

# World Bank Projects in West Bank and Gaza

## May 2010

Project Name & Details	
<p><b><i>Social Safety Net Reform Project (SSNRP).</i></b></p> <p>World Bank: US\$10.0 million, plus US\$10 million additional financing approved in April 2008, US\$5 million additional financing from the food crisis trust fund approved in November 2008, and US\$3.4 million additional financing from the food crisis approved in FY10.</p> <p>Approval Date: June 3, 2004 Closing Date: June 30, 2012 Task Team Leader: Eileen Murray</p>	<p>The project was formally restructured in May 2007. The new project development objective is to mitigate the impact of the continued socio-economic crisis on a subset of the poorest and most vulnerable households. An additional goal is to strengthen the institutional capacity of the Ministry of Social Affairs to manage cash transfer programs. The primary objective would be achieved by implementing a pilot incentive-based cash transfer mechanism with improved targeting modalities that would contribute to improving the living conditions of the beneficiaries. The Project also aims to strengthen the institutional capacity of PA agencies involved in the implementation of the proposed project, in particular in the Ministry of Social Affairs.</p> <p>An Additional Financing of US\$10.0 million was approved on April 22, 2008 to help finance costs associated with the scaling up of the project and its transformation into a cash benefit program administrated by the Palestinian Authority, capitalizing on the Ministry of Social Affairs poverty targeting database. In addition, the project had received additional financing in the amount of US\$5m from the global food price crisis trust fund in November, 2008.</p> <p>In response to the conflict in Gaza in December 2008 and January 2009, the project received additional financing of US\$3 million approved on May 28, 2009.</p>
<p><b><i>North Gaza Emergency Sewage Treatment Project.</i></b></p> <p>World Bank: US\$7.8 million plus US\$12 million additional financing approved in April 2008</p> <p>Approval Date: September 9, 2004 Closing Date: June 30, 2012 Task Team Leader: Richard Pollard</p>	<p>The North Gaza Emergency Sewage Treatment project (NGEST) is the fourth in a series of Bank-funded water and sanitation projects since 1994. The Project consist of two parts: Part A - addressing the immediate and impending health, environmental and safety hazards to the communities near the poorly-treated and rapidly growing sewage lake in the Beit Lahia area of North Gaza. And Part B - a long-term solution for the adequate treatment and disposal of wastewater in North Gaza, which entails the construction of a new wastewater treatment plant expected to be financed by various donors. Approximately 300,000 people living in North Gaza will benefit from this project.</p> <p>An Additional Financing of US\$12.0 million was approved on April 22, 2008 to support the original objectives and the overall project design and components. Specifically, the additional financing covers the overrun cost of Part A and risk management activities.</p>
<p><b><i>Tertiary Education Project</i></b></p> <p>World Bank: US\$10 million, plus US\$5 million additional financing approved in May 2009, (Gaza emergency response program)</p> <p>Approval Date: April 26, 2005 Closing Date: December 31, 2012 Task Team Leader: Ernesto Cuadra</p>	<p>The project development objectives are: 1) to improve the regulatory environment for tertiary education management, relevance and quality assurance; 2) increase internal and external efficiency of the tertiary education system, as a first step towards seeking sustainability; and 3) to create incentives and provide the basis for improvements in efficiency, quality and relevance of tertiary education institutions in order to meet the socioeconomic needs of the Palestinian population. The project provides technical assistance on defining policies consistent with increasing the financial sustainability of the sector and improving the capacity to respond to labor market needs. It also provides incentive mechanisms to improve quality and relevance of the programs offered. On a competitive basis, institutions will apply for quality and management grants, administered by a Fund mechanism.</p> <p>In addition the project provides technical assistance to improve the management of the current student loans program managed by the MOEHE, and set the basis for expansion of the financial resources available for funding the student aid programs. In response to the Gaza conflict in December 2008 - January 2009, the project received an additional financing of US\$5million on May 28, 2009.</p>

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<p><b><i>Gaza II Emergency Water</i></b>  World Bank: US\$20 million, plus US\$5 million additional financing approved in April 2008, and US\$3 million additional financing approved in May 2009. (Gaza emergency response program)</p> <p>Approval Date: June 7, 2005  Closing Date: December 31, 2010  Task Team Leader: Richard Pollard</p>	<p>This Project is a follow-up to the previous GWSSP. The development objectives of this Project are: (a) to develop a sustainable institutional structure of the water and wastewater sector in Gaza by supporting the functional establishment of a Coastal Municipalities Water Utility, as well as by enhancing and deepening the involvement of the private sector through a three-year management contract; (b) to continue improving the water and sanitation services by rehabilitation, upgrading and expansion of existing systems and facilities; and (c) to strengthen the regulatory and institutional capacity of the Palestinian Water Authority. The whole population of Gaza (around 1.5 million people) are benefiting from the project.</p> <p>Additional financing of US\$5.0 million was approved on April 22, 2008 to supplement the project overruns. This additional financing furthermore strengthens the ability of Coastal Municipalities Water Utility to consolidate the ongoing institutional reform process by covering its operational expenses for one more year.</p> <p>In response to the Gaza conflict in December 2008 – January 2009, the project received an additional financing of US\$3 million in May 28, 2009.</p>
<p><b><i>Second Emergency Municipal Services and Rehabilitation Project</i></b>  World Bank: US\$10 million, plus US\$3 million additional financing approved in May 2009. (Gaza emergency response program)</p> <p>Approval Date: December 19, 2006  Closing date: June 30, 2011  Task Team Leader: Soraya Goga</p>	<p>A prolonged period of economic contraction has had serious consequences for municipal revenues and the ability of local governments to continue providing basic services. This has translated into sharply increased health, safety, and sanitation risks for the Palestinian population resulting from mounting solid waste, and deteriorating streets, water and wastewater networks, particularly in heavily populated urban areas. The objectives of EMSRP II are to (a) provide funding for infrastructure rehabilitation and maintenance to help mitigate further deterioration in the delivery of essential municipal services, and (b) create temporary job opportunities at the local level through the launching of labor-intensive employment generation schemes. In addition, through the Municipal Development Lending Fund (MDLF), the Project will pilot innovative initiatives to improve municipal service cost recovery (through the introduction of pre-paid electric metering systems) and leverage partnerships with local NGOs to deliver services more effectively.</p> <p>In response to the conflict in Gaza in December 2008 and January 2009, the project received additional financing of US\$3 million on May 28, 2009.</p>
<p><b><i>Third Palestinian NGO Project</i></b>  World Bank: US\$10 million, plus US\$3 million additional financing approved in May 2009. (Gaza emergency response program)</p> <p>Approval Date: December 19, 2006  Closing date: March 31, 2011  Task Team Leader: Soraya Goga</p>	<p>The objective of the project is to provide social services to those who are poor, vulnerable or affected by the deteriorating socioeconomic conditions by establishing an effective mechanism to improve the quality and sustainability of NGO social service delivery. The first two PNGO projects successfully built up Palestinian NGO capacity to carry out social service delivery activities. Now, there is a need to consolidate and sustain this capacity by moving the driving force for further NGO development firmly into the hands of the Palestinian NGOs. To this end, PNGOIII will support the transformation of the Project Management Organization (PMO), the implementing unit within the Welfare Association of the previous projects, into the NGO Development Center (NDC), an institution dedicated to grant-making and sector development. At the same time, the project will provide funding to develop and sustain specific NGO-sponsored social service delivery activities.</p> <p>In response to the conflict presented in Gaza in December 2008 and January 2009, the project received additional financing of US\$3 million on May 28, 2009.</p>

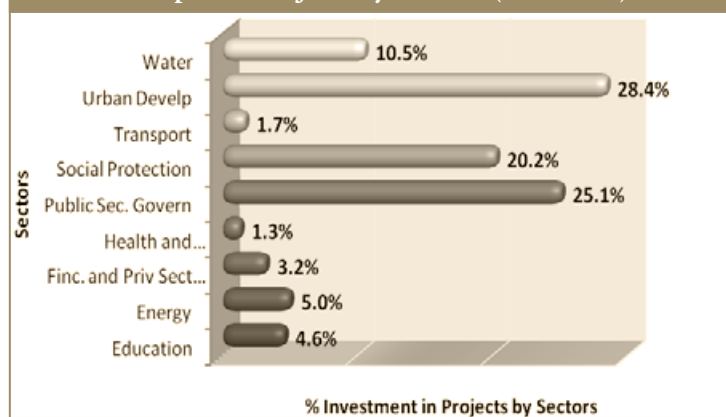
<b>Project Name &amp; Details</b>	
<p><b>Emergency Services Support Program III</b> World Bank: US\$10 million, plus US\$5 million additional financing approved in May 2009. (Gaza emergency response program)</p> <p>Approval Date: December 13, 2007 Closing Date: December 31, 2010 Task Team Leader: Eileen Murray</p>	<p>The development objective of the Emergency Services Support Program is to mitigate the deterioration of service delivery brought about by the inability of the Palestinian Authority to meet its non-salary recurrent costs. The ESSP finances the non-salary expenditures of the key social ministries and based on the PA's recurrent expenditure program for these ministries.</p> <p>In response to the Gaza conflict in December 2008 – January 2009, the project received additional financing of US\$5 million on May 28, 2009.</p>
<p><b>Village and Neighborhood Development Project</b> World Bank: US\$10 million</p> <p>Approval Date: April 22, 2008 Closing Date: April 30, 2012 Task Team Leader: Soraya Goga</p>	<p>The objective of this project is to promote a coordinated development approach which builds the capacity of communities to plan for and manage development resources. The project will support small communities in planning local initiatives and prioritizing needs through an inclusive and participatory process. It will also provide small grants to support joint activities among several village councils for subprojects that are part of the local plan. This will provide incentives for small communities to work together and eventually amalgamate and become a municipality.</p>
<p><b>Electric Utility Management Project.</b> World Bank: US\$12 million, plus US\$2.5million additional financing approved in May 2009. (Gaza emergency response program)</p> <p>Approval Date: May 15, 2008 Closing Date: September 30, 2013 Task Team Leader: Husam Beides</p>	<p>The development objective of the Electricity Utility Management Project is to reduce the fiscal burden of the sector on the PA's budget through interalia lower deductions from clearance revenues for arrears owed to IEC. This will be possible through adoption of appropriate sectoral efficiency enhancement measures. The key performance indicators of the electricity distribution utilities that will include: (a) improved collection performance; (b) lower technical/non-technical losses; (c) reduction in payables to IEC on account of electricity purchase; and (d) consolidation and increase in number of consumers. The Project will also ensure that North Electric Distribution Company (NEDCO) is fully operational through financing necessary capacity building measures.</p> <p>In response to the Gaza conflict in December 2008 and January 2009, the project received additional financing of US\$2.5 million on May 28, 2009.</p>
<p><b>Southern West Bank Solid Waste Management Project.</b> World Bank: US\$12 million</p> <p>Approval Date: November 30, 2009 Closing Date: December 31, 2014 Task Team Leader: Ibrahim Dajani</p>	<p>The overall objective of the project is to improve solid waste disposal services for the communities and businesses of Palestinian municipalities and joint services councils in the Bethlehem and Hebron (JSC-H&amp;B) governorates through provision of an efficient socially acceptable and environmentally friendly mechanism, including: (i) strengthening the joint services council administrative and technical capabilities for a cost-effective management of waste disposal services; (ii) improving the waste disposal services through provision of a sanitary landfill facility and related infrastructure; and (iii) carrying out a public awareness campaign for promoting waste minimization, resource recovery and cost recovery for financial viability.</p>
<p><b>Municipal Development Program</b> World Bank: US\$10 million</p> <p>Approval Date: October 22, 2009 Closing Date: April 30, 2013 Task Team Leader: Soraya Goga</p>	<p>The development objective of this project is to improve municipal management practices for better transparency. There are four components to the project: (i) to provide grant allocations to municipalities for capital investment and services positions; (ii) to support municipal innovations and efficiency by promoting amalgamation, energy savings and responsiveness to citizens; (iii) to provide capacity building to municipalities and Municipal Development and Lending Fund (MDLF); and (iv) to manage, monitor and evaluate, audits and technical assistance to municipalities in implementing sub-projects.</p>

# West Bank and Gaza Portfolio

May 2010

Trust Fund for G&WB	Commit	Disb	Undb
Ongoing Projects	US\$ m		
Social Safety Net Project	28.4	18.0	10.4
North Gaza Emergency Sewage treatment	19.8	11.6	8.1
Electric Utility Management Project*	14.5	3.1	11.4
Tertiary Education Project*	15.0	8.8	6.2
Gaza Emergency Water Project	28.0	23.0	5.0
Palestinian NGO Project III*	13.0	9.3	3.7
Emergency Municipal Service Rehab Project II*	13.0	11.4	1.6
Southern West bank Solid Waste MGT	12.0	0.8	11.2
Municipal Development Program	10.0	0.0	10.0
Emergency Services Support Program III*	15.0	9.8	5.2
Village and Neighbourhood Development Project	10.3	1.3	8.9
<b>Total ongoing project</b>	<b>179.0</b>	<b>97.1</b>	<b>81.7</b>
<b>Total completed Projects (1993–2010)</b>	<b>640.9</b>	<b>597.4</b>	<b>43.5</b>
<b>Total (Ongoing &amp; Completed Projects)</b>	<b>819.9</b>	<b>694.5</b>	<b>125.2</b>
<b>Total Ongoing Projects and RE</b>	<b>721.9</b>	<b>594.5</b>	<b>127.3</b>

## Completed Projects by Sectors (1993–2010)



## Reports and Studies

Energy Technical Assistance
Higher Education Student Loan Scheme
Municipal Finance Policy Note
Municipal Finance II
2 <sup>nd</sup> Pension Reform Findings & Next Steps
TA Telecommunications Reform & Institution Building Capacity
TA of Housing Finance
Governance Study

Ongoing Trust Funds by Donor – US\$ m	Contrib
Danish Ministry of Foreign Affairs(DANIDA)	10.00
EU-Commission of the European Communities	16.73
Germany - Bundesministerium fürWirtschaftliche Zusammenarbeit	0.77
Italy - Ministry of Foreign Affairs	1.68
Japan - Ministry of Finance	0.50
Netherlands Minister for Development Cooperation	0.48
Norway - Ministry of Foreign Affairs	2.50
Swedish International Development Cooperation Agency (SIDA)	13.32
United Kingdom - Department for International Development (DFID)	3.00
PRDP-TF	448.90
ESSP-MDTF	80.79
<b>Total Ongoing Donor Funded TF</b>	<b>601.74</b>
<b>Total closed Trust Funds (Incl. Single and MDTFs)</b>	<b>924.25</b>
<b>Total Ongoing &amp; Closed Trust Funds-TF</b>	<b>1,525.99</b>

## Ongoing Recipient Executed (RE: ) Multi-Donor Trust Funds

RE: Trust Funds/Grants US\$ m	Commit	Disb.	Undisb.
Palestinian Reform Development Plan TF (PRDP-TF)	448.9	408.5	40.4
Emergency Services Support Program Multi-Donor TF	81.0	80.5	0.5
Local Govern. Capacity Building	10.0	5.8	4.2
Avian Influenza Project TF	3.0	2.6	0.4
<b>Total RE</b>	<b>542.9</b>	<b>497.4</b>	<b>45.6</b>
<b>Total (On-Going Projects &amp; RE)</b>	<b>721.9</b>	<b>594.5</b>	<b>127.3</b>