

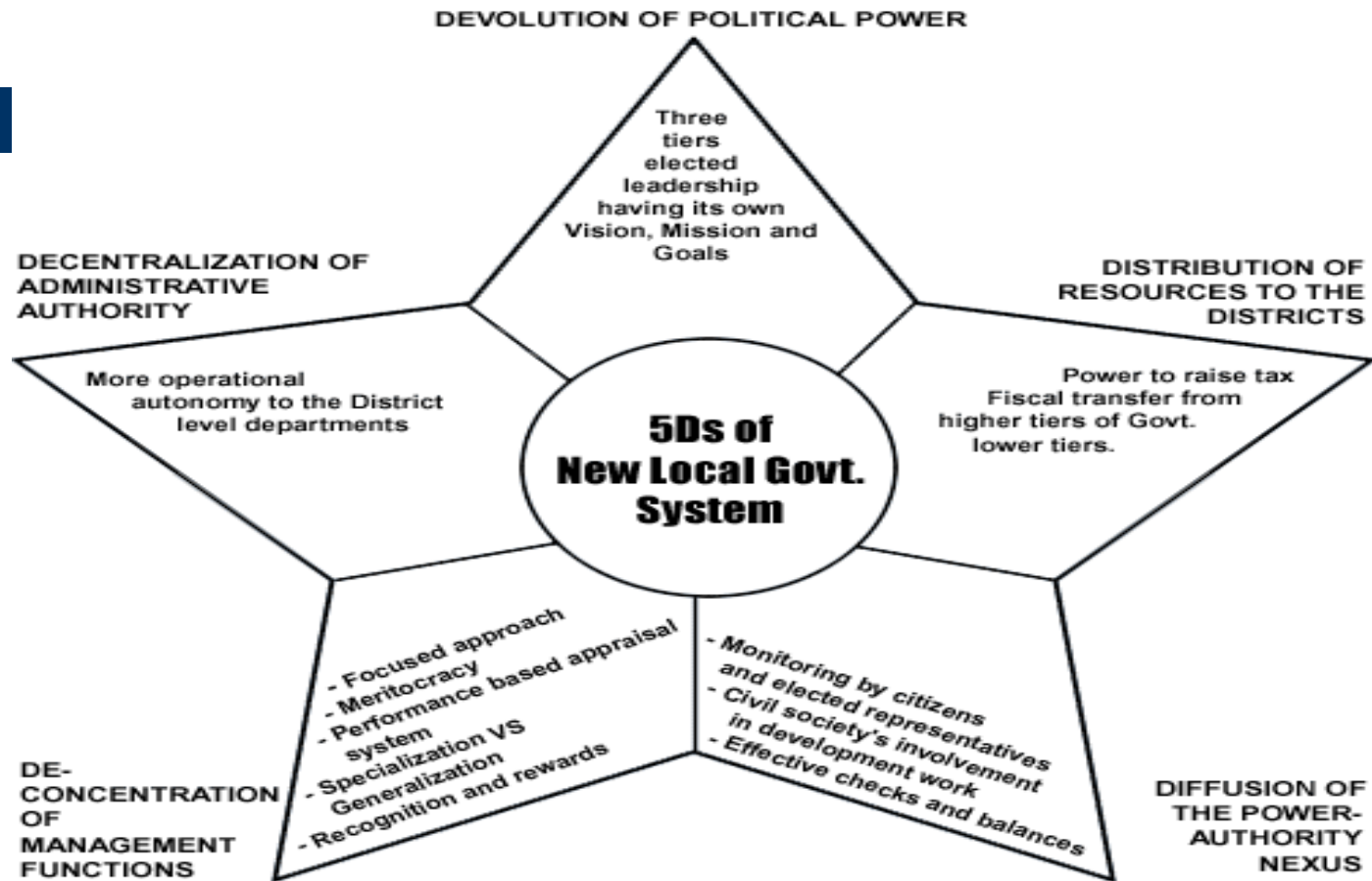
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# DEVOLUTION PLAN

## PRACTICAL ASPECTS

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# 5Ds Of DEVOLUTION



# ASPIRATIONS

- **IMPROVED SERVICE DELIVERY**
- **NEED BASED DEVELOPMENT**
- **COMMUNITY MOBILISATION**
- **PROMPT DECISION MAKING**
- **EMPOWERMENT OF PEOPLE**
- **POVERTY ALLEVIATION**
- **FAIR & EQUITABLE RESOURCE MOBILIZATION**

# MECHANISM

- **BASIC DEMOCRACY**
- **LOCAL GOVERNMENTS**
- **BOTTOMS UP PLANNING**
- **DECENTRALISED DECISION MAKING & DELEGATION OF AUTHORITY**
- **RESTRUCTURING HIERARCHY & DESIGN OF GOVERNMENT**

# **FISCAL DEVOLUTION**

- **SINGLE LINE BUDGET TRANSFERS**
- **REAPPROPRIATION AUTHORITY**
- **LOCAL TAXATION/REVENUE GENERATION**
- **PROJECT APPROVAL UPTO 20M BY DDC.**
- **NON LAPSABLE ACCOUNT**
- **FORMULA BASED FISCAL TRANSFER**
- **BETTER FINANCIAL MANAGEMENT**

# **FISCAL DEVOLUTION ISSUES**

- **CONTROL OF PROVINCIAL GOVERNMENT-e.g. PURCHASE RESTRICTIONS**
- **RECRUITMENT BAN ON DEVOLVED (BUDGETED) VACANCIES**
- **NARROW BASED TAXATION (DIST. GOVT.)**
- **NO INSPECTION RULES FOR INTERNAL CONTROL**
- **PROVINCIAL REVENUES FROM DEVOLVED SERVICES**

# **ADMINISTRATIVE DEVOLUTION**

- **POSTING & TRANSFERING AUTHORITY**
- **RATIONALIZATION OF STAFF**
- **ABOLISHMENT OF EXISTING POSTS**
- **CONVERSION OF EXISTING POSTS**
- **ACCOUNTABILITY & MONITORING**

# **ADMINISTRATIVE DEVOLUTION ISSUES**

- **BAN ON TRANSFERS & POSTING**
- **NO DELEGATION OF AUTHORITY REGARDING DISCIPLINARY ACTION**
- **CREATION OF POSTS WITH FINANCE DEPARTMENT APPROVAL**
- **RESTRICTED RECRUITMENT AUTHORITY**
- **INTERVENTION OF PROVINCIAL GOVERNMENT LINE DEPARTMENTS (BY PASSING THE DISTRICT GOVERNMENT AUTHORITY)**
- **NEED BASED CREATION OF POSTS (REVIEW OF YARD STICKS) e.g. THQ HOSPITALS**

# DEVELOPMENT

- **ACCELERATED PACE**
- **NEED BASED DEVELOPMENT**
- **BOTTOM UP PLANNING  
(THROUGH REPRESENTATIVES)**
- **COMMUNITY PARTICIPATION (CCBs)**
- **BETTER PLANNING & MONITORING**
- **COMPLETION OF UNFUNDED SCHEMES**
- **REHABILITATION AND M & R OF EXISTING  
INFRASTRUCTURE**

# CONCERNS

- **UNCERTAIN & AMBIGUOUS ROLE OF THE PROVINCIAL GOVERNMENT**
- **COMMITMENT TO DEVOLUTION**
- **TRUST AND FAITH ISSUE**
- **BREACH OF DEVOLVED AUTHORITY**
- **INSTITUTIONAL SUPPORT**
- **ADMINISTRATIVE AUTHORITY MISMATCHED WITH FISCAL AUTHORITY**
- **CONSEQUENTIAL LEGISLATION Not COMPLETED**  
e.g. **SERVICE RULES, INSPECTION RULES, FINANCIAL RULES ETC.**

# OBSERVATION

- **THE MASSIVE RESTRUCTURING IN THE NAME OF DEVOLUTION IS A RAY OF HOPE FOR THE COMMON PERSON. NO IMPROVEMENT, OR INEFFICIENCY IN SERVICES BECAUSE OF INCOMPLETE STRUCTURES AND PARALYSED LOCAL GOVERNMENTS DUE TO AMBIGUOUS ROLE OF PROVINCIAL GOVERNMENT SHALL LEAVE THE PEOPLE FURTHER DISSATISFIED AND DISAPPOINTED!**