

Federally Administered Tribal Areas (FATA)
Sustainable Development Plan (SDP)

Background

- Medium-term Development Framework
- Core team
- IUCN-Partnership
- FATA Sustainable Development Vision
- Approval of the Vision

The Process

- **Approach**
 - Integrated – Innovative- Adaptive
- **Methodology**
 - Consultative
 - Nine year phased development plan
- **Development of Sector Papers**
 - Literature review
 - Draft sector papers
 - Consultations
- **Final Document**



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Key Challenges

- Poor access to public services
- Socio-cultural barriers
- Limited livelihood opportunities
- Depleting natural resources
- Capacity constraints
- Availability of baseline data
- Skewed development interventions

Huge development lag

Goal and Objectives

- **Goal**
 - Promotion of a just, peaceful and equitable society
- **Objectives**
 - Basic social needs/disparities
 - Institutional and financial capacities
 - Expansion of opportunities
 - Increased livelihood security
 - Monitoring and evaluation

Main Components

- Background and Strategic Framework
- Human Development Sectors
- Natural Resource-Based Sectors
- Communication and Infrastructure Sectors
- Economic Development Sectors
- Implementation Framework

Strategic Interventions

Education

- Visioning and Valuing Education
- Construction and Improvement
- Incentives for promotion of female literacy
- Information Based Accountability
- Encouraging Private Sector
- Higher Education Facilities

Education

(Rs. in million)

| Activity | Budget Years 1–5 | Major expenditure |
|---|---------------------|---|
| Visioning exercise and Communication campaign | 35.00 | Attitudinal change through research, design and implementation |
| Construction of new schools and provision of facilities in existing schools | 5,000.00 | Hostels, furniture, laboratories, libraries, learning materials. |
| Secondary schools with residential facilities | 600.00 | Construction costs, material, equipment |
| Incentives for female students and teachers | 4,500.00 | Scholarships, hardship allowances, transportation facilities |
| Satellite campuses | 2,000.00 | Land and construction costs. Learning aids and research facilities |
| Empowering SMCs, EMCs; annual student achievement tests | 2,000.00 | Learning achievement tests. Community mobilization. School improvement grants. Upgrading EMIS. Research and evaluation |
| Institutional strengthening | 1,000.00 | Additional staff, improved processes and human resources |

Financial Requirements

US \$ in million

| Sector | Year 1 | | | Year 2 | | | Year 3 | | | Year 4 | | | Year 5 | | |
|-----------|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|
| | TR | AR | U | TR | AR | U | TR | AR | U | TR | AR | U | TR | AR | U |
| Education | 60 | 28 | 32 | 60 | 30 | 30 | 60 | 35 | 25 | 60 | 40 | 20 | 60 | 42 | 18 |

- TR = Total Requirement = **300**
- AR = Available Resources = **175**
- U = Unfunded = **125**

Health

- Education and Communication Strategy
- Health System Strengthening
- Health Management Information
- Human Resource Development

HEALTH

(Rs. in million)

| Activity | Budget Years 1–5 | Major Component |
|---|-----------------------------|--|
| Information, education and communication | 300.00 | Community organization, health management committees. Advocacy. Development and publishing of materials. Supportive research. Use of print and electronic media |
| Health system strengthening | 3,500.00 | Staff recruitment for hospitals. Training and short courses. Strengthening health facilities. Building new facilities. Logistical support to health directorate |
| Health management information system | 500.00 | Training. Private providers database. Publishing. Establishment of HMIS cells |
| Human resource development | 4,000.00 | Establishment of public health schools, FATA Institute of Medical Sciences. Capacity building of health facility staff |

Financial Requirements

US \$ in million

| Sector | Year 1 | | | Year 2 | | | Year 3 | | | Year 4 | | | Year 5 | | |
|--------|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|
| | TR | AR | U | TR | AR | U | TR | AR | U | TR | AR | U | TR | AR | U |
| Health | 35 | 10 | 25 | 35 | 12 | 23 | 40 | 15 | 25 | 40 | 18 | 22 | 40 | 20 | 20 |

- TR = Total Requirement = **190**
- AR = Available Resources = **75**
- U = Unfunded = **115**

Roads and Bridges

- Improvement & Rehabilitation of existing roads
- Construction of new roads in remote/
underdeveloped areas
- Building of new bridges and rehabilitation of
damaged bridges
- Connectivity

ROADS & BRIDGES

| Activity | Budget Years 1–5 | Major Component |
|------------------------------------|-----------------------------|---|
| Rehabilitation of existing roads | 4,000.00 | Design, repair & maintenance. |
| Improvement of roads | 5,500.00 | Design, improvement & maintenance. |
| New roads | 14,000.00 | Design and Construction Consultancy and design. Management costs |
| Bridges | 3,700.00 | Consultancy and design. Repair works and management costs |
| Equipment purchase and maintenance | 500.00 | Equipment, vehicles, materials, laboratories |
| Institutional strengthening | 125.00 | Staff, salaries, offices, computers. Database development. Training |

Financial Requirements

US \$ in million

| Sector | Year 1 | | | Year 2 | | | Year 3 | | | Year 4 | | | Year 5 | | |
|-------------------|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|
| | TR | AR | U | TR | AR | U | TR | AR | U | TR | AR | U | TR | AR | U |
| Roads and Bridges | 100 | 25 | 75 | 105 | 30 | 75 | 105 | 35 | 70 | 105 | 40 | 65 | 105 | 40 | 65 |

- TR = Total Requirement = **520**
- AR = Available Resources = **170**
- U = Unfunded = **350**

Water Supply & Sanitation

- Public awareness
- Rehabilitation and improvement
- Water Resource Mapping
- Gravity based schemes/surface reservoirs
- Groundwater based supply schemes
- Transfer to beneficiaries
- Sanitation services

- Total Requirement = US \$ **54 m**
- Available Resources = US \$ **30 m**
- Unfunded = US \$ **24 m**

Rural Development

- Drinking water supply and sanitation
 - Farm to market roads
 - Recreational facilities
 - Women welfare centres
-
- Total Requirement = US \$ **25 m**
 - Available Resources = US \$ **15 m**
 - Unfunded = US \$ **10 m**

Agriculture

- 'Pocket Area' approach
 - Water management practices
 - Cultivable wasteland
 - Micro credit
 - Agricultural research/Adaptive research
 - Agro forestry
 - Marketing
 - Agricultural statistics
-
- Total Requirement = US \$ **100 m**
 - Available Resources = US \$ **38 m**
 - Unfunded = US \$ **62 m**

Livestock & Poultry

- Fodder and Feed
 - Extension Support
 - Marketing and Enterprise
-
- Total Requirement = US \$ **25 m**
 - Available Resources = US \$ **15 m**
 - Unfunded = US \$ **10 m**

Forestry and Fisheries

- Sustainable management practices
- Increase forest cover
- Range management
- Encourage private sector involvement
- Non timber forest products
- Support local communities
- Fish Farming
- Marketing and Enterprise
- **Total Requirement = US \$ 100 m**
- **Available Resources = US \$ 50 m**
- **Unfunded = US \$ 50 m**

Irrigation, Water Management and Power

- Rehabilitation of existing networks
 - Training and flood protection
 - Lining of water courses
 - Efficient irrigation techniques
- Total Requirement = US \$ **100 m**
 - Available Resources = US \$ **70 m**
 - Unfunded = US \$ **30 m**

Physical Planning & Housing

- Maintain and renovate existing buildings
- Construct houses and buildings
- Build FR official complexes in each FR

- Total Requirement = US \$ **50 m**
- Available Resources = US \$ **15 m**
- Unfunded = US \$ **35 m**

Economic Development

- Water and Power
- Industry
- Mining
- Commerce and Trade
- Skill Development
- Tourism

FDA's Objectives

- Work on Corporate & Commercial Lines and lay foundation for Public – Private Partnership.
- Decentralized Decision Making.
- Thin & Small – Less Bureaucratic.
- Focus - Development of Human and Natural Resources in FATA.
- Pure Developmental Functions – No Operational & Maintenance responsibility.
- Private Sector/ Civil Society Active Partner in Decision Making.

FDA – An Update

- ❖ Establishment & Operationalization of Authority in November 2006
 - Team building completed
 - FDA Board Constituted
 - Rules of Business framed
 - Linkages with Partners Established
 - Sector Planning Initiated

Water & Power

- Feasibility Studies of Potential Sites for Small Irrigation Dams
- Development of Hydle Power generation Units
- Rural Electrification Programme through Renewable Energy

- Total Requirement = US \$ **54 m**
- Available Resources = US \$ **20 m**
- Unfunded = US \$ **34 m**

WATER & POWER SECTOR

(Rs. in million)

| S # | Scheme | Total (5 years) | Remarks |
|-----|--|--------------------|---|
| 1 | Feasibility studies, construction of 7 small dams | 2100 | Consultancy and design fee, Construction cost |
| 2 | Construction of 450 micro hydle power generation units | 700 | Consultancy and design fee. Construction cost. |
| 3 | Rural electrification programme through solar energy (250 villages) (Rs.1.8 M per village) | 450 M | Scheme meant to electrify a village of 40/50 HH. Maintenance and operations by beneficiaries. |



Industry

- Industrial Pockets or Clusters
- Skills Development Centres.
- Local Trade Guilds.
- FATA Industrial/Engineering Research Unit/Chair
- Two “Reconstruction Opportunity Zones in FATA”
- Regulatory Authority.
- Total Requirement = US \$ 143 m
- Available Resources = US \$ 28 m
- Unfunded = US \$ 115 m

INDUSTRY SECTOR

(Rs. in million)

| S # | Scheme | Total (5 years) | Remarks |
|-----|---|-----------------|---|
| 1 | Industrial pockets or clusters | 150 | Advocacy, field visits & small Industrial Estates |
| 2 | Skills development centres | 100 | Support for upgrading existing industries, training, stipends for students, Hiring of subject experts |
| 3 | Local guilds | 50 | Database, Training, workshops, meeting. Experts to assist in developing standards. |
| 4 | FATA industrial/engineering research unit/chair | 200 | Staff, research, dissemination of findings. Coordination, consultations |
| 5 | Two 'reconstruction opportunity Zones in FATA' | 8000 | Land acquisition Development charges |
| 6 | Regulatory Authority | 25 | Staff, dialogue with stakeholders |
| 7 | Institutional strengthening | 200 | Staff, salaries, establishment cost |



Mining

- Evaluation, Exploration & Development of Mineral Resources.
- Mechanized Marble Mining, Model Quarries.
- Establishment of Marble City.
- Enhancing Production through Infrastructure Facilities.
- Capacity Building (Mine owners, workers)
- Mine Safety, Rescue and Labor Welfare Center.
 - Total Requirement = US \$ **55 m**
 - Available Resources = US \$ **27 m**
 - Unfunded = US \$ **28 m**

Trade and Commerce

- Development of Legal Framework.
- Promotion of Cross Border Trade Through Warehousing Facilities.
- Skill Development.
 - Total Requirement = US \$ 0.6 m
 - Available Resources = US \$ 0.0 m
 - Unfunded = US \$ 0.6 m

Tourism

- Inventory & Publicity of Heritage & Tourist Sites.
- Promote Domestic Tourism to Select locations
 - Total Requirement = US \$ **4.6 m**
 - Available Resources = US \$ **0.0 m**
 - Unfunded = US \$ **4.6 m**

Skills Development

- Upgrading and improving technical training institutes & centers in FATA.
- Skills Development Management Information System.
- Institution based Skill Development Initiatives.
- Field Internship Programme
 - Total Requirement = US \$ **27 m**
 - Available Resources = US \$ **13 m**
 - Unfunded = US \$ **14 m**

Three-Pronged Implementation Arrangement

Three-Pronged Implementation Arrangement

- **Civil Secretariat FATA & Line Directorates**
- **Public – Private Partnerships**
 - Public – Private Partnership: FDA
 - Enabling environment
- **Mobilizing Civil Society Organizations**
 - Rural Support Programme in FATA
 - Local population interest/user groups
 - Area Development Project Models
 - Partnerships with development organizations and research institutes

Improving Delivery Capacity

- Enhancing existing capacities
- Out sourcing functions
- Technical experts and resource persons
- Developing partnership with Universities, research institutes
- FATA Construction Unit
- FATA Education Foundation
- FWO
- NESPAK

Continued

Projects Approval Fora

| FORUM | CHAIR | COMPETENCE |
|--|--|--------------------------------|
| ADSC/FRDSC (Agency Dev. Sub Committee) | Political Agents / DCOs | Upto Rs.20 million |
| FDWP (FATA Dev. Working Party) | Additional Chief Secretary (FATA) | Over Rs.20 m upto Rs.200 m |
| FDA Board | Chief Executive (FDA) | Upto Rs.200 m |
| CDWP (Central Dev. Working Party) | Deputy Chairman Planning Commission | Over Rs.200 m upto Rs.500 m |
| ECNEC | Prime Minister / Finance Minister. | Over Rs.500 m |

Finance and Audits

- ACS (FATA)- Principal Accounting Officer
- Funds budgeted and released by Finance Division to FATA Secretariat
- FATA Secretariat releases the funds to implementing agencies
- The implementing Agencies draw funds against expenditure through Accountant General Public Revenue (AGPR)
- Monthly reconciliation of accounts with AGPR
- Internal Audit by Finance Department FATA
- External Audit by Director General Federal Audit.

Monitoring and Evaluation Mechanism

- Monitoring mechanism
 - Monitoring Cell
 - Governors Inspection Team (GIT)
 - Third party validation
- Monitoring criteria for SDP
 - Attaining project, sectoral and development matrix targets
 - Physical progress
 - Financial utilization
 - Quality assurance

Funding Requirements

| | <i>US \$ in billion</i> |
|---------------------------------|-------------------------|
| Total Financial requirement | 2.06 |
| Government of Pakistan share | 1.00 |
| Ongoing Foreign Funded Projects | 0.06 |
| Unfunded Financial Portfolio | 1.00 |

Law & Order Situation in FATA

North Waziristan Agency

- Peace agreement in NWA has resulted in complete peace
 - Resumption of socio economic activities
 - Resumption of unhindered development activities

- Three major organizations resuming survey work : clearance given by Political Administration:
 - M/S Tullow, Ireland (Oil and Gas exploration)
 - M/S MOL, Hungary (Oil and Gas exploration)
 - Kurram Tangi Dam (Irrigation & electricity)

Bajaur Agency

- Tribesmen undertake not to allow soil for militancy and to fulfill legal obligations for maintenance of peace and order
- Development activity already in full swing

South Waziristan Agency

- Foreigners evicted
- Tribesmen pledge to facilitate development activities and take responsibility for protection of implementing agencies staff

Khyber Agency

- Unrest confined to small pocket in Bara Sub-Division: remaining agency peaceful.
 - Development activity already in full swing

Kurram Agency

- Unrest purely sectarian
 - Jirga busy in bringing peace

Security Issues in Development

- Tribal sensitivities and taboos
- NGO activity eyed with suspicion
- Exercise caution in the beginning
- Development Coordination through Political Agents
Office

Issues of Governance

- Mainstreaming of FATA and merger with settled areas
- Legal reforms
- System changes
- Prohibitive costs

Development Facilitation

- Creation of the office of Additional Political Agent to look solely after development
- Political Agent to maintain law & order, resolve disputes and prepare the ground for development

Thank you

Public Consultation

- **5 consultation meetings (Sep. – Oct. , 2006) and consultative seminar (Nov 1, 2006)**
- **Special consultative meetings of female team members with local girls students and teachers in Kurram & Khyber**
- **Total participation of 600 persons including educated/enlightened citizens, tribal maliks, public representatives & government officials**