

**World Bank Iraq Trust Fund  
First Capacity Building Project (TF053196)  
December 2009**

**Project Summary Sheet**

<b>Title</b>	First Capacity Building Project (Completed)				
<b>Implementing Agency</b>	World Bank				
<b>Location</b>	N/A – Institutional Support				
<b>Sector code (OECD DAC)</b>	15110 Economic and development policy / planning				
<b>Compact Priority</b>	4.2.3.1 Adopt and implement policies, legislation, regulations, procedures and build institutions of public service management				
<b>Project Cost</b>	US\$3.6 million				
<b>Duration</b>	6 months				
<b>Approval Date</b>	February 2004	<b>Effective Date</b>	February 2004	<b>Closing Date</b>	August 2004
<b>Project Description</b>	The project aimed to build the capacity of the Iraqi authorities to enable them to define, prioritize, and implement international programs of support, and to play a leading role in the reconstruction process.				
<b>Beneficiaries</b>	The project focused on the immediate need for Iraqi ministries to upgrade project planning and management skills. More than 580 officials from various ministries and local institutions benefitted from the project.				
<b>Near Term Employment Creation</b>	N/A				

**Strategic Context and Donor Coordination**

The project aimed to build the capacity of the Iraqi authorities to enable them to participate in the definition, prioritization, and implementation of international support, and to play a lead role in the reconstruction process. The project was designed to respond to the immediate and most urgent training needs of the Iraqi public sector staff. The specific activities undertaken were agreed upon by the Ministry of Planning and Development Cooperation and the various ministries concerned, and focused on priority areas for Iraq's development agenda and the preparation and implementation of the World Bank Iraq Trust Fund-financed projects. The European Commission's Rapid Response Mechanism (EC-RRM) provided €3 million for a six-month implementation period, with no extension of the closing date.

**Project Development Objective**

- Assist Iraqi officials to design and implement projects and start developing sector strategies
- Develop professional networks between Iraqi officials and counterparts in other ministries and neighboring countries

**Outputs, Key Activities and Procurement**

<b>Outputs</b>	<ul style="list-style-type: none"> <li>• Workshops and training for key staff from relevant agencies (581 staff from 19 ministries)</li> </ul>
<b>Activities</b>	<ul style="list-style-type: none"> <li>• Training on managing the project cycle (procurement, financial management, project management, and safeguards)</li> <li>• Sector-specific training for line ministries</li> <li>• Training for private sector capacity enhancement.</li> </ul>
<b>Procurement</b>	N/A

**Financial Data**

<b>Funds Committed</b>	US\$2.5 million	<b>% approved</b>	69%
<b>Funds Disbursed</b>	US\$2.5 million	<b>% approved</b>	69%
<b>Closing Date</b>	Closed August 2004	<b>Delay (months)</b>	

**Progress against indicators**

Number of training workshops held and Iraqi officials trained	22 training activities conducted benefiting 581 Iraqi officials from 19 ministries	<b>% of planned</b>	N/A
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**Qualitative Assessment of Project Performance**

Representatives from the Central Bank, the Mayoralty of Baghdad, the Board of Supreme Audit, universities, private banks, Chambers of Commerce and Business Associations participated in workshops and training in three areas: (i) Managing the project cycle, including procurement, financial management; (ii) Strategic and technical skills in education, health, and infrastructure sectors; and (iii) Enhance private sector capacity to support sustainable growth and job creations. The program enabled the Iraqi officials to design and implement projects and start developing sector strategies towards longer-term development. Iraqi officials develop professional networks with counterparts in other ministries and neighboring countries.

**Major Implementation Obstacles**

N/A – The project is completed and closed.