

**World Bank Iraq Trust Fund
Second Capacity Building Project (TF054373/P088247)
December 2009**

Project Summary Sheet

Title	Second Capacity Building Project				
Implementing Agency	World Bank				
Location	N/A – Institutional Support				
Sector code (OECD DAC)	15110 Economic and development policy / planning				
Compact Priority	4.2.3.1 Adopt and implement policies, legislation, regulations, procedures and build institutions of public service management				
Project Cost	US\$7 million				
Duration	72 months				
Approval Date	November 2004	Effective Date	November 2004	Closing Date	December 2010
Project Description	The project aims to strengthen economic management and build institutional capacity to enable Iraq to shift to a diversified, market-driven economy; effectively use public resources, including Iraq's own resources as well as international aid; and improve the efficiency, effectiveness, and quality of public services.				
Beneficiaries	The project directly benefits Iraqi officials, and helps introduce crucial institutional strengthening and reform initiatives. Participants include staff of various ministries and local institutions as well as the private sector.				
Near Term Employment Creation	N/A				

Strategic Context and Donor Coordination

The Second Capacity Building Project (CB2) builds on the First Capacity Building Project, with a focus on helping Iraq build the institutional capacity to use public resources transparently and effectively. CB2 finances specific technical assistance and training activities designed to help the authorities tackle medium-term economic reforms. Many activities are carried out jointly with other donors, including the IMF, UN, and DFID.

Project Development Objective

- Strengthen economic management
- Build institutional capacity to enable Iraq to shift to a diversified market-driven economy
- Improve the efficiency and quality of public services

Outputs, Key Activities and Procurement

Outputs	<ul style="list-style-type: none"> • Assist in client policy / program implementation • Develop / strengthen institutions • Facilitate knowledge exchange
Activities	<ul style="list-style-type: none"> • Workshops conducted under 4 broad themes: <ul style="list-style-type: none"> ➢ Economic reform and transition ➢ Poverty, social protection, and social development ➢ Public sector management ➢ Managing the project cycle
Procurement	N/A

Financial Data

Funds Committed	US\$6.1 million	% approved	87
Funds Disbursed	US\$6.1 million	% approved	87
Forecast Closing Date	December 2010	Delay (months)	n/a

Progress against indicators

Number of Policy Seminars (32 seminars conducted)	% of planned	n/a
Number of Technical Workshops (26 workshops conducted)		n/a
Number of Study Tours (2 study tours conducted)		n/a

Qualitative Assessment of Project Performance

The Second Capacity Building Project has financed about 60 activities, reaching about 1,360 participants from various private and public sector entities. A workshop on **Leadership Skills for Policy Reform Workshop for Iraqi Female Parliamentarians**, which is expected to be the first of a series of three workshops, was conducted in July 2009 to build leadership capacity female parliamentarians. In addition to practicing leadership skills, the workshop also provided the parliamentarians with an opportunity to interact and exchange ideas with their international peers.

The Ministry of Planning and Development Cooperation (MOPDC) requested an extension of the closing date of the grant to allow the program to continue to deliver important capacity building activities. The World Bank management approved this request and the revised closing date is December 31, 2010.

Major Implementation Obstacles

While CB2 has financed some workshops in Baghdad and Erbil, it remains difficult to gather a large number of participants in one place in Iraq for extended, intensive work. Potential locations for each proposed activity are evaluated based on the timing, level of participation, length of workshop, and cost, in order to balance the competing priorities and ensure that the workshop meets its objective in a cost effective manner.