

**World Bank Iraq Trust Fund
Second Capacity Building Project (TF054373)
October 2011**

Project Summary Sheet

Title	Second Capacity Building Project				
Implementing Agency	World Bank				
Location	N/A – Institutional Support				
Sector code (OECD DAC)	15110 Economic and development policy / planning				
Compact Priority	4.2.3.1 Adopt and implement policies, legislation, regulations, procedures and build institutions of public service management				
Project Cost	US\$9.4 million				
Duration	97 months				
Approval Date	November 2004	Effective Date	November 2004	Closing Date	December 2012
Project Description	The Project aims to strengthen economic management and build institutional capacity to enable Iraq to shift to a diversified, market-driven economy; effectively use public resources, including Iraq's own resources as well as international aid; and improve the efficiency, effectiveness, and quality of public services.				
Beneficiaries	The Project directly benefits Iraqi officials, and helps introduce crucial institutional strengthening and reform initiatives. Participants include staff of various ministries and local institutions as well as the private sector.				
Near Term Employment Creation	N/A				

Strategic Context and Donor Coordination

The Second Capacity Building Project (CB2) builds on the First Capacity Building Project, with a focus on helping Iraq build the institutional capacity to use public resources transparently and effectively. CB2 finances specific technical assistance and training activities designed to help the authorities tackle medium-term economic reforms. Many activities are carried out jointly with other donors, including the IMF, UN, and DFID.

Project Development Objective

- Strengthen economic management
- Build institutional capacity to enable Iraq to shift to a diversified market-driven economy
- Improve the efficiency and quality of public services

Outputs, Key Activities and Procurement

Outputs	<ul style="list-style-type: none"> • Assist in client policy / program implementation • Develop / strengthen institutions • Facilitate knowledge exchange
Activities	<ul style="list-style-type: none"> • Workshops conducted under 4 broad themes: <ul style="list-style-type: none"> ➢ Economic reform and transition ➢ Poverty, social protection, and social development ➢ Public sector management ➢ Managing the project cycle
Procurement	N/A

Financial Data

Funds Committed	US\$7.6 million	% approved	81
Funds Disbursed	US\$7.4 million	% approved	79
Forecast Closing Date	December 2012	Delay (months)	n/a

Progress against Indicators

Number of Policy Seminars (36 seminars conducted)			n/a
Number of Technical Workshops (31 workshops conducted)		% of planned	n/a
Number of Study Tours (2 study tours conducted)			n/a

Qualitative Assessment of Project Performance

The Second Capacity Building Project has proven to be a valuable and effective tool for capacity building in Iraq. The Project was recently extended until December 31, 2012 and replenished by US \$2.4 million, to continue supporting important capacity building initiatives.

The Second Capacity Building Project has financed about 73 activities, reaching about 1,680 participants from various private and public sector entities.

The CBII is currently accepting proposals to be funded in 2011. Newly approved proposals for 2011 include: (i) a capacity building program to improve the KRG's implementation of a Code of Conduct and; (ii) a "Training of Trainers" workshop focused on strengthening capacity in the KRG Bar Association; in addition to (iii) an Iraq Transparency, Accountability and Participation Workshop focused on improving collaboration and consultation among a wide range of stakeholders on identifying the most salient governance challenges facing Iraq. Additional workshops financed in 2011 include: (i) a workshop focusing on Iraq's Telecom sector; (ii) a re-engagement workshop on Procurement; (iii) a Budget Strategy workshop; and, (iv) and an Iraq Business Community Procurement workshop. In 2010, activities financed include: (i) Access to Public Lands for Housing and Private Sector Development workshop; (ii) a workshop on Enhancing Economic Participation of Iraqi Women; (iii) a workshop for Kurdish Regional Government officials on Consultative Development; (iv) a capacity-building workshop and study tour for KRG Officials of the Shura Council and the Ministry of Justice; (v) a workshop for assessing the 2007 Poverty Reduction Strategy IHSES survey and developing an action-plan based on these evaluations; (v) a Public Procurement Beginners Workshop for World Bank-Financed Projects; (vi) an intensive two-day workshop on Enhancing Justice Service Delivery to the Poor, which included about 20 Iraqi officials and civil servants from the Higher Judicial Council and Ministry of Justice, among others; and (vii) a capacity building workshop in Monitoring and Evaluation.

Major Implementation Obstacles

While CB2 has financed some workshops in Baghdad and Erbil, it remains difficult to gather a large number of participants in one place in Iraq for extended, intensive work. Potential locations for each proposed activity are evaluated based on the timing, level of participation, length of workshop, and cost, in order to balance the competing priorities and ensure that the workshop meets its objective in a cost effective manner.