

# The World Bank Transport Forum 2009



Hans-Ole Madsen  
A.P. Moller-Maersk Group

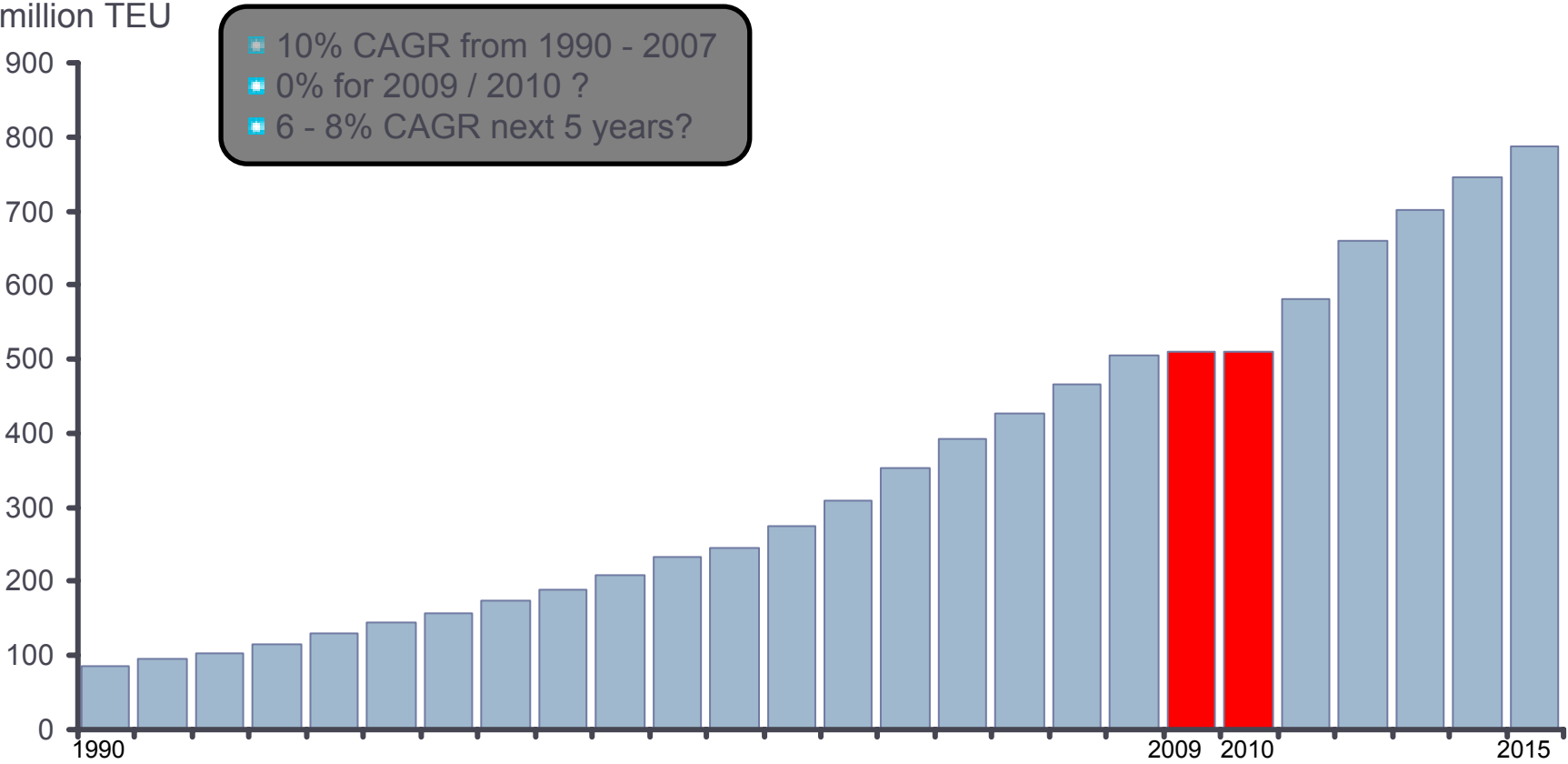
Marine transportation is the key to world trade, and adequate port infrastructure investment is the key to marine transportation.





Between 1982 and 2005 global containerized trade increased at three and a half times the rate of global economic growth, and 40% faster than overall global trade.

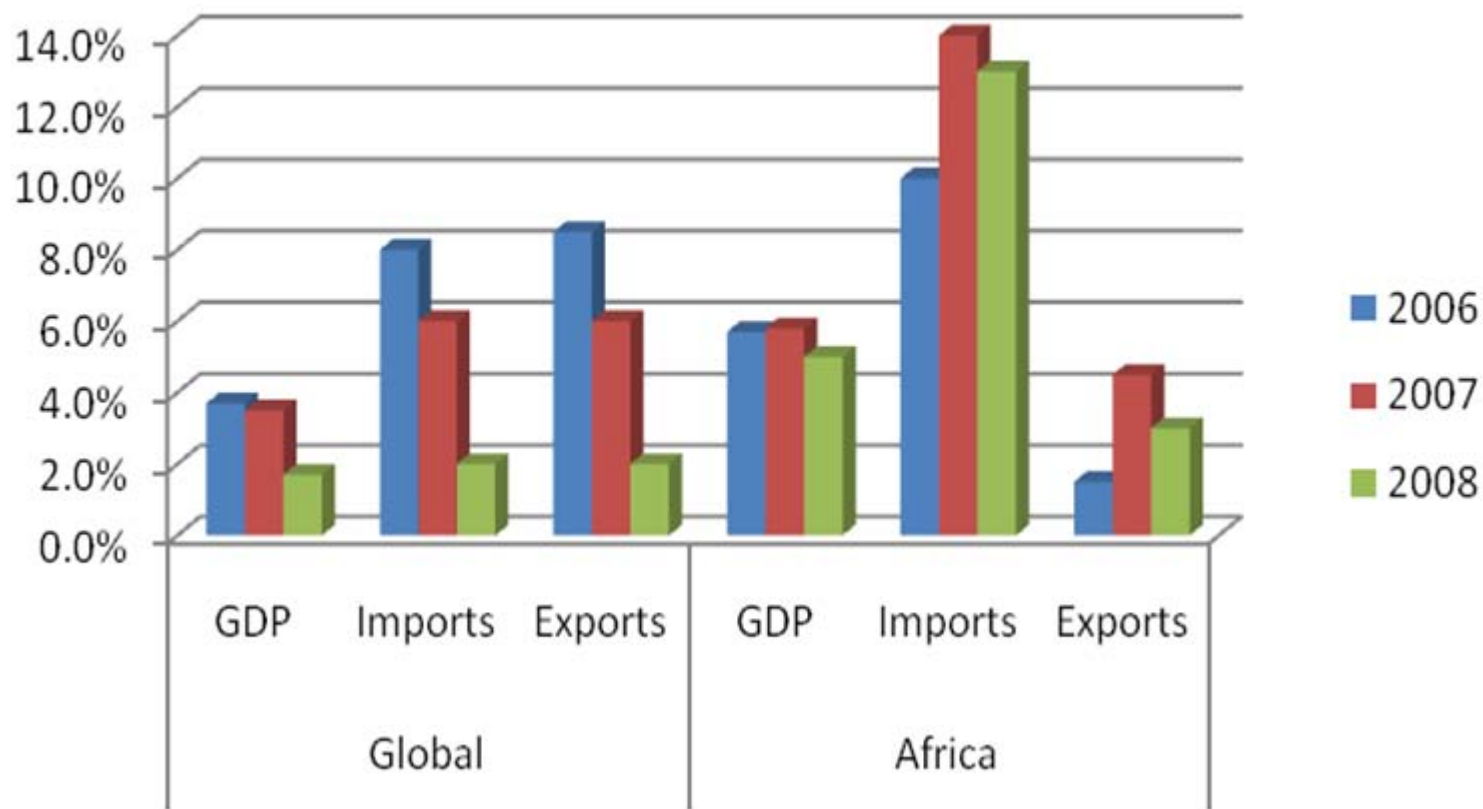
# World container port demand



Source: Container Port Strategy, Ocean Shipping Consultants



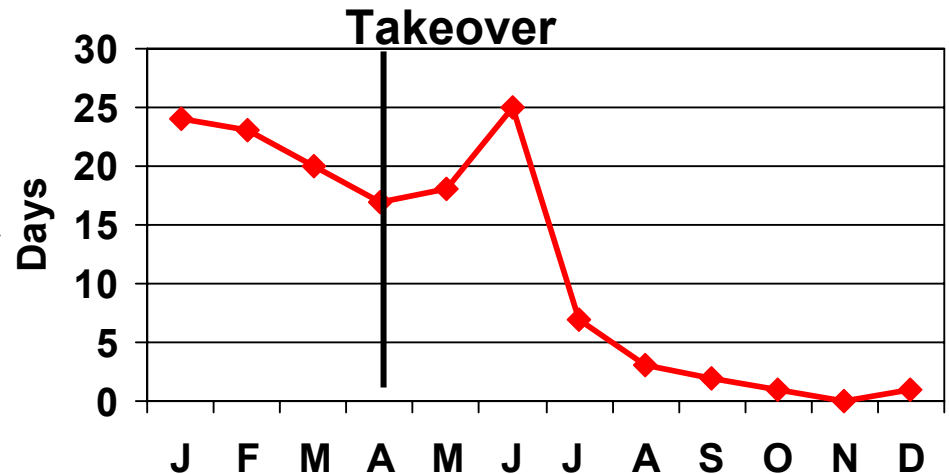
## Comparative Annual Growth Rates



# APM Terminals Apapa

- Reduced vessel waiting time
- Improved Safety and Security
- Increased capacity and throughput
- Total CAPEX ~200m USD

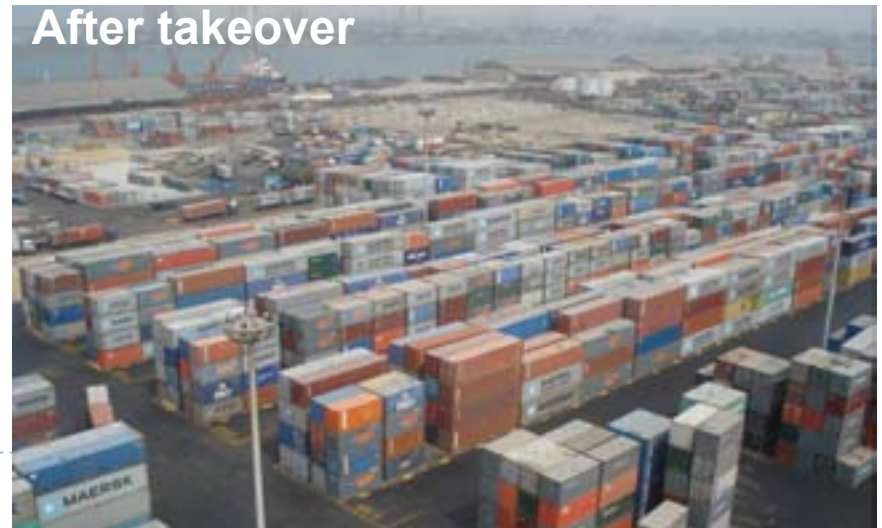
Average Vessel waiting time 2006



Before takeover



After takeover





APM Terminals' Capital Investment 2008: \$723 million



As of March 17<sup>th</sup> there were 484 container vessels laid up, or riding idle at anchor.





A.P. Moller-Maersk Group  
Hans-Ole.Madsen@apmterminals.com