

# 1955–62

## PHASE 1: COURSES IN GENERAL DEVELOPMENT

Sir Alec Cairncross,  
1955–1957



One course per year  
in Washington, six  
months duration

Economic development  
theory and practice



Highly advanced training of senior officials



Michael Hoffman,  
1958–1962

20 participants trained

1962: First national course held in  
the Republic of Korea



Eugene Meyer mansion on  
Belmont Street Financed by  
the Rockefeller and Ford  
Foundations

PHASE 2: COURSES IN  
GENERAL PROJECTS, SECTORAL  
PROJECTS, AND NATIONAL  
ECONOMIC MANAGEMENT

1963–73



John Adler, 1962–1966

Broader-based technical  
training of project specialists

Cost-benefit analysis  
and planning and  
management skills  
based on the World  
Bank's experience



1963: First course  
in French

1964: First regional course, in India,  
duration six months; first course in Spanish



K.S. Krishnaswamy,  
1966–1972

1972: Divisions created: Agriculture,  
Industry, and Education

1973: Ten courses in Washington  
and ten abroad



# 1974–82

## PHASE 3: COURSES IN PROJECT ANALYSIS, NATIONAL ECONOMIC MANAGEMENT, AND DEVELOPMENT

Andrew Kamarck,  
1972–1977

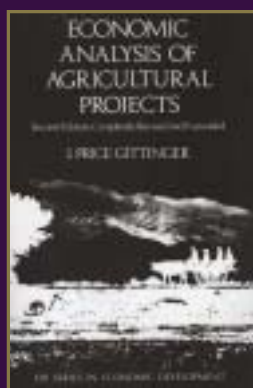


1974: Project Analysis courses lasting twelve weeks and then shortened to eight

1974: Iberomeric languages division established

- Overseas courses exceeded courses in Washington

1975: EDI Review  
newsletter created



Ray Frost, 1977–1978

1978: Sectoral divisions  
expanded from three to five,  
adding National Economic  
Management and Infrastructure



Ajit Mozoomdar, 1979–1983

1982: First course in China

PHASE 4: SENIOR POLICY SEMINARS, SECTOR MANAGEMENT SEMINARS, AND TRAINING OF TRAINERS SEMINARS

1983-90

Christopher R. Willoughby,  
1983-1990



Policy analysis seminars on structural adjustment theory and experience

Wholesaling to wider audiences through training of trainers and partner institutions

Training materials, books, and case studies on policy analysis and political economy of reform

1983: 85 to 90 percent of courses held in developing countries

- Duration of seminars less than one week to three weeks; courses from four to six weeks
- Addition of Regional Coordination and Studies Divisions

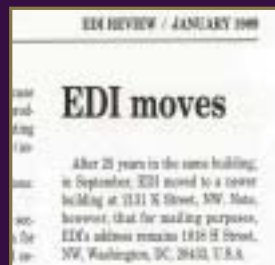


Robert S. McNamara Fellowships Program 



1985: Focus on institutional development

1987: World Bank Graduate Scholarship Program



# 1990-94

## PHASE 5: RETURN TO PROJECT ANALYSIS AND MANAGEMENT COURSES; PRIVATIZATION AND REFORM OF STATE-OWNED ENTERPRISES

Amnon Golan,  
1990-1994



1990: Work in the Former Soviet Union (FSU) and Eastern Europe and China

1990: Courses on Market Economics

1992: Project Management courses for FSU and China



1992: Creation of Joint Vienna Institute for transition economies

Joint Japan/World Bank Graduate Scholarship Program



1994: EDI opens Moscow Office



Graduate Scholarship Program partners with universities

PHASE 6: INVESTING IN PEOPLE  
AND IDEAS—EDI AS A CENTER FOR  
GLOBAL KNOWLEDGE AND LEARNING

1995–2001

Vinod Thomas, 1994–2001



New audiences: civil society leaders and  
opinion makers including journalists,  
teachers, parliamentarians, and youth



1997: Global Knowledge  
Conference in Toronto  
marks the Bank's  
commitment to global  
knowledge sharing, and  
learning technologies

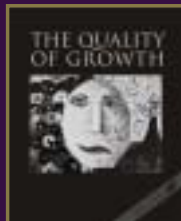
External Advisory  
Council guides  
EDI strategy

1998: Technology-based distance learning develops

- Television studios and satellite facilities set  
up in the bank and its overseas offices



1999: EDI merges with the  
Bank's Staff Learning and  
Leadership Center to become  
the World Bank Institute



2000: WBI becomes a World Bank Vice Presidency

- Global Development Learning Network launched
- Web-based knowledge networks connect  
development practitioners



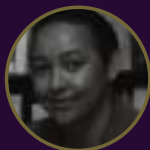
Innovations:

- The Development Education Program
- Development Forum online discussion facility
- Global Development Network for researchers
- Global Links video documentaries
- World Links for Development
- African Virtual University
- Knowledge for Development Program
- Governance Diagnostics and Anticorruption Program

# 2002–05

## PHASE 7: COUNTRY FOCUSED CAPACITY DEVELOPMENT

Frannie A. Léautier,  
2001–Present



Closer alignment with  
Bank Operations

Capacity Development for individuals,  
organizations, and society

WBI becomes  
champion of  
“Knowledge Bank”

New strategy responds to country  
needs and Doha, Johannesburg,  
and Monterrey conferences



2003: Selection of 33 focus countries

- Country Capacity Needs Assessment
- WBI consults and contributes to Country Assistance Strategies
- Rapid Response capability to address country needs
- Focus on results

Long-term  
institution building

Shanghai Conference  
on Scaling up  
Poverty Reduction

