – Preshevë- Kumanovë – Tërgovishte) for the promotion of national products. The Fair has international characteristics and is intended to be traditional. 59 sites have been secured for the exhibitions inside the hall, as well as 10 others in the open air around the Sport's Hall. This fair will have a smaller number of participants from other regions as well (Kosovo, Macedonia, Albania, Bulgaria and Serbia).			
Expected results: <ul style="list-style-type: none">- Recognition of the products of the micro-region- Increased exports from the local economy- Inclusion of more than 90% of businesses in the fair- Promotion of local products, recognition, increased exports		Target groups: <ul style="list-style-type: none">- Local government and citizens- Business Associations- Chamber of Commerce- Local entrepreneurs	
Possible participants: <ul style="list-style-type: none">- Local Government and local media- Local associations of the micro-region GPKT- Ministries- International Organizations / KE, BE, EWI, ESI, CRS.		Project contributions: <ul style="list-style-type: none">- Project leader- Technical assistance- Joint financing of the project	
Preconditions: <ul style="list-style-type: none">- Existence of a Memorandum of Cooperation between GPKT- Support of Municipal presidents- Support of Local NGOs of the micro-region		Risk factors: <ul style="list-style-type: none">- Lack of budget- Lack of Donors for support	
Estimated cost: Expenses of providing information for the business community, organizing meetings with businesses in the micro region, organizing meetings with Business Associations, preparing a list of participants, distribution of invitations, preparation of the location of the fair, securing and assembling the tents, securing media participation during the fair, holding press conferences for the promotion of products, preparation and distribution of brochures, surveying participants for the results of the Fair, securing the building, translation into the languages of the Micro region.			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	5.000	-
	Central government	7.500	-
	Donors	9.500	-
	Other sources	3.500	-
	TOTAL	25.500	
Time implementation: <ul style="list-style-type: none">- During 2006, 2007		Time indicated: <ul style="list-style-type: none">- October 2007	

Project 19		Type of Program	
<u>Organizing a Donors conference to finance cross-border projects</u>		<u>Enhancement of cross border co-operation</u>	
A brief description of the project:			
<p>As part of the cross border co-operation, the Municipal Assembly is planning to organize an international conference with Donors for the support of Micro region projects. Priorities of the Micro Regional Municipalities are:</p> <ul style="list-style-type: none"> o The creation of easier communication and transport for citizens and goods o Opening of new border pass-points / the priority of the Gjilan Municipality is the construction of the road between Gjilan (Kosovo) and Kumanovë (Macedonia). 			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Acknowledgment of projects of the micro-region - Increased awareness of the problems of the GPKT micro-region 		<ul style="list-style-type: none"> - Local government and citizens - Business Associations - Chamber of Commerce - Local entrepreneurs 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local Government and local media - Local associations of the GPKT micro-region - Ministries - International Organizations / KE, BE, EW1, ESI, CRS, inSar 		<ul style="list-style-type: none"> - Project leader - Technical assistance - Joint financing of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of a Memorandum of Cooperation between GPKT - Support of Municipal presidents - Support of Local NGOs of the micro-region - Interest of International Organizations 		<ul style="list-style-type: none"> - Lack of budget - Lack of Donors for support 	
Estimated cost:			
Information expenses of International Organisations, organising meetings with NGOs, organising meetings with Business Associations, preparing a list of participants and the distribution of invitations for Donors, preparation of the location of the conference, securing media participation during the conference, holding press conferences, preparation and distribution of brochures, surveying participants for the results of the conference, translating the languages of the Micro region and also into English, visiting the Gjilan – Stanqig road.			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	2.500	-
	Central government	2.500	-
	Donors	1.400	-
	Other sources	-	-
TOTAL		6.400	
Time implementation:		Time indicated:	
- During 2005		- October 2006	

<u>Project 20</u>		<u>Type of Programme</u>	
<u>Completion of the Gjilan-Stanqiq-Kumanovë road</u>		<u>Road infrastructure for better cross-border and cross-municipal communications</u>	
A brief description of the project:			
<p>As part of the cross border co-operation, the priority of the Gjilan Municipality is the construction of the road between Gjilan (Kosovo) and Kumanovë (Macedonia). The Gjilan Municipal Assembly foresees the need to repair this road in several phases.</p> <ul style="list-style-type: none"> - The Gjilan – Zheger road, already asphalted, but now in need of repair (includes Livoqë, Budrikë, Lladovë, Zhegër) - Part of the Zhegerë – Shurdhanë road, constructed in 2004, as well as - Part of the Shurdhan – Stanqiq road, it is impassable; therefore it needs to be asphalted. 			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Creation of new jobs (in agriculture) - Protection of the local economy, and quality of imported goods - Trade development / export – import - Other income from taxation or other forms/ transport 		<ul style="list-style-type: none"> - Local government and citizens - Ministry of Transport - Citizens' initiatives 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local Government - Central Government (Ministries) - Donors (International Organizations) 		<ul style="list-style-type: none"> - Help from the international community - Municipal budget - Kosova's budget - Long-term loans 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of a detailed-technical project - Support from Central Government (Kosovë) - Support from Central Government (Macedonia) 		<ul style="list-style-type: none"> - Lack of budget - Lack of Donors for support 	
Estimated cost			
Detailed – technical project exists (the Regional road office in Gjilan and in the Ministry of Transport – Prishtinë)			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	150.000	-
	Central government	970.000	-
	Donors	960.000	-
	Other sources	-	-
TOTAL (years 2006, 2007)		2.080.000	
Time implementation:		Time indicated:	
∅ During 2005, 2006, 2007		- October 2007	

Project 21		Type of Program	
<u>Completion of the Gjilan – Zhegoc - Verbicë e Zhegocit – Sllovi – Lypjan road</u>		<u>Road infrastructure for better communication</u>	
A brief description of the project:			
<p>In February 2004 the Municipalities of Gjilan and Lypjan agreed to build a road between Gjilan and Lypjan, from the direction of Zhegoc - Vërbicë e Zhegocit – Sllovi – Lipjan, linking with the Prishtinë-Skopje and Prishtinë-Durrës motorways. The importance of these roads is that they will create better opportunities for travel to Prishtina airport. The road will be expanded, side channels will be excavated for water purposes, the pipes will be set and it will be prepared for asphaltting. With regard to the economic effects that will derive from this project, the road will connect the municipality of Gjilan with the Tiranë-Durrës-Prishtinë motorway, and in addition will create the necessary conditions for agricultural development which will generate new jobs and prevent migration.</p>			
Expected results: <ul style="list-style-type: none"> - Prevention of migration of villagers into the city - The faster movement of people and goods - Quicker travel time to the hospital centre - Quicker travel time for emergency services - Better communication links with villages and other cities. 		Target groups: <ul style="list-style-type: none"> - Local government & Citizens - Ministry of Transport - Citizen Initiatives 	
Possible participants <ul style="list-style-type: none"> - Local government - Central government - Donors 		Project contributions: <ul style="list-style-type: none"> - Through help of the international community - Through municipal budget - Kosova consolidated budget - Through long term credits 	
Preconditions: <ul style="list-style-type: none"> - There is a support form local assembly - Support from Central government - Support from the Citizens and business community 		Risk factors <ul style="list-style-type: none"> - Lack of budget - Lack of interest from donors 	
Estimated cost First phase (I) : geodesy recording of roads, excavation of soil, Supply, transport, laying and compression of the gravel, setting the pipes for avoiding the waters Second phase (II) : Transport supply and compressing the gravel, Transport supply and compression of asphalt.			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	90.000	-
	Central government	830.000	-
	Donors	730.000	-
	Other sources	-	-
TOTAL year 2006, 2007)		1.650.000	-
The time of implementation: Ø Within 2006, 2007		Indicated time: - October 2007	

<u>Project 22</u>		<u>Type of Program</u>	
<u>Finishing the project Zhegër-Goden-Stubëll-Viti</u>		<u>Road infrastructure for better communication</u>	
A brief description of the project:			
<p>Primary for Local administration of Gjilan municipality is that within the current budget and with other investments to create better conditions for citizens of Gryka e Karadakut in Gjilani, including a part of Vitia municipality, roads to be repaired and connection to be created with neighboring municipalities.</p> <p>First phase of the road Zheger – Selishtë – Goden, including only the expanding the road.</p> <p>Second phase includes asphaltting of the road Zheger–Selishtë–Goden-Stubëll–Viti / 8.5 km</p> <p>Repairing of these road its very important not only for inhabitants, but for the municipality of Gjilan and Vitia as well, because it creates the opportunity for development of the Gryka e Karadakut and this increases movement capacities of the people and goods with neighboring municipalities. The municipality of Vitia in its major part is in the border with municipality Gjilan while it has only one road that connects these two municipalities.</p>			
Expected results		Targeted groups	
<ul style="list-style-type: none"> - It will stop migration of people from villages to cities - Faster movement of goods and people - A better and shorter communication with other villages and cities. 		<ul style="list-style-type: none"> - Local government & Citizens - Ministry of Transport - Citizen Initiatives 	
A possible participants		Project contributions:	
<ul style="list-style-type: none"> - Local government - Central government - Donors 		<ul style="list-style-type: none"> - Through help of the international community - Through municipal budget - Kosova consolidated budget - Through long term credits 	
Preconditions:		Risk factors	
<ul style="list-style-type: none"> - There is a support form local assembly - Support from Central government - Support from the Citizens and business community 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest from donors 	
Estimated cost			
<p>First phase (I) : geodesy recording of roads, excavation of soil, Supply, transport, laying and compression of the gravel, setting the pipes for avoiding the waters</p> <p>Second phase (II): Transport supply and compressing the gravel, Transport supply and compression of asphalt.</p>			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	95.000	-
	Central government	335.000	-
	Donors	245.000	-
	Other sources	-	-
TOTAL year 2006, 2007)		675.000	-
The time of implementation:		Indicated time:	
Within 2006, 2007		- October 2007	

<u>Project 23</u>		<u>Type of the Program</u>	
<u>Constructing a new building for Municipal assembly</u>		<u>Expanding the capacities of municipal administration</u>	
A brief description of the project:			
Local Administration went through very difficult period in the past. In depth restructuring of municipal administration with in the democratic and European way, enabled satisfaction of all citizen needs. The main problem which municipality is facing currently is the lack of the building where all municipal departments will operate. The existing of the building will increase the efficiency of the administration and will lead to creation of better condition for citizens. For the moment the municipal departments are operating in 8 locations with a distance between them from 200m-1000m therefore many problems are occurring which harms the efficiency of municipal administration. The municipality will provide the location for building the new building; in addition it will create all necessity administrative facilities. Constructing a new building will increase the efficiency of local administration; it will provide a faster and accurate service. The new building will offer enough space for all departments.			
Expected results		Targeted group	
<ul style="list-style-type: none"> - Effective administration - Faster services for citizens 		<ul style="list-style-type: none"> - Local government - Citizens - Association and NGOs 	
A possible participants		Project contributions:	
<ul style="list-style-type: none"> - Local government - Ministries (MEF, MPL, MSHP) - Donors (international organization) 		<ul style="list-style-type: none"> - Project leader - Project co financier 	
Preconditions:		Risk factors	
<ul style="list-style-type: none"> - The existence of location for new building - The participation fund in implementing project 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest from donors 	
Estimated cost			
Activities and other task related to construction new building.			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	150.000	-
	Central government	950.000	-
	Donors	464.452	-
	Other sources	-	-
TOTAL		1.564.452	-
The time of implementation:		Indicated time:	
<ul style="list-style-type: none"> - Within 2006, 2007 		<ul style="list-style-type: none"> - October 2007 	

<u>Project 24</u>		<u>Type of the Program</u>		
<u>Training of the personnel for information on technology</u>		<u>Expanding the capacities of municipal administration</u>		
A brief description of the project:				
<p>Training of the personnel for information technology has huge importance for municipal administration, because of the higher efficiency of the administration. This will enable creation of the intranet where all employees will have access. In addition it will secure the data. The changes in information on technology imply that new staff should have a deeper knowledge on this field. The objective of the project is increasing the capabilities of personnel with new requirements of the municipal governments. This project will be implemented in cooperation with local and international association operating in this field. IT would provide a better connection with Central Government. In addition it is worth mentioning that municipality of Gjilan has its on web site through which citizens can communicate with municipal officials.</p>				
Expected results		Targeted group		
<ul style="list-style-type: none"> - Increasing the efficiency at the work - The use of IT - Better connection with donors and other institutions 		<ul style="list-style-type: none"> - Local government - Citizens - Association and NGOs - Ministries 		
A possible participants		Project contributions:		
<ul style="list-style-type: none"> - Local Government - Association and local NGOs - Ministries and donors 		<ul style="list-style-type: none"> - Project leader - Project co financier 		
Preconditions:		Risk factors		
<ul style="list-style-type: none"> - The desire of personnel for getting knowledge from this field - The existing network and web site 		<ul style="list-style-type: none"> - Lack of the financial resources 		
Estimated cost				
<ul style="list-style-type: none"> - Fee for experts - Other costs 				
Implementation plan		Contact person: LED Team		
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783		
Costs (Funds/Resources)	Financial resources		Financial resources	
			Costs (Funds/Resources)	
	Local government		1.500	-
	Central government		7.300	-
	Donors		6.300	-
Other sources		-	-	
TOTAL		15.100	-	
The time of implementation:			Indicated time:	
Ø Within 2006			- October 2006	

Project 25		Type of the Program	
<u>Training of the staff for project design and management</u>		<u>Expanding the capacities of municipal administration</u>	
A brief description of the project: Municipality of Gjilan has proved to be successful in conducting many projects focused in development of Gjilan, however, the need for training the municipal personnel for drafting and managing the project is apparent. It is quite important exchanging the experiences with countries that went through transition process such as Slovenia and Croatia, because this will help the strategic development of Gjilan and better access to institution offering grants for infrastructure development and building municipal institutions. Municipal personnel for training in drafting and managing projects will consist on: Economist Engineer Architects. The training of the personnel can be defined as a joint effort of municipal officials aiming to economic development, which will improve a life conditions for citizens.			
Expected results <ul style="list-style-type: none"> - Preparing a detail projects - Finding the donors - A better approach toward donors 		Targeted group <ul style="list-style-type: none"> - Local government - Citizens 	
A possible participants <ul style="list-style-type: none"> - Local Government - Local NGOs - Central Government - International Organization 		Project contributions: <ul style="list-style-type: none"> - Project leader - Project financers - Technical assistance 	
Preconditions: <ul style="list-style-type: none"> - The existence of the office for projects - The existence of many NGOs - The existence of the personnel and the desire for increasing capabilities 		Risk factors <ul style="list-style-type: none"> - The lack of budget 	
Calculated cost <ul style="list-style-type: none"> - Fee for experts involved in trainings - Other costs 			
Implementation plan		Contact person: LED Team Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	4.500	
	Central government	7.300	
	Donors	6.300	
	Other sources	-	
	TOTAL	18.100	
The time of implementation: Ø Within 2006		Indicated time: - October 2007	

<u>Project 26</u>		<u>Type of the Program</u>	
<u>The training of municipal tax collectors</u>		<u>Expanding the capacities of municipal administration</u>	
A brief description of the project:			
<p>In depth restructuring of municipal administration and its departments enabled fulfilling all the needs, however, exchanging the experiences with other transition countries is necessary, because this will strengthen municipal institution and it will fulfill the current gaps existing within municipality. Self generated incomes of the Municipality consist on: incomes from the businesses – municipal taxes, incomes from issuing building permits, incomes from issuing work permits, incomes from communication penalties. Since 2002, first as a pilot project started with kind of incomes on property, by imposing this tax the municipality incomes increased. The municipal assembly in its regular session approved the regulation for implementing however the level of collecting this kind of tax is not at the satisfactory level. Therefore training the municipal tax collectors and organizing a public awareness campaign will increase incomes and consequently the municipal budget will increase as well. In addition better relation with citizens will be created which will result in implementing many projects. All financial means collected from tax property will be used in infrastructure project which will serve to all citizens.</p>			
Expected results		Targeted group	
<ul style="list-style-type: none"> - Increasing the incomes for municipal budget - Increasing the capacities for tax collectors - Creating the better infrastructure 		<ul style="list-style-type: none"> - Local government - Department for budget and finance - Citizens 	
A possible participants		Project contributions:	
<ul style="list-style-type: none"> - Local government - MEF - Donors 		<ul style="list-style-type: none"> - Project leader - Project co financier 	
Preconditions:		Risk factors	
<ul style="list-style-type: none"> - The existence of regulation on property tax - The existence of the sector on property. 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest from citizens 	
Calculated cost			
<ul style="list-style-type: none"> - Cost of training - Cost of public campaign 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	1.300	-
	Central government	4.600	-
	Donors	4.600	-
	Other sources	-	-
	TOTAL	10.500	-
The time of implementation:		Indicated time:	
Ø Within 2005		- September 2006	

<u>Project 27</u>		<u>Type of the Program</u>	
<u>The regulation for simplification of administrative procedures</u>		<u>Technical – administrative support of businesses</u>	
A brief description of the project:			
<p>Approving the regulation for simplification of administrative procedures for businesses was identified as a need which will facilitate administrative procedures (regarding the issuing of work permits, technical acceptance of business premises and a possibility of waving from municipal taxes of business start ups for first six month). In addition, it will be demanded form Central Government (Ministry of Trade and Industry)that registering the businesses to be conducted in the municipal level, where the citizen (businessman) can easily access institutions, reduce traveling costs and it will avoid unnecessary time consuming procedures. This regulation for simplification of administrative procedures will encourage business activities and will increase the number of SMEs in our municipality. Regulation will be prepared in cooperation with Department for Economy and Management, the law office within the municipality. In addition to that business community local NGOs citizens and international organization will take part as well. It is worth mentioning that this regulation will be prepared in accordance with European Charter on Small Business, based on which: small businesses are the main pillar of economy and main source of job creation.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Facilities for businesses - A better business environment - A dynamic local economy - New jobs 		<ul style="list-style-type: none"> - Local government - Business association - Ministries - Citizens 	
A possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government - Business association - Ministries and International Organizations 		<ul style="list-style-type: none"> - Project leader - Technical assistance - Co financier of the budget 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of the conditions for approving the regulation - Existence of many NGOs - The need for local economic growth 		<ul style="list-style-type: none"> - Lack of budget - Lack of interest from business community and NGOs 	
Calculated cost:			
<ul style="list-style-type: none"> - Fee for experts and the team in charge for drafting the regulation - Publication of regulation in local media - Printing catalogues regarding the importance of SME regulation - Advertisement in local media 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	1.700	
	Central government	3.100	
	Donors	3.100	
	Other sources	-	
TOTAL (Year 2005)		7.900	
The time of implementation:		Indicated time:	
Ø Within 2005		- First half of 2006	

Project 28		Type of the Program	
<u>“One stop shop” office for businesses</u>		<u>Technical – administrative support of businesses</u>	
A brief description of the project:			
<p>Taking into account that many enterprisers do not have information on various procedures of local administration as well in order to avoid uncertainty about procedures and to simplify them on appropriate level, an experts group of local administration have decided to set up an "One stop shop" office to support business community. "One stop shop" office intends to offer relevant information about all procedures needed to gain working licenses and their costs. Also, this office can operate as intermediator during procedures of businesses registration as well to inform business community about changes on legislation or administrative procedures.</p> <p>In this way, the office will upgrade partnership with business community and will serve as data base of businesses which operate in our municipality area in order to provide potential investors with relevant information for them. Services, which will have be provided from this office, are going to be free in the first year, whereas in next years they will have some reasonable prices. The office will be within local administration and will coordinate works with all departments which have target services offered to the privat sector. Other functions of this offices are to inform privat sector about their obligations to the municipality as well carry out of that services in a shorter time.</p>			
Expected results:		Target group:	
<ul style="list-style-type: none"> - Support to local businsses development - Support to new eneterprenours - Upgrade of enterprenours' trust toward local government - To reduce fails on business - To increase incomes from taxes for local government - Improvement of business environment 		<ul style="list-style-type: none"> - Local Government - Ministry of Trade and Industry - Existing enterprenours - Potential eneterprenours 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Busnissmen and Economists Association - Local Government - International Organisations 		<ul style="list-style-type: none"> - Project Leader - Technical Assistance - Project Co-financier 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - The existence of Project Leader - Rooms are available - Commitment of Local Government 		<ul style="list-style-type: none"> - Lack of budget 	
Calculated cost			
<ul style="list-style-type: none"> - Salaries of project implementation team - Renovation of the office - Office's equipment (inventory and connection to the internet network) - Staff's training and Marketing 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Bahrije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local Government	3.500	-
	Central Government	14.200	-
	Donors	14.200	-
	Others initiatives	-	-
TOTAL		31.900	
The time of implementation:		Indicated time:	
<ul style="list-style-type: none"> - Within the year 2005 		<ul style="list-style-type: none"> - First half of 2006 	

<u>Project 29</u>		<u>Type of the Program</u>	
<u>Publication of regulatory bulletin and municipal legislation and economic trends</u>		<u>Technical support to businesses</u>	
A brief description of the project:			
LED team considered as a necessity, the publication of a bulletin where the municipal regulations will be published, changes in regulatory and economic trends (including laws approved from Kosovo's parliament, then emission of decisions from KTA for the privatization of socially owned property, inside the municipality of Gjilan which will inform private businesses with the enacted regulations. Before starting to publish the bulletin, there must be a definition and an approval of the regulations for publishing the bulletin, because bulletin will be published in two languages, purposely to inform all the citizens of the municipality. Bulletin will be published every three months, where regulations will be included, municipal legislation and economic trends.			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Citizens information with regulations - Consciousness of citizens to implement them - Propositions from citizens and local NGO for changes if there is a need 		<ul style="list-style-type: none"> - Local government - Citizens - Associations and local NGO Municipal assembly - Government of Kosova (ministries) 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government - Central government (ministries) - Donors 		<ul style="list-style-type: none"> - Project manager - Co-financier of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of approved regulatory - Existence of needs for publication 		<ul style="list-style-type: none"> - Lack of budget - Non interest of citizens 	
Estimated cost:			
<ul style="list-style-type: none"> - Assessment of supervisors to prepare the bulletin - Allocation of office costs - Preparation, translation, auditioning and editing the bulletin in Albanian and Serbian language 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local governments	3.400	
	Central governments	3.600	
	Donors	3.800	
	Other sources	-	
	TOTAL (years 2005, 2006)	10.800	
Implementation time:		Indicated time:	
Ø During 2005, 2006, 2007		- October 2007	

Project 30		Type of the Program		
<u>Establishment of municipal body for coordination between Municipality and Diaspora</u>		<u>Technical support to businesses</u>		
A brief description of the project:				
<p>Engagement and the strategy of Gjilan in the current period was addressed, in building up institutions and their capacities according to European standards, and careful long term planning and a clear vision for the municipal development. We want to build a municipal service that guaranties efficiency and quality, good conditions for education, better health protection for all municipal citizens, economic development, creation of new jobs, because we want to be sure that our dependence from Donors to be as lower as possible, so the establishment of one municipal body for coordination of activities of Diaspora – Municipalities is necessary to support the investment programs. The main challenge that currently confronts the municipality of Gjilan is: high level of unemployment, deindustrialization, weak infrastructure, problems with school spaces, unreformed economic system, etc. So today is very important to encourage Diaspora and Foreign Investors for capital investments, because they will increase economic development, handicraft, service activities, revitalizing the farming fund and the mechanical infrastructure of agriculture, construction of gardens, greenhouses and the raising of farmers will decrease a number of unemployed. The Municipality has its own WEB site where Diaspora will have opportunities to be informed and to be in contact with all the municipal activities, and the advantages that the municipality offers for the Diaspora.</p>				
Expected results:		Target groups:		
<ul style="list-style-type: none"> - Coordination of activities - Better co-operation between the municipality – Diaspora - Increasing investment opportunities from Diaspora 		<ul style="list-style-type: none"> - Local government - Citizens - Ministries 		
Possible participants:		Project contributions:		
<ul style="list-style-type: none"> - Local government - Associations and local NGOs - Ministries 		<ul style="list-style-type: none"> - Project manager - Technical assistance - Co-financier of the project 		
Preconditions:		Risk factors:		
<ul style="list-style-type: none"> - Large number of citizens in Diaspora - Existence of financial potential from Diaspora - Support from municipalities 		<ul style="list-style-type: none"> - Lack of budget - Diaspora not interested 		
Estimated cost:				
<ul style="list-style-type: none"> - Organization of meetings with Diaspora (June and December) - Communication costs through internet and telephone - Publication of catalogues for conditions that municipality offers - Advertisement in local and central medias 				
Implementation plan		Contact person: LED Team Fadil Osmani, Bahrije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783		
Costs (Funds/Resources)	Financial resources		Financial resources	
			Costs (Funds/Resources)	
	Local government		1.600	-
	Central government		2.300	-
	Diaspora		2.400	-
Other sources		-	-	
TOTAL		6.300	-	
Implementation time :		Indicated time:		
During 2005		- October 2006		

Project 31		Type of the Program	
Construction of industrial zone in Shillovë		Technical – financial support for businesses	
A brief description of the project:			
<p>The Industrial zone will enable a new impulse for SMEs development, where it will offer businesses, urban spaces with the modern infrastructure to develop their activities. Potential businesses that are looking for opportunities to enter in a global modern market, which is going to open doors for new visions, co-operation and international links, will have more advantages in the industrial zone. The Industrial zone of Shillova is in the Gjilan- Bujanovc road, in this area after the end of the war, a larger number of SMEs have expanded their business activities, so the duty of municipality is to regulate the infrastructure and to legalize that.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - The creation of basis, to realize our development objectives - The Improvement of business environment - Stimulates development of private businesses - Creates opportunities to increase interests for investments in the private sectors from Donors - Concentrating industrial producers in one zone with adjusted infrastructure - Encourages creation of new industrial enterprises (having in mind that Gjilan has a tradition and enough resources) - Creates opportunities for the absorption of foreign capitals (because of very good preconditions) - Creation of new jobs 		<ul style="list-style-type: none"> - Business community - Local administration - Unemployed - Communities - Diaspora - Foreign and domestic investors 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Business community - Local administration - Unemployment - Communities - Diaspora - Foreign and domestic investors 		<ul style="list-style-type: none"> - Project manager - Financial and technical assistance - Investments in the private sector - Supporters of the project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Proposed location is the municipal property - private - Sufficient locations for businesses - There is a link with the ring roads that are in good conditions 		<ul style="list-style-type: none"> - Lack of budget - Non interest of SME 	
Estimated cost:			
Arrangement of infrastructure (road, water supply, sewage, energy, telecommunication etc)			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Bahrije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	150.000	-
	Central government	470.000	-
	Donors	470.000	-
	Other sources	65.000	-
	TOTAL	1.155.000	-
Implementation time:		Indicated time:	
During 2006, 2007		November 2007	

<u>Project 32</u>		<u>Type of Program</u>	
<u>Creation of business incubator</u>		<u>Technical – financial support to businesses</u>	
A brief description of the project:			
<p>Gjilan's economy in the period years of 1990-1999 suffered huge economic losses, and until now, even after 5 years, it still hasn't been able to achieve the economic development recovery. The social and economic problem that confronts our municipality are: lack of current assets, buying/getting of the raw materials, sources of investments and loss of markets, all of them raises the necessity that municipal development strategy, must orient its activities in SME development, and in the creation of the business incubator in the municipal's territory. The Incubator can be an important tool of promoting specific economic activities or to encourage specific groups (family businesses). Managing working space, for more offers a link in the common services like: info, secretary, administration, marketing, finance etc. A very important segment of the business incubator is the endurance of expenses, and notably the rent, which in our municipality, for small businesses is very expensive. Rent from the start had a level from 20% of commercial rent and was increased for 20% in every half-year, to the max. 120% of commercial rent. Whereas, any rent decrease will be offered to the employers that creates new jobs: with the employment of 2-3 employees, the rent will be decreased by 10%; with the employment of 4-5 employees, the rent will be decreased by 15%; with the employment of 6-8 employees the rent will be decreased by 20%, and with the employment of 8 employees, the rent will be decreased by 25%.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Increasing the number of employees; - Promoting special fields of engagement; - Advancing family businesses; - Improvement of the business environment; 		<ul style="list-style-type: none"> - Local government - Business associations - Ministries - Regional office of employment 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local government - Business associations - International Organizations - Ministries (MTI, MFE, MLG , MLSW) 		<ul style="list-style-type: none"> - Project manager - Technical assistance - Co-financier of project 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Readiness of the municipal budget to participate in the project; - Management staff; - Interests of family businesses to enter the incubator, - Existence of the building 		<ul style="list-style-type: none"> - Lack of budget - Non interest of SME 	
Estimated cost:			
<ul style="list-style-type: none"> - Research on SMEs development, Rehabilitation of the building for incubators needs - Creation of spaces for enterprise activities 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Bahrije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local government	120.000	-
	Central government	325.000	-
	Donors	355.000	-
	Other sources	60.000	-
	TOTAL	860.000	
Implementation time:		Indicated time:	
<ul style="list-style-type: none"> - During 2006 		<ul style="list-style-type: none"> - December 2007 	

Project 33		Type of Program	
<u>Creating fund for revitalization of agriculture/bee-keeping</u>		<u>Technical -Financial support for businesses</u>	
A brief description of the project:			
<p>Good geographical position, pastures (meadows), better conditions and sufficient water, are some of the elements that characterize our Municipality and enforce farmers to have serious approach for having agricultural, arboricultural, apicultural activities, and build green-house for cultivation of vegetables, etc. Wheat, maize and vegetables are main products. Tobacco was also one of main agricultural products, but its productivity is decreasing constantly during the last decade. On strategic developing plan agriculture goals are oriented on:</p> <ul style="list-style-type: none"> - Revitalization of agricultural fund, mechanization of agricultural infrastructure - Building gardens that would produce vegetables - Building a farm for producing milk - Investments on veterinary station - Building cooperatives and agricultural pharmacies - Protection from insects/forests, fields, vegetables, etc. <p>These are effects that would be achieved</p> <ol style="list-style-type: none"> a) Changing from yearly individual producing method to wide productivity for market b) Maximal usage of human potential and economic one c) Creating new jobs, from their ownership d) Prevent the migration of people from villages to cities, and most important one e) Fulfillment of citizens needs for healthy and qualitative food <p>Creating fund for revitalization in agriculture would create good base for development of this sector, which would create possibilities for extension of capacities of agricultural products.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Stimulation of farmers - Growth of efficiency - Growth of market competitiveness - Gaining new knowledge 		<ul style="list-style-type: none"> - Local Government - Local NGO associations - Ministry of Agriculture 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local Government - Local NGO associations - Ministry of Agriculture - International Organizations 		<ul style="list-style-type: none"> - Project leader - Technical assistance - Project coo financier 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Readiness of professional staff - Motivation of entrepreneurs for starting new businesses 		<ul style="list-style-type: none"> - Lack of funds - Lack of Donors interest 	
Estimated cost:			
<ul style="list-style-type: none"> - Allocation of municipal budget to create revitalization fund - Cooperation with Kosova Government and making request to participate on revitalization fund. - Cooperation with Donor and asking them to participate on revitalization fund. 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Bahrije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local Government	120.000	-
	Central Government	325.000	-
	Donors	355.000	-
	Other sources	60.000	-
	TOTAL	860.000	
Time of implementation		Indicated time	
During 2006		Six months of 2007	

Project 34		Type of Program	
Formation of the agricultural credit scheme		Technical -Financial support for businesses	
A brief description of the project:			
<p>The purpose of establishing the agricultural credit scheme is creating new jobs, and supporting agricultural SMSs. This credit scheme should function inside agricultural municipal directorate. Also the role of this scheme is to provide affordable long terms credits, and also to promote products and give professional help. Credit scheme would have clear and precise rules, for example, the right to apply for these credits includes the request to be inhabitant of municipality and its activities should be located inside the territory of the municipality. The capital of credit scheme would be part of the budget and then part of ministry for economy, agriculture, enterprises banks and other initiatives. The benefits of farmers from these schemes would be: easiness to take loan, lower expenses and also receiving the professional help. Members of credit scheme would be all municipal entrepreneurs that would pay for membership, while scheme would be lead by warrantor council.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - Stimulation of farmers - Efficiency Growth - Growth of market competitiveness - Gaining new knowledge 		<ul style="list-style-type: none"> - Local Government - Local NGO associations - Ministry of Agriculture - Ministry of Economy - Banks 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Local Government - Local NGO associations - Ministry of Agriculture - International Organizations 		<ul style="list-style-type: none"> - Project leader - Technical assistance - Project co-financer 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Readiness of professional staff - Motivation of entrepreneurs for starting new businesses 		<ul style="list-style-type: none"> - Lack of funds - Lack of Donors interest 	
Estimated cost:			
<ul style="list-style-type: none"> - Allocation of municipal budget for participating in credit scheme - Cooperation with Kosova Government for making the request for forming credit scheme - Cooperation with Donors, enterprise and micro financial banks for making the request for forming credit scheme - Cooperation with agricultural entrepreneurs and making the request for forming credit scheme - Forming warrantor council from participants that would participate in creation of scheme 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Bahrije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
	Local Government	30.000	-
	Central Government	63.000	-
	Donors	67.000	-
	Other sources	5.600	-
	TOTAL	165.600	-
Time of implementation		Indicated time	
During 2006		- Six months of 2007	

Project 35		Type of project	
<u>Training of unqualified persons in different profiles</u>		<u>Increasing professional knowledge of unqualified persons</u>	
A brief description of the project:			
<p>Inside MPSE there is labor and employment department, which acts as network in whole Kosova. In Municipality of Gjilan there is an employment regional centre which includes also centre for increasing professional knowledge. Because of cooperation with municipal administration and also due to good management, employment regional centre has identified all needs for trainings based on market demands. During the process of drafting the strategy together with regional employment centre the following trainings has been foreseen as immediate need: marketing training and business plan, training for new accounting standards, training the different profiles of engineering, agricultural training, training for computer and internet, etc. Training of unqualified persons in different profiles would have effects on the increase of employment opportunities, by refreshing their knowledge and necessary qualifications for labour market.</p>			
Expected results:		Target groups:	
<ul style="list-style-type: none"> - The decrease of level of unemployment - Creation of profiles based on market needs - Building economic wealth fare 		<ul style="list-style-type: none"> - Regional Centre for employment - Local Government / Department for Economy and Management (DEM) - Entrepreneurs association 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Regional Centre for employment - Local Government/Department for Economy and Management (DEM) - Central government / MTI, MLSW, MLG - Business and agricultural associations - International Organization 		<ul style="list-style-type: none"> - Project leader - Technical assistance - Project co-financer 	
Preconditions:		Risk factors:	
<ul style="list-style-type: none"> - Existence of Regional Centre for employment/ Centre for Increasing Professional Knowledge - Existence of large number of unemployed persons - Readiness of Municipality for cooperation - Existence of suitable training building 		<ul style="list-style-type: none"> - Lack of funds - Lack of Donors interest 	
Estimated cost:			
<ul style="list-style-type: none"> - Daily expenses of trainers - Other expenses for organizing training - Expenses for technical equipment necessary for training 			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Barije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Projected sum	Secured sum
	Local Government	3,200	-
	Central Government	11,300	-
	Donors	11,300	-
	Other sources	-	-
TOTAL		25,800	-
Time of implementation		Indicated time	
During 2006/2007		- October 2007	

Project 36		Type of Program	
<u>Practical increase of skills of secondary school graduates</u>		<u>Practical increase of skills of secondary school graduates</u>	
A brief description of the project:			
<p>The number of students in high school of Municipality of Gjilan is 5.326, and they are oriented on these profiles: Economic and Law profile, Technical and Electro-technical, Gymnasium, Medical profile and Agricultural Profile. A number of students after finishing high school are oriented toward different Universities including Private Universities in Prishtinë, Tetovë, Tiranë, and other universities; however a large number of students because of the poor financial conditions have been forced to leave the studies. In some professions there is a practical increase of skills like the technical profiles, where the existence of the building enables the practical increase of the skills for the students of auto-mechanism professions. Same situation exists in the medical profile, where there is a practical increase of skills in the regional hospital, but its necessary to increase skills also in the economic profile, law, agriculture, gymnasium, and different profiles. Gjilan has capacities of the private sector (private businesses, banks) and the public ones (Post, KEC, Hidro-morava, Higijena, Court), but also inside the Municipal Administration has the capacities to make the practical increase of graduate skills or those that are close to graduation. The Municipal Directorate of Education, together with the Municipal Directorate for Economy and Management and the Directorate of Public Services and the Regional Chamber of Commerce, Centre for Professional Increase of skills, then the different associations for the development of agriculture and business associations will work on increasing the capacities for the practical skills of graduates.</p>			
Expected results		Target groups:	
<ul style="list-style-type: none"> - Increasing skills of graduates for practical work - Unemployment decrease - Crating profiles based on market needs - Increasing economic welfare 		<ul style="list-style-type: none"> - Regional Employment Centre - Local Centre/Department for Education, - Department for Economy and Management, Department for Public Services Business and agricultural associations Enterprises 	
Possible participants:		Project contributions:	
<ul style="list-style-type: none"> - Employment Regional Centre - Local Government/ DEM - Central government / (ministries) MTI, MLSW, MLG - Business and agricultural associations - International Organization 		<ul style="list-style-type: none"> - Project leader - Technical assistance - Project co-financer 	
Preconditions:		Risk factors:	
<p>The existence of RCE (Regional Centre for Employment) /Centre for increasing professional knowledge Existence of large number of graduate's Readiness of Municipality for co-operation Existence of suitable training centers</p>		<ul style="list-style-type: none"> - Lack of budget - Graduate's lack of interest 	
Estimated cost:			
Expenses of organizing training			
Implementation plan		Contact person: LED Team	
		Fadil Osmani, Bahrije Mahmuti, Hamdi Ismajli, Sevdije Hyseni tel.0280/20-783	
Costs (Funds/Resources)	Financial resources	Costs (Funds/Resources)	Financial resources
		Projected sum	Secured sum
	Local Government		
	Central Government	1,200	-
	Donors	2,300	-
	Other sources	2,300	-
	TOTAL	5,800	-
Time of implementation During 2006/2007		Indicated time- October 2007	

ANNEX. STAKEHOLDERS

Regional Offices of Central Government Ministries:

Regional Office of the Ministry of Trade and Industry - Shaban Ismajli
Regional Office of the Ministry of Education - Remzi Ahmeti
Regional Employment Office - Xhevat Aliu
Regional Social Issues Office - Enver Halili
Regional Office of Tax Administration - Fahri Raqi
Regional Office of Roads Infrastructure - Ismet Halili
Regional Statistics Office - Isa Bunjaku

Individual businesses:

“Bejta Commerc” - Bejtullah Kqiku
“Agrohermes” - Abdyl Aliu
“Banka për Biznes” - Bajram Fejzullahu
“Eximor” – Ridvan Ismaili
“Ri – Ad” – Adnan Rahimi
“Vision” – Qemajl Mustafa

Business Centers / Associations:

Regional Enterprise Agency - Gani Pireva
Regional Office of Chamber of Commerce - Ibrahim Tahiri

Political parties represented in the Municipal Assembly:

LDK - Abdyl Kadriu
PDK – Ismajl Kurteshi
AAK - Fadil Gashi
ORA - Nazim Jashari

Other Institutions:

UNMIK Representative - Vladimir Anokin

KFOR - LTL Richard Jonson

Journalists Club "Beqir Musliu" - Musa Sabedini

East West Institute - Valbona Tahiri

KMDLNJ - Fazli Abdullhau

NGO "Ataturku" - Kemal Shahin

Catholic Relief Services- Fatushe Haliti



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